



## TOWARDS A BETTER FUTURE

A company that establishes a foundation with strong values and commitment, key strength and competencies, performance driven culture, dedication towards quality, innovative mindset and above all sustainability at its core is bound to attain success and profitable growth. It is our core values and competencies that have helped us to grow over the past years and ensure a sustainable future road map.

At Lafarge, sustainability is an integral part of our foundation. This has been nurtured by the Company from the very beginning and continues to benefit our customers, stakeholders, shareholders and society today.

This foundation is the basis for the company's strategy that is now enabling more than 390 Lafarge Surma employees across Bangladesh to channel their knowledge and skills in meeting the challenges that lie ahead and ensure a brighter and better future for the Company.

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#### Lafarge Surma Cement Ltd.

A company of LAFARGE and MCLINS

Registered Office: Suvastu Imam Square, 3rd floor, 65 Gulshan Avenue, Gulshan 1, Dhaka 1212, Bangladesh Tel:880(2)8812026, 8854847 Fax:880(2)9887650, 8825413, Email: info.cs@lafarge.com, Web: www.lafarge-bd.com

## **NOTICE OF THE 17TH ANNUAL GENERAL MEETING**

Notice is hereby given that the 17th Annual General Meeting (the "AGM") of the Shareholders of Lafarge Surma Cement Limited (the "Company") will be held on Thursday, June 11, 2015 at 11:00 A.M. at the RAOWA Convention Hall No. 1 (HELMET), VIP Road, Mohakhali, Dhaka 1206 to transact the following businesses:

#### AGENDA

- 1. To receive and adopt the Directors' and Auditors' Reports and the Audited Accounts of the Company for the year ended on December 31, 2014.
- 2. To declare Dividend for the year ended on December 31, 2014.
- 3. To elect Directors.
- 4. To appoint Auditors and fix their remuneration.

By order of the Board

Kazi Mizanur Rahman

Company Secretary

## Dated: May 17, 2015

#### NOTES:

- The Record Date of the Company was on April 07, 2015 (which was intimated earlier). Members, whose names appeared in the Company's register (certificated and depository) at the close of business on the Record Date, shall be entitled to attend the AGM.
- A Member eligible to attend and vote in the AGM is entitled to appoint a proxy to attend and vote on his/her behalf. No person shall act as proxy unless he/she is entitled to be present and vote in the AGM in his/her own right. The proxy form, duly stamped with a revenue stamp of Tk.20, must be deposited at the Registered Office of the Company not less than 72 hours before the time fixed for the AGM.
- Admission into the AGM venue will be allowed on production of the Attendance Slip attached with the Proxy Form.
- In compliance with the Bangladesh Securities and Exchange Commission's Circular (No.SEC/CMRRCD/2009-193/154 dated October 24, 2013), no food or gift will be arranged at the AGM.

## COMPANY PROFILE



## **COMPANY PROFILE**



#### We are Lafarge Surma Cement Ltd.

Lafarge Surma Cement Ltd. is a joint venture of Lafarge, a world leader in building materials and Cementos Molins, Spanish Company with strong global presence. Lafarge Surma Cement Ltd. was incorporated on 11th November 1997 as a private limited company in Bangladesh under the Companies Act 1994. Subsequently, on 20th January 2003, Lafarge Surma Cement was made into a public limited company. The Company is listed in Dhaka and Chittagong Stock Exchanges and has more than 30,000 shareholders.

The plant of Lafarge Surma Cement, which is located in Chhatak Sunamganj is the only fully integrated dry process cement plant in Bangladesh where high premium quality clinker (a semi finished product needed to produce cement) and cement are produced utilizing sophisticated and state-of-the-art machineries and processes. The Company's ability to produce its own clinker under its strict quality supervision and the presence of an international standard Quality Control and Monitoring Lab ensures the same consistent premium quality in each and every bag.

Lafarge Surma Cement sources its primary raw material limestone from its own quarry in Meghalaya, India, which has one of the best quality limestone deposits in the world. This limestone is brought to the Plant using a 17 km long conveyer belt. In November 2000, the two Governments of India and Bangladesh signed a historic agreement through exchange of letters in order to support this unique cross border commercial venture, and till date it is the only cross border industrial venture between the two countries. As Bangladesh does not have any commercial deposit of limestone (the main raw materials for producing clinker), the agreement provides for uninterrupted supply of limestone to the cement plant from the quarry. Lafarge Surma Cement Ltd. wholly owns a subsidiary company Lafarge Umiam Mining Private Ltd. (LUMPL), which is registered in India and operates the quarry in Meghalaya.

By supplying clinker to other cement producers in the market and through import substitution of clinker, Lafarge Surma Cement helps the country save USD 65-70 million worth of foreign currency per year. The Company also contributes around BDT 1 (one) billion per annum as government revenue to the national exchequer of Bangladesh. About 5,000 people depend on our business directly or indirectly for their livelihood. Apart from these, the Company also contributes to the sustainable development of the society, economy and environment though its Corporate Social Responsibility initiatives in the area of education, health, employment generation, infrastructure development and environmental management.

This commercial venture, with an investment of USD 280 million is one of the largest foreign investments in Bangladesh. It has been financed by Lafarge, S.A., Cementos Molins, S.A., a number of leading Bangladeshi business houses together with International Finance Corporation (IFC), The World Bank, the Asian Development Bank (ADB), German Development Bank (DEG), European Investment Bank (EIB) and the Netherlands Development Finance Company (FMO).

Lafarge is a world leader in building materials, employing 64,000 people in 62 countries. As a top-ranking player in its Cement, Aggregates and Concrete businesses, it contributes to the construction of cities around the world, through its innovative solutions providing them with more housing and making them more compact, more durable, more beautiful, and better connected. With the world's leading building materials research facility, Lafarge places innovation at the heart of its priorities in order to contribute to more sustainable construction and to better serve architectural creativity. Cementos Molins is a family owned Spanish Company with more than 80 years of experience. Apart from its operation in Spain, it has operations in Bangladesh, Argentina, Uruguay, Mexico, and Tunisia, controlling 16 million tons of cement.

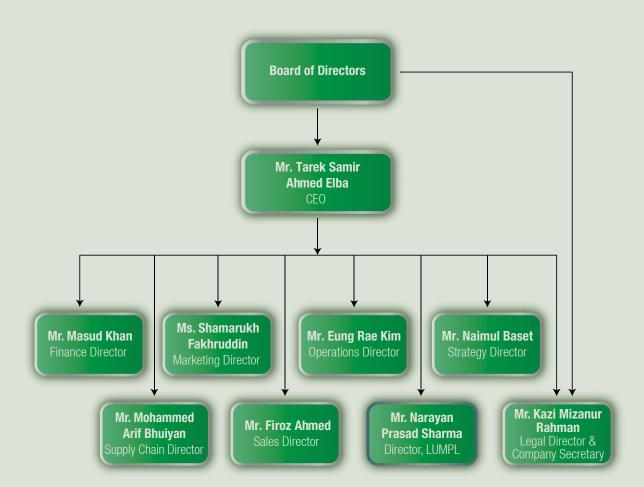
Lafarge Surma Cement will continue to strive to come up with range of products and solutions that will convert architectural dreams into realities and provide the building blocks for a modern and beautiful country.





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# ORGANISATION STRUCTURE





## **BOARD OF DIRECTORS**







- 01 ZAKIR AHMED KHAN 02 MARCOS CELA REY 03 ANISUR RAHMAN SINHA 04 CARLOS MARTINEZ FERRER
- 05 FABRIZIO ANGELO OLIVARES 06 THOMAS GERERD FARRELL 07 MONZURUR RAHMAN 08 MANZURUL ISLAM
- 09 SALVADOR FERNANDEZ CAPO 10 TAREK SAMIR AHMED ELBA 11 SHIVESH KUMAR SINHA
- 12 SYED SHUJAUDDIN AHMED 13 TUFAIL K HAIDER







Mr. Thomas Gerard Farrell was appointed as Chairman of Lafarge Surma Cement Limited on August 12, 2013. He brings with him a wealth of experience, which he gained from his various leadership roles during his over 21 years in Lafarge Group, as well as in his earlier career as a Corporate Attorney.

Mr. Farrell is the Group Executive Vice President (EVP), Operations, of Lafarge Group since January 2012. He entered the world of Lafarge in 1990 as the Vice-President of Strategy, being stationed at the Paris Headquarters. From 1992 to 2002, he managed various Lafarge operating units in France, Canada and India. In 2002, he was appointed as the EVP of Lafarge North America. In 2007, Mr. Farrell became a member of the Lafarge Group Executive Committee as EVP, Co-President of the Aggregates & Concrete Division.

Mr. Farrell also led a successful career prior to joining Lafarge. Earlier, he had been a Corporate Attorney with Shearman & Sterling and worked at both their New York (U.S.A.) and Paris (France) offices.

Born in 1956, Mr. Farrell is an American. He is a graduate of Brown University (BA 1978) and of Georgetown University Law School (JD 1981), U.S.A.



TAREK SAMIR AHMED ELBA Chief executive officer

Mr. Tarek Samir Ahmed Elba joined Lafarge in 2001. Since then, he has held various important positions in sales and marketing including the position of Commercial Director at Lafarge Cement Egypt.

Since 2012, he has been serving as the Chief Executive Officer and a member of the Board of Directors of Lafarge Surma Cement Ltd. With more than 21 years of experience in the fields of sales, marketing, trade and business development, he has successfully served the steel and cement industries in Egypt and Saudi Arabia.

Born in 1967, Mr. Elba holds a B.Sc. in Production Mechanics from Alexandria University and obtained his MBA from Arab Academy for Science and Technology.



## CARLOS MARTINEZ FERRER DIRECTOR

Mr. Carlos Martínez Ferrer was the Director of the Company in from June 2007 to June 2008. He was again appointed Director of the Company in 2014.

Presently, he is the Corporate General Manager of Cementos Molins Group. Previously, he held various managing positions in Cementos Molins Group in Finance, Audit and Organization and Systems. He is member of the Board of Directors in the different subsidiaries of Cementos Molins Group.

Prior to joining Cementos Molins in 1992, he worked in Arthur Andersen for three years.

Born in 1964, Mr. Martínez is a graduate in Economics from the University of Barcelona, Spain and obtained his PDD from IESE/University of Navarra.



#### SALVADOR FERNANDEZ CAPO Director

Mr. Salvador Fernandez Capo was appointed as a Director of the Company in 2008. As the Chief Operating Officer of the Cementos Molin Group, he has been able to successfully integrate the learning from other cement operations around the world into the Company's operations.

Mr. Capo joined Cementos Molins Group in 1988. From 1995 to 2007 he was the General Manager of concrete and aggregates operations in Spain, following which he was appointed as the Chief Operating Officer of the Cementos Molins Group.

Born in 1962, Mr. Capo is a graduate in Economics from the University of Barcelona, Spain and obtained his PDG from IESE/University of Navarra.







Mr. Marcos Cela Rey was appointed as a Director of the Company in 2014.

Mr. Cela is the Finance Director of Cementos Molins Group. He has more than 15 years experience in financial management, controlling and risk management with major global organizations. His professional experience includes running diversified businesses and complex organizations in a wide range of industries including cement, mechanical and retail. Prior to joining Cementos Molins Group in January 2004, he held different positions like Finance Manager and European Treasury & Credit Manager at European Division of BIC promotional products and at the Spanish subsidiary of Decathlon, one of the biggest manufacturer and retailer of sports apparels and equipment.

As the member of the Board of Directors of the Spanish Financial Association, Mr. Cela has been active in various financial organizations during various periods of mandate.

Born in 1972, Mr. Cela, a Spanish national, fluent in Spanish, English, French and Italian, is a graduate in Business Administration from University of Barcelona and obtained his MBA from ESADE Business School in Spain.



#### SHIVESH KUMAR SINHA DIRECTOR

Mr. Shivesh Kumar Sinha was appointed as a Director of the Company in 2007. Since then, he has established himself as a key member of the Board of Directors with his widespread knowledge and experience. He is also the Chairman of Lafarge Umiam Mining Pvt Ltd., the Indian subsidiary company of Lafarge Surma Cement Ltd.

Prior to joining in Lafarge Mr. Sinha worked with PriceWater House London and Unilever P.L.C. He has worked in senior capacities in different functions like Finance, Strategy & Business Development, HRD. He was Head of the Unilever Overseas Audit based in London, Commercial Director for Brooke Bond Kenya & Tanzania and Headed the Unilever business in India for Edible Fats, Dairy & Animal Feeds. He joined Lafarge India in 2001 as CFO and held additional responsibilities for Legal, Corporate Affairs & Communication and Corporate Social Responsibility. He moved to Lafarge Asia based in Kuala Lumpur in 2005 responsible for Business Development in Asia. He retired in 2012 and is now acts as a Consultant.

He has held various positions in industry organizations like Chairman of Vanaspati Manufacturers Association of India, Vice Chairman of Compound Livestock, Feedstock Manufacturers Association of India, and President of Institute of Internal Auditors, Bombay.

Born in 1946, he is an Alumnus of The Wharton School, University of Pennsylvania and Indian Institute of Management, Ahmedabad. He is also a Fellow of the Institute of Chartered Accountants in England & Wales and a Economics graduate of Patna University. He is also alumni of Newfield Network, Boulder CO USA as an Ontological Coach.



## FABRIZIO ANGELO OLIVARES DIRECTOR

Mr. Fabrizio Angelo Olivares was appointed as a Director of the Company on 2013.

Mr. Olivares is currently the VP Finance of Lafarge Group. He has more than 21 years of experience in financial management and international controlling with major US and European Companies running diversified businesses and complex organizations. Prior to joining Lafarge May 2008, he worked in various roles, which include the Director of Controlling for Inergy Automotive Systems, Head of Investor Relations for Rhodia, EMEA Controller for Ingersoll-Rand's Industrial Equipment Division and Distribution Controller South Europe for the Radio Division of Motorola.

Born in 1961, Mr.Olivares, an Italian national, is a graduate of Business Administration from the Bocconi University in Milan.



## MANZURUL ISLAM DIRECTOR

Mr. Manzurul Islam is the Sponsor Director of the Company since its incorporation in 1997. He has been playing a key role for the development of this Company.

Mr. Islam is the Chairman of Islam Group - the Group that played an instrumental role in bringing Lafarge Group as a foreign partner in Bangladesh. The Islam Group comprises of multi-dimensional business ventures like Islam Cement Limited, Eastern Housing Limited, Aftab Bahumukhi Firm Limited, Navana Pharmaceutical Limited, Bengal Development Corporation Limited and Jahurul Islam Medical College & Hospital. Mr. Islam is also the President of France-Bangladesh Chamber of Commerce & Industry.

Mr. Islam has gained over 30 years of experience and knowledge in managing various businesses in Bangladesh.

Born in 1961, Mr. Manzurul Islam is an Economics graduate from the University of London, UK.







Mr. Anisur Rahman Sinha has been serving as a Director of Lafarge Surma Cement Limited since May 22, 2003. Over the years, the Company has greatly benefited from the wisdom and experience of Mr. Sinha — a renowned industrialist of Bangladesh.

Mr. Anisur Rahman Sinha is the Chairman and Chief Executive Officer of Opex Group and Sinha Textile Group. He is also the Chairman of Venture Energy Resources Ltd, a Power Generation Company implementing a 50 MW GE Frame-6 Gas Turbine Power Plant. He has also left his mark in the agro industry with his Agro and Agro processing business, which has its own specialized cold storage facilities and an integrated Poultry project. He is also the former Chairman of Bank Asia, a leading commercial Bank in Bangladesh.

Mr. Anisur Rahman Sinha was appointed as the President of Bangladesh Garments Manufacturers and Exporters Association two times.

Born in 1947, Mr. Sinha received the National Export Trophy (Gold) eight times as recognition of his immense contribution to export. He was also awarded the Business Person of the year 2002 by DHL and The Daily Star



## MONZURUR RAHMAN INDEPENDENT DIRECTOR

Mr. Monzurur Rahman was appointed as a Director of the Company in 2012. His exceptional entrepreneurial skills and experience in business leadership has added to the overall strength of the Board of Directors of the Company.

He has extensive experience serving in key positions in diversified industries. He is currently the Chairman of Rema Tea Company Limited and Delta Life Insurance Company Limited.

Born in 1945, Mr. Monzurur Rahman graduated with Bachelor of Arts degree from Kolkata University, India.



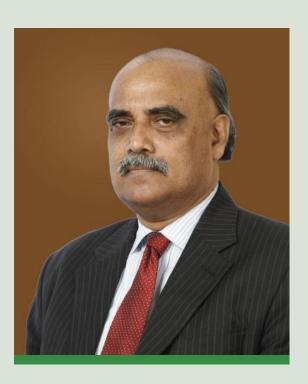


## ZAKIR AHMED KHAN INDEPENDENT DIRECTOR

Mr. Zakir Ahmed Khan was appointed as an Independent Director of the Company in 2010. He is adding a unique dimension to the Board with his experience in working for the Government of Bangladesh and major International Organizations. Mr. Khan is also the Chairman of the Audit Committee of the Company.

Mr. Khan made solid contributions to the Government of Bangladesh as he served in key positions in various ministries of the Government of Bangladesh between 1970 and 2005. He was the Secretary of Ministry of Finance and the Chairman of National Board of Revenue of Bangladesh. He has also worked for the United Nations for an extensive period and was an Alternate Executive Director of the World Bank representing Bangladesh, Bhutan, India and Sri Lanka. He is an Advisor to South East Bank Limited.

Mr. Khan was born in 1945. He completed his BA (Hons) and MA in Economics from the University of Dhaka and obtained his MBA from Vrije Universiteit, Belgium. Alongside, he also studied development economics and development administration in Colorado State University as a Hubert Humphrey fellow of the USA.



## SYED SHUJAUDDIN AHMED INDEPENDENT DIRECTOR

Mr. Syed Shujauddin Ahmed was appointed as an Independent Director of the Company in 2012.

He had the opportunity to hold many top positions in the Government of Bangladesh, and his presence has thus added a special dimension to the Board.

He was the Principle Information Officer of the Government of Bangladesh, Chairman of Tariff Commission, Acting Chairman of Board of Investment, the Secretary of Ministry of Labor and Employment, and Ministry of Youth & Sports. He was also the Director General of Mass Communications for the Bangladesh Government, and also served the Bangladesh Film Development Corporation as an Administration & Finance Director.

His passion for contributing to the business houses in Bangladesh has led him to become an Advisor to the Silkways Group.

Born in 1948, Mr. Ahmed graduated from Pakistan Army Academy.





## TUFAIL K HAIDER INDEPENDENT DIRECTOR

Mr. Tufail K Haider joined the Company as an Independent Director on 2013. A former diplomat, Mr. Haider has a long standing and flourishing career with the Ministry of Foreign Affairs of the Government of Bangladesh and is a valuable addition to the Board of Directors of the Company.

Mr. Haider has been a diplomat for thirty-five years and has participated and represented Bangladesh at many international meetings and conferences. He has held several positions as the Senior Adviser to Regional Director, WHO/ South East Asia Regional office (SEARO), New Delhi. Prior to that, he worked as the High Commissioner of Bangladesh to the Republic of India and Iran (with concurrent accreditation to Lebanon, Syria. Turkmenistan), High Commissioner of France and Portugal, Permanent Delegate of Bangladesh to the UNESCO, Paris and Ambassador of Bangladesh to the Arab Republic of Egypt (with concurrent accreditation to Sudan, Ethiopia, Greece and Cyprus). He has also played a key role for the Government of Bangladesh as the Chief of Protocol, Director General, Americas and Pacific Division of the Ministry of Foreign Affairs, Consul General of Bangladesh to Dubai and Northern Emirates, United Arab Emirates and Counselor of Tokyo, Belgrade, Moscow and Warsaw.

Mr. Tufail K Haider was born in 1944.

## CORPORATE MANAGEMENT

#### **Board of Directors**

Mr. Thomas Gererd Farrell, Chairman

Mr. Tarek Samir Ahmed Elba, Chief Executive Officer

Mr. Carlos Martinez Ferrer, Director

Mr. Salvador Fernandez Capo, Director

Mr. Marcos Cela Rey, Director

Mr. Shivesh Kumar Sinha, Director

Mr. Fabrizio Angelo Olivares, Director

Mr. Manzurul Islam, Director

Mr. Anisur Rahman Sinha, Director

Mr. Monzurur Rahman, Independent Director

Mr. Zakir Ahmed Khan, Independent Director

Mr. Syed Shujauddin Ahmed, Independent Director

Mr. Tufail K Haider, Independent Director

#### **Executive Committee**

Mr. Tarek Samir Ahmed Elba, Chief Executive Officer

Mr. Masud Khan, Finance Director

Mr. Eung Rae Kim, Operations Director

Mr. Firoz Ahmed, Sales Director

Mr. Mohammed Arif Bhuiyan, Supply Chain Director

Ms. Shamarukh Fakhruddin, Marketing Director

Mr. Narayan Prasad Sharma, Director, LUMPL

Mr. Naimul Baset, Strategy Director

Mr. Kazi Mizanur Rahman, Legal Director & Company Secretary

#### **Audit Committee**

| Chairman  | Mr. Zakir Ahmed Khan<br>Independent Director                  |  |  |  |
|-----------|---|--|--|--|
| Member    | Mr. Tarek Samir Ahmed Elba<br>Chief Executive Officer         |  |  |  |
| Member    | Mr. Carlos Martinez Ferrer<br>Director                        |  |  |  |
| Member    | Mr. Syed Shujauddin Ahmed Independent Director                |  |  |  |
| Secretary | Mr. Kazi Mizanur Rahman<br>Legal Director & Company Secretary |  |  |  |

#### **Company Secretary**

Mr. Kazi Mizanur Rahman

#### **Auditors**

Hoda Vasi Chowdhury & Co

Chartered Accountants

BTMC Building (8th Level)

7-9 Karwan Bazar C/A

Dhaka 1209, Bangladesh

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#### **Registered Office**

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9854831

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E-mail: info.cs@lafarge.com

Web: www.lafarge-bd.com





## **CHAIRMAN'S MESSAGE**

It is my pleasure to welcome the shareholders to the 17th Annual General Meetings of Lafarge Surma Cement Limited (the "Company").

Back in 2003, the Company set a historical milestone in the capital market in Bangladesh by being the first Green Field Project to be listed in the stock exchanges of the country. Since then, with unequivocal support of our shareholders, the Company has crossed its journey through turbulent periods that has witnessed both tide and ebb flows. The ultimate goal of the management and the Board of Directors of a company is to serve its myriad stakeholders that include its shareholders, employees, contractors, business partners and communities. Among the stakeholders, shareholders rank the highest, whose objective to invest in a company is to earn long term sustainable returns.

For the first time during our short history, the Company has declared a dividend for the year 2014. As the Chairman of the Company, I take pride in being a part of history and humbly acknowledge the immense contribution and support of shareholders and employees, especially during the difficult periods of the Company.

Lafarge Group is one of the Sponsors of the Company. Globally, Lafarge Group and Holcim Group are going through a merger. Presently, the activities of merger are limited to Lafarge and Holcim Group level, which is expected to be completed in July 2015. The merger at Group level has already achieved some significant developments in obtaining regulatory approvals. The effect of the merger in Bangladesh will commence at an appropriate time in coordination with Group merger: we will keep the regulatory authorities in Bangladesh and Company shareholders updated in conformity with applicable laws.

The business of the Company was encouraged by favorable political conditions in Bangladesh in 2014. However, the oversupply of cement in the market created pressure on prices. The Company's management faced this challenge by increasing sales volume, controlling cost and finding innovative ways in enhancing dispatch from plant thus efficiently delivering stocks to customers.

In addition, the business has faced challenges due to political turmoil during the first quarter of 2015. The Company is coping with this challenge by focusing on all areas of business such as cement sales, cost control and new ways to deliver stocks to customers.

Since its inception, Lafarge Umiam Mining Pvt. Ltd. (LUMPL), the Indian subsidiary of the Company, was running its quarry operations using a mining contractor. A significant milestone has been achieved in the mining operations with the decision to perform our own mining with the introduction of new and efficient mining equipment owned by LUMPL. This will set the foundation to enhance limestone production in a cost effective and efficient manner.

Dear Valued Shareholders:

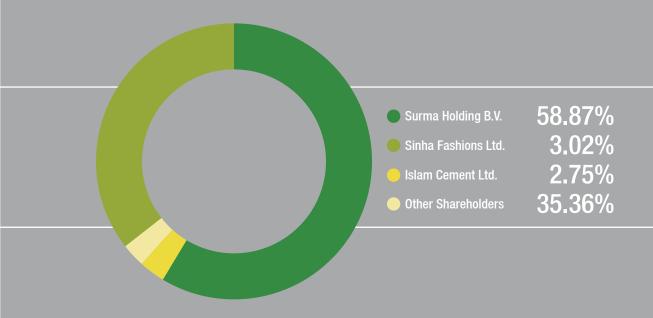
Your Company has continued to grow over the years by embedding a high performance culture. The credit goes to Company Management, Board of Directors, shareholders and all employees of the Company. I would like to take this opportunity to thank all the stakeholders of the Company, with special thanks to the shareholders for their unstinted support and cooperation.

Thomas Gerard Farrell Chairman

Dated: Dhaka April 05, 2015



## COMPOSITION OF THE SHAREHOLDERS



The International shareholders of Lafarge Surma Cement Ltd. bring in technological and management expertise whereas the local partners provide deep insights of the economy of Bangladesh. The shareholders believe that growth and innovation must add value, not only for the Company, but also for customers, whom the Company serves through modern and well-located production facilities as well as innovative and reliable products.

#### Surma Holdings B.V.

Surma holding B.V. was incorporated in the Netherlands, which owns 58.87% of Lafarge Surma Cement Ltd. Lafarge S.A. of France and Cemolins Internacional S.L.U. of Spain each owns 50% share of Surma Holding B.V.

#### Lafarge Group

One of the major sponsors, Lafarge S.A. holds world's topranking position in Cement, Aggregates & Concrete and Gypsum. Lafarge was founded in France in 1833. Through the years since its inception, it has been growing steadily to take lead in the production of different kinds of construction materials and has established itself as the world leader in construction material business.

#### **Cementos Molins**

Another major sponsor, Cementos Molins, based in Barcelona, Spain, is a renowned cement company founded in 1928. With over 76 years of experience in manufacturing cement, Cementos Molins has industrial operations also in Mexico, Argentina, Uruguay, and Tunisia.

Besides Lafarge S.A. and Cemolins Internacional S.L.U., the other sponsors of this venture are Islam Cement Limited and Sinha Fashions Limited from Bangladesh.



## CORPORATE GOVERNANCE

Lafarge Surma Cement Limited maintains a high standard of corporate governance that stems right from the Board of Directors and Executive Committee down to all employees. This translates into interacting with all our stakeholders with trust, confidence and transparency.

We provide highest level of disclosures to our shareholders with due diligence and transparency. The Company's corporate governance is based on full compliance to the laws of the land in which it operates, adhering to the principles of honesty, integrity and openness towards the community stakeholders, partners and employees.

The Company also ensures that it works in strict compliance with the accounting and reporting standards of Bangladesh Securities and Exchange Commission and other regulatory bodies of the government.

#### **Code of Business Conduct**

The ethical practices of the Company have been derived from a clearly defined Code of Conduct that has been adopted and approved by the Board of Directors. All policies and procedures of the Company are guided by such Codes of Conduct based on the values of integrity, trust and openness. The Code of Conduct forms an integral part of the Company's operations and how it conducts its business. The employees are expected to understand and instill in their daily activities, the Codes the Company operates by, and disseminate to business partners, suppliers, contractors and other stakeholders so that parity of understanding is maintained in operations both internally and externally.

#### **Roles of the Board of Directors**

The Board of Directors is currently comprised of 13 members. While the Board is responsible for overall management and business of the Company, it has entrusted the Chief Executive Officer of the Company, also a Director of the Board, to run the Management Team. The Chief Executive Officer provides the link between the Board of Directors and the Management Team of the Company. It is the responsibility of the Board of Directors to see that prudent administration of business activities and effective control is maintained. The Board also ensures that an efficient and accountable Executive Committee is in place with unambiguous internal segregation of responsibility and work. It guides the Executive Committee to ensure and uphold the highest interest of the shareholders.

The Board of Directors meets at least once a quarter. Four meetings of the Board were held during 2014.

#### **Accountability and Audit**

In compliance with the Order of the Bangladesh Securities and Exchange Commission, the Board of Directors formed an Audit Committee. The Audit Committee consists of four Directors of the Company, including two Independent Directors, one of whom, is the Chairman of the Audit

Committee.

As part of its core job, the Audit Committee ensures the assessment of the relevance and consistency of accounting methods adopted to prepare the financial statements and also meticulously reviews the financial position once, every quarter, according to the highest international standards and practices. The report of the Audit Committee is also published in the Annual Report of the Company. The Audit Committee held four meetings in 2014.

#### **Internal Audit**

The Company has an Internal Audit Team which provides the mechanism that supports the Company in achieving its objectives by implementing a systematic, disciplined approach to evaluate and improve the effectiveness of its risk management control and governance processes.

The internal Audit department performs its duties on a risk-based audit plan that covers the strategic imperatives and major risks surrounding the Company, while taking into consideration the relentless audit needs. To achieve the global parameters of internal audit deliverables, the Internal Audit team works closely with the Group Internal Audit and constantly shares its knowledge and resources.

#### **Statutory Audit**

Statutory audit of the Company is governed by the Companies Act, 1994 of Bangladesh. It provides clear guidelines for the appointment, scope of work, and retirement of auditors. The auditors are appointed in the Annual General Meeting (AGM) by the shareholders. In addition to the annual audit, the auditors perform interim audit and review the quarterly financial reports.

#### Legal and Compliance

We strongly believe that compliance is the key to building stakeholders' trust. The Company strictly adheres to the applicable laws of the country in which it operates, and this belief is core to its business. The regulatory bodies like National Board of Revenue, Bangladesh Securities and Exchange Commission, Registrar of Joint Stock Companies & Firms and the Board of Investment (BOI) closely monitor the Company. In addition, for routine approval from regulatory bodies, we provide information to Bangladesh Bank, Customs Authority and other relevant organizations.

Throughout its years of operations, the Company has been fully compliant with national laws and disbursed all applicable taxes and duties. We methodically scrutinize and review the legal papers and required legal permissions to conduct business in Bangladesh. Our robust internal processes have ensured that all activities are reviewed and if required, necessary changes are incorporated, to be in conformity with any changes that may take place.

## REPORT OF THE BOARD OF DIRECTORS TO THE SHAREHOLDERS

under section 184 of the Companies Act, 1994 and Notification dated August 7, 2012 of the Bangladesh Securities and Exchange Commission.

#### **Dear Valued Shareholders,**

The Board of Directors of Lafarge Surma Cement Ltd. (the "Company") has the pleasure in presenting to the members their report together with audited financial statements of the Company for the year ended on December 31, 2014.

#### State of the Company's Affairs

In 2014 there was a stable political climate. GDP for the fiscal year ending 2014 was marginally more than 6% in line with the growth sustained in the previous years. Despite the high competitive market of Bangladesh and the sharp increase of the market oversupply of cement in 2014, your Company managed to achieve 16% growth in cement sales volume, which has been the highest since the inception of your Company. This was achieved through innovation in our distribution systems and different programs of sales and marketing.

In 2014, the cement market grew strongly. However, the oversupply grew at an even faster pace due to capacity increases from competition. The presence of excess capacity compared to demand created pressure in overall market prices.

Faced with declining prices, your Company concentrated in increasing volumes by improving its dispatch from the plant, improving its sales force effectiveness and distribution network, and concentrating in expanding its numeric outlets at retail points. Emphasis was also paid in working with key influencers, like engineers, masons etc., to establish the brand quality with special emphasis on consistent quality cement, being the only producer of clinker in the country from a state-of-the-art cement plant.

Your Company has also concentrated its efforts on reducing costs in all areas relating to freight, variable cost of cement, plant fixed cost, and selling and administrative costs. This has been achieved through relentless pursuit of establishing a cost optimization culture at all levels.

Your Company also continuously endeavours to control its working capital levels through strict control over accounts receivable, inventory, and accounts payable. This is helping in generating a healthy cash flow from operations that is financing capital expenditure, meeting financial obligations in terms of debt repayment and interest, and payment of dividends.

Finance cost was also drastically reduced in 2014 compared to previous year through innovative financing schemes and reduction in debt brought about by strict control over working capital as explained above.

The Board of Directors of the Company would like to express its appreciation to the management of the Company in recording yet another year of growth in net profit under extremely challenging circumstances. This has been made possible through stellar performances by quarry, plant, dispatch, sales and marketing teams, which were ably supported by other functions such as Finance, Legal, Human Resources etc. Your Company's health and safety culture continues to improve as is evident from the improvement in leading and lagging indicators.

The Board of Directors of your Company would also like to thank the shareholders of the Company for their invaluable support over the years as a result of which your Company continues to be on a strong growth curve.

#### **Health and Safety**

Your Company attaches top most priority in ensuring a safe workplace for its employees, contractors, contractor's employees and visitors.

Your Company integrates health and safety objectives into the management systems at all levels. Everyone working for your Company expects a safe and healthy work environment and, in turn, everyone is expected to contribute towards that expectation through responsible behaviour. Everyone in your Company is also expected to demonstrate that Health & Safety is a core value of our business through visible commitment and active engagement.

In your Company the emphasis on safety comes from top. Everybody engaged in your Company is working together with utmost focus to ensure that the Company does not have any accident. Your Company encourages employees

to pay attention to all basics of safety; for example, wearing PPE, making production processes and operations by design safe, and not taking shortcuts while doing a job. Your Company is working to ensure that every employee, including every contractor's employee, returns to their family safely at the end of each workday.

In 2014 your Company achieved its Leading Safety Indicators and managed Lagging Indicators except one major incident – LTI (Loss Time Injury) at the Surma Plant at Chhatak. Your Company identified the root causes of the LTI and derived an action plan to avoid the recurrences in future. This is one area where there is no scope for complacency or to rest on its laurels.

Like every year, your Company observed "Health and Safety Month" in 2014, where all employees of the Company, including the contractor's employees, actively participated. The theme was "My actions, My impact: Our progress". Various activities emphasizing the importance of Health and Safety in life and knowledge sharing on efficient ways to ensure safety were taken up during the month. The Health and Safety month ended with developing a culture to become committed, open and uncompromising regarding Health and Safety. During the safety month, a Sponsor Group organized a video competition. With great pleasure we would like to inform you that the video made by the employees of your Company was awarded as one the top ten in the Lafarge Group.

During the year under review, more than twelve thousand training hours on Health and Safety were organized to build awareness on safety rules at all levels of your Company. Sessions with the contractors were arranged to engage them in the safety policy. We also shared your Company's safety practices during customer engagements. Improving Behavioral Safety at workplace remains a challenge in your organization, although it has been improving year on year. All managers, including senior managers of your Company, are personally engaging as a role model with floor level employees to improve the safety culture through Visible Felt Leadership (VFL).

Your Company has taken initiatives not only to ensure safety but also to create awareness on Occupational Health. Health Assessment Standard Operation Procedure (HASOP) has been developed in line with the Sponsor Groups and implementation is being done as per Sponsor Groups' Guideline.

The goal of your Company is to set an example and establish itself as a role model in the industry for its Health and Safety standards.

#### Production Performance: At Surma Plant in Chhatak, Sunamganj, Bangladesh

The year 2014 continued to be a year of remarkable achievements for your Surma Plant. During the year your Plant set a new record in achieving the highest ever clinker production, cement grinding and cement dispatches in a calendar year. This achievement was possible as the Plant team worked together and accepted the challenges to maximize clinker production, implement improvement plan to maximize cement dispatch during monsoon, establish regular inspection and maintenance system to make the Long Belt Conveyor available and gave thrust in improving reliability of major process equipments like Kiln, VRM and Cement Mills.

Such excellent performance could not have been possible without technical innovation. The Plant team did a great job in technical innovation: in the area of kiln and cement grinding section, such as in house kiln drive adjustment, resulted in no kiln tripping due to kiln drive vibration, enhancement of kiln main burner life up to one year by selecting new type castables eliminated 24 hours kiln stoppage requirement, installation of Variable Speed Drive in Cement Mill Fan resulted in reduction of energy consumption, as well as saving in both variable and fixed cost etc. contributed to increase in outputs, reduce costs. Surma Plant is now POM2.0 (Plant Operating Model) compliant in the Sponsor Group that enriched the technical skill of the Plant team resulting in achieving such record performance.

The above performance would also not have been possible without uninterrupted supply of 2 million tons of limestone from the Mines in Meghalaya.

Your Company believes that quality of cement is the key to winning customers. Your Plant is strongly placed to deliver the highest quality of cement, being the only integrated cement plant producing its own clinker produced from very high quality limestone, with quality of incoming and outgoing cement tested in its own laboratory that is one of its kind in Bangladesh. Our product continues to achieve 100% Product Uniformity in excellent category in the Group.

In-house manufacturing/fabrication of some spare parts and increased thrust on local sourcing of spare parts helped in reducing significant costs for your Company and savings of valuable foreign currency for the country.

The above achievements were possible because of the skilled and efficient manpower at the plant. Your Company makes continuous efforts to improve the skill and competency of the team by arranging trainings, etc. In 2014, 17110 Man Hours of trainings were arranged.

Your Company is encouraged and motivated with the achievements of 2014 and continuing to give more efforts to bring better result in the coming years.

#### Production Performance: At Limestone Quarry in Meghalaya, India

Your Quarry, owned and operated by Lafarge Umiam Mining Pvt. Ltd. (LUMPL), the Indian subsidiary of your Company, successfully exported 2 million tons of limestone to the Chattak Plant in 2014.

This remarkable achievement made by LUMPL is the result of the determined efforts of the LUMPL team who, despite numerous challenges, ensured that the operations of the mines, crusher and Long Belt Conveyor (LBC) were maximized.

We are proud to declare that apart from ensuring the export target, LUMPL truly demonstrated safety as its 'number 1' priority by recording Zero Accidents in 2014. LUMPL has been awarded with the "Guru Dronacharya Award" at the 12th North-East Metalliferous Mine Safety-Week 2014-15 celebrated in Meghalaya. Fourteen (14) mines from North-East region participated in the competition. LUMPL having won overall first prize in last three consecutive years, has been recognized as the "model mine" in the region and awarded this honor for the first time in the North East Region by the Directorate General of Mine Safety, Government of India.

Since inception, the mining operations in the Nongtrai Mine have been conducted by a mining contractor. The quality and availability of the mining equipment supplied by the mining contractor did not meet the required standard and their performance was unsatisfactory in 2014. In order to improve the quality of mining operations, LUMPL has taken a bold step to start in-house mining and have procured world class brand new mining equipment. All the mining equipment have reached the mining site. The Limestone Mining Agreement with the mining contractor was terminated effective from March 01, 2015 and LUMPL entered into the new phase of mining with its own equipment. Procurement and introduction of a new world class fleet of mining equipment has clearly uplifted the morale of LUMPL employees who now seek to further ensure a safe and uninterrupted supply of limestone to the Surma Plant at Chhatak, Bangladesh.

#### **Marketing Performance**

Your Company scaled new heights by achieving record sales volume record in the year 2014. The pioneering marketing activities of your Company made significant contribution in this achievement of the Company in a very challenging environment.

The year 2014 experienced geared up marketing activities of your Company. Aiming at the Individual Home Builders (IHB), the biggest segment of your Company's target customers, a new campaign of SUPERCRETE brand cement has been launched during the year. Through this campaign, SUPERCRETE has taken bold steps ahead to position itself as a durable construction material for building structures relating with "Legacy" for future generations. The brand had significant visibility in 2014 in all the major medium of communications, including the electronic and print media. Your Company continued to give preference to build relationship with the influencers' groups like engineers and masons and organized various events across the country throughout the year. Various loyalty programs were initiated for the channel partners by offering different reward programs for building sustainable business relationship.

Two outsourced depots (Kapasia and Kamrangirchar) were launched by your Company under 'Route to Market' initiatives through which your products were made available at the potential pocket markets to serve the end users. In addition, another solution based initiative "Affordable Housing" was also expanded under the "Nijer Ekta Bari" project in semi-urban areas partnering with a local NGO.

#### **Sales Performance**

The year 2014 was very challenging for the cement industry in Bangladesh. Real Estate business continued to be sluggish throughout the year. Increased capacity of the industry created oversupply situation in the market and led to stray price competition, which was again supported by a declining clinker price in the international market.

Amid fierce competition, your Company achieved an impressive 16% growth in sales volume over 2013. This growth is in line with industry growth. Although price target could not be achieved due to the price competition, your Company made praiseworthy achievement in terms of price protection and sales growth.

The sales performance of your Company in the first quarter of 2015 has been affected by the unrest that the country experienced during that period. The Board of Directors and the management of your Company are working to take appropriate measures so that the negative impact can be minimized in the best interests of the shareholders.

#### **Supply Chain Performance**

2014 was a challenging year for driving stretched business volume in order to achieve bottom line objectives. Supply Chain continued their relentless efforts for maximizing dispatch volume and cost reductions. Your Company's Supply Chain Function implemented different innovative projects and had been able to deliver stretched volume which were higher than budget and also higher than 2013 performance.

The team focused on devising different cost reduction levers and optimized distribution cost. Continued focus was placed on river transport which is most cost effective and inventive thinking and efforts were put in place for optimum route mix which led to cost savings and hence added value to business bottom line. Supply Chain also improved customer service distributing products at right time to customer's end.

Your Company will continue the good work in 2015 across Supply Chain Function to continue delivering Company's objective to meet customers' demand in a cost effective manner.

#### **Financial Performance**

The Directors take pleasure in reporting the Financial Results of your Company for the year ended on 31st December 2014 as follows:

| Tk. 00                        |           |           |  |  |
|-------------------------------|-----------|-----------|--|--|
|                               | 2014 20   |           |  |  |
| Income before tax             | 2,445,736 | 2,743,605 |  |  |
| Income tax                    | (713,064) | (669,708) |  |  |
| Income after tax for the year | 1,732,672 | 2,073,897 |  |  |
| Earnings per share            | 1.49      | 1.79      |  |  |

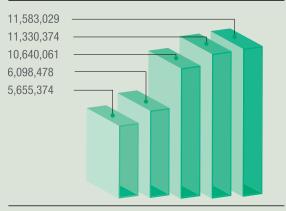
The Consolidated Financial Result of your Company for the year ended on 31st December 2014 is as follows:

| Tk. 0                         |           |           |  |
|-------------------------------|-----------|-----------|--|
|                               | 2014      | 2013      |  |
| Income before tax             | 3,532,862 | 3,215,807 |  |
| Income tax                    | (713,064) | (669,708) |  |
| Income after tax for the year | 2,819,798 | 2,546,099 |  |
| Earnings per share            | 2.43      | 2.19      |  |

2014 has been yet another challenging year for your Company especially due to the difficult conditions prevailing in the cement industry. In the backdrop of excess grinding capacity, cement prices have declined compared to 2013 that has had a major impact in your

Company's bottom line. Faced with this adverse scenario, your Company concentrated in increasing sales volume of cement that grew strongly compared to the previous year. At the same time, the Company continued its focus in keeping costs within budget. As a result, all major elements of cost relating to freight, plant costs, general, selling and distribution expenses and finance costs have been kept well within budget. Your Company has been successful in reducing its variable cost per ton of cement compared to previous year in a scenario where the inflation is around 7%. In India, LUMPL, the subsidiary of your Company, has successfully negotiated with the Indian authorities to allow refund of service tax since the inception of mining totaling INR 230 million. This reflects great credit to your Company's management since this is the first time such an exemption has been granted. Finance costs have been reduced by 57% compared to last year. This was possible through innovative financing schemes, as well as through reduction in working capital and debt. Your Company has also kept a tight rein on working capital as a result of which cash flow from operations has been positively impacted.

#### Lafarge Surma Cement Ltd Comparative Sales Growth REVENUE (Tk. 000s)



2010 2011 2012 2013 2014

#### **Dividend**

The Board of Directors of the Company at its meeting held on June 9, 2014 has paid an interim dividend of five percent (5%), in cash, on the paid-up capital of the Company out of five (5) months' profits of 2014 (from January 1, 2014 to May 31, 2014). The said interim dividend amounted to BDT 580,686,750 which was BDT 0.50 per share of BDT 10.00 each.

Further, the Board of Directors of the Company at its meeting held on March 5, 2015 recommended a final dividend of five percent (5%), in cash, on the paid-up capital of the Company out of seven (7) months' profits of

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2014 (from June 1, 2014 to December 31, 2014). The said final dividend amounts to BDT 580,686,750 which is BDT 0.50 per share of BDT 10.00 each.

Inclusive of the interim dividend of 5% already paid, this would make a cumulative total dividend @ 10% of the paid-up capital amounting to BDT 1,161,373,500 which is BDT 1.00 per share for the year ended December 31, 2014. This recommendation of the Board of Directors regarding the declaration of dividend shall be forwarded to the shareholders at the 17th Annual General Meeting for their consideration and approval.

#### **Retained Earnings**

The total Retained Earnings of your Company stood at BDT 1,295,008,000, details of which are given in the Statement of Changes in Equity of the Consolidated Financial Statements.

#### **Human Resource**

Your Company believes that success relies heavily on the quality of the employees. They are the most important asset and the main driver to ensure success of the organization.

Recruiting the right employee, with the right qualities, for the right job, identifying the successor for the key positions and developing the leaders within the organization are the major focus area for the Human Resource Department of your Company.

The Human Resource Department has formulated specific strategies in terms of working environment, employee engagement, employer branding, compensation and benefits, and career progression to ensure that employees stay and grow with your Company.

Continuous development of employees is ensured so that the employees are updated with the latest technology and management practices and their quality and efficiency are regularly developed.

#### **Community Development Program**

Your Company's Corporate Social Responsibility (CSR) activities reflect its ongoing commitment to community development and responsible business practices in order to drive sustainable development of the economy, environment and society. Your Company's CSR initiatives also provide a platform for the Company to deliver growth and sustainable returns in the medium and longer term. While society's expectations are constantly evolving in line with the country's ongoing development activities,

new trends and the changing concerns of the Company's stakeholders, we strive to remain abreast with such changes and continue to undertake the right initiatives that deliver the required benefit in this ever changing environment. Environment and community development initiatives are our primary focus areas for the location surrounding the plant in Chhatak and quarry in Meghalaya to help shape a sustainable society for a better future.

2014 was a positive year for your Company's CSR initiatives. Your Company inaugurated the Volunteering Activity Campaign in 2014. As a part of Sustainable Ambition 2020 of the Sponsor Groups, 500 employees of your Company dedicated a portion of their time for Volunteering Activities in the selected project in three locations in Dhaka, Chhatak and Meghalaya in India. The employees of your Company contributed 3180 hours against a target of 1500 hours of Volunteering Activity. The focus of this campaign was on tree plantation and H&S awareness drive among construction workers. Your Company also partnered with leading 22 Real Estate companies, educated 1,067 construction workers and 253 engineers on health and safety. Employees of your Company planted more than 1,000 saplings in partnership with key local stakeholders.

The Community Development Center (CDC) located at Chhatak continues to improve its services for the betterment of the community people by providing them education and health care facilities. Besides, the center is relentlessly working on training the members of the local community that will gradually increase their job skill and employment opportunities. Your Company has established another Lafarge Surma Sub-Center at Ragar Par, Chhatak in 2014, which will provide educational coaching and basic medical treatment in the remote areas of Chhatak along with the existing five sub-centers.

Approximately, 17,000 health and counseling services were provided in the year 2014 from our health care program. Another successful milestone in the Company's health care program was the eye camp organized in three different locations of Chhatak and Dowarabazaer upazila. 1,700 people benefited from this program.

More than 500 children benefited from our education program in the year 2014. The Community School located in the CDC at the plant in Chhatak continues to provide primary education up to class V. In addition to that, 100 high school students were given scholarship to support continuation of their education. Training programs for the teachers were also conducted.

To create options for gaining employment by the local inhabitants, various skill development programs were conducted by your Company in the year 2014 in the areas of plumbing, welding and electrical works. Community

youths benefited from this initiative. Besides, women were given training on tailoring and embroidery at the CDC.

Your Company made remarkable progress in terms of CSR initiatives in the areas surrounding LUMPL, the Indian subsidiary of your Company. The Nongtrai Secondary School continues to provide education facilities to the local inhabitants. Selected students from the local communities were provided scholarships. Total 119 students were benefitted from the education program in 2014. Local tribal people continues to get benefits of the General Health Camp at Nongtrai village, which includes cataract surgical operations, health services from the mobile clinics, and vehicle support in medical emergencies. Total 7756 people were benefitted from the health care program in 2014. Women were provided training on weaving at Nongtrai weaving center to develop their livelihood skills.

Whether it is healthcare, education, skill development, or infrastructure development, your Company is committed to serve the community for a greater cause, creating an opportunity and improving the livelihood of the people for a better future.

#### **Auditors**

Pursuant to Section 210 of the Companies Act, 1994, the Company's statutory auditors M/S Hoda Vasi Chowdhury & Co, Chartered Accountants, retire at the 17th Annual General Meeting. Being eligible, they express their willingness to be appointed.

#### **Directors**

The Company has thirteen (13) Directors in the Board including the Chief Executive Officer. Pursuant to the provisions of the Companies Act, 1994, one third of the Directors, except the Chief Executive Officer, shall retire by rotation in every ordinary general meeting. The Companies Act 1994 also provides that any Director appointed by the Board of Directors shall retire from office at the next ordinary general meeting but shall be eligible for election by the Company. Accordingly, five (5) Directors of the Company will retire at the 17th Annual General Meeting. The retiring Directors are:

- Mr. Shivesh Kumar Sinha (nominee of Surma Holding B.V.)
- 2. Mr. Carlos Martinez Ferrer (nominee of Surma Holding B.V.)
- Mr. Marcos Cela Rey (nominee of Surma Holding B.V.)
- Mr. Monzurur Rahman, Independent Director
- Mr. Manzurul Islam, Director

Being eligible they offer themselves for re-election.

As per notification dated August 07, 2012 from the Bangladesh Securities and Exchange Commission, the Directors made additional statements and furnish compliance report in the Annexure attached herewith.

For and on behalf of the Board of Directors

Thomas Gerard Farrell Chairman

Date: Dhaka, April 05, 2015



## **ANNEXURE**

Additional Statements by the Board of Directors as notification dated August 07, 2012 from the Bangladesh Securities and Exchange Commission:

## (i) Industry outlook and possible future developments in the industry.

Bangladesh holds a good potential for cement growth starting from a low per capita consumption of about 10 kg per person. Average growth in the last decade has been around 9% fuelled mainly by growth in Individual Home Building segment, Real Estate, Government infrastructure spending and private projects. Going forward, we expect that cement market will continue to grow steadily with the country spending on infrastructure accelerating in the future.

#### (ii) Segment-wise or product-wise performance.

The Company produces clinker and also cement. It sells mainly cement but also sells a limited quantity of clinker that remains in excess after catering to the cement demand. Cement sales growth are in line with last year and clinker sales growth are 36% higher then the previous year due to higher clinker production in 2013. Such increase was sustained despite a price increase higher than the industry average.

#### (iii) Risk and concerns.

The Company's major risk lies in its cross border operation. Any interruption of limestone supply from its Indian subsidiary company causes a business continuity issue. Uninterrupted running of the long belt conveyor also remains a critical issue. Finally, dispatch of cement from the plant also carries limitations and challenges.

#### (iv) A discussion on Cost of Goods Sold, Gross Profit Margin and Net Profit Margin.

Cost of Goods Sold has increased slightly compared to last year. As a result, Gross Profit Margin in 2014 stood at 38.56% compared to 41.51% in 2013.

### (v) Discussion on continuity of any Extra-ordinary gain or loss.

No ordinary gain or loss during the year.

(vi) Basis for related party transactions- a statement of all related party transactions should be disclosed in the annual report.

No related party transactions during the year.

(vii) Utilization proceeds from public issues, rights issues and/or through any others instruments.

No public issues, rights issue and/or any other instruments issued during the year.

(viii) An explanation if the financial results deteriorate after the company goes for Initial Public Offering (IPO), Repeat Public Offering (RPO), Rights Offer, Direct Listing, etc.

No deterioration of financial results during the year.

(ix) If significant variance occurs between Quarterly Financial performance and Annual Financial Statements the management shall explain about the variance on their Annual Report.

No significant variance occurs between quarterly financial performance and annual financial statement.

### (x) Remuneration to directors including independent directors:

As per the Articles of Association of the Company (Article 17: Remuneration of Directors), the Directors shall not be entitled to any remuneration except for extra services rendered to the Company and as decided by the Board. However, the Board may repay to any Director all such reasonable expenses as the Director may incur in attending meetings of the Directors or general meeting.

- (xi) That, the financial statements prepared by the management of the issuer company present fairly its state of affairs, the result of its operations, cash flows and changes in equity.
- (xii) That, proper books of account of the issuer company have been maintained.
- (xiii) That, appropriate accounting policies have been consistently applied in preparation of the financial statements and that the accounting estimates are based on reasonable and prudent judgment.
- (xiv) That, the International Accounting Standards (IAS)/Bangladesh Accounting Standards (BAS)/International Financial Reporting Standards (IFRS)/Bangladesh Financial Reporting Standards (BFRS), as applicable in Bangladesh, have been followed in preparation of the financial statements and any departure there- from has been adequately disclosed.
- (xv) That, the system of internal control is sound in design and has been effectively implemented and monitored.
- (xvi) That, there are no significant doubts upon the issuer company's ability to continue as a going concern. If the issuer company is not considered to be a going concern, the fact along with reasons thereof should be disclosed.

## (xvii) Significant deviations from last year's operating results of the issuer company shall be highlighted and the reasons thereof should be explained:

Gross profit is slightly decreased in 2014 compared to last

year mainly due to lower cement price. Operating profit has also decreased as a result of decrease in gross profit margin. Net profit increased compared to last year due to decrease in finance cost as well as increase in finance income.

#### (xviii) Summary of key operating and financial data of preceding five years:

**Income and expenses:** 

|                                     |             |             |             |             | Tk. 000s    |
|-------------------------------------|-------------|-------------|-------------|-------------|-------------|
|                                     | 2014        | 2013        | 2012        | 2011        | 2010        |
| REVENUE                             | 11,583,029  | 11,330,374  | 10,640,061  | 6,098,478   | 5,655,374   |
| Cost of sales                       | (7,116,158) | (6,627,036) | (6,450,942) | 5,538,142)  | (5,077,635) |
| GROSS PROFIT                        | 4,466,871   | 4,703,338   | 4,189,119   | 560,336     | 577,739     |
| General and administrative expenses | (741,457)   | (738,674)   | (678,765)   | (374,702)   | (342,119)   |
| Selling and distribution expenses   | (188,298)   | (152,429)   | (153,284)   | (68,340)    | (93,909)    |
| Other operating (expenses) / income | 241,107     | 173,472     | (20,982)    | 89,590      | (1,257,001) |
| OPERATING INCOME/(LOSS)             | 3,778,223   | 3,985,707   | 3,336,088   | 206,884     | (1,115,290) |
| Finance expenses                    | (303,195)   | (772,054)   | (829,278)   | (2,495,364) | (719,414)   |
| Finance income                      | 57,834      | 2,154       | 764         | 496         | 2,725       |
| NET INCOME/(LOSS) BEFORE TAX        | 3,532,862   | 3,215,807   | 2,507,574   | (2,287,984) | (1,831,979) |
| Income tax                          | (713,064)   | (669,708)   | (654,140)   | 100,300     | 212,144     |
| NET INCOME/(LOSS) AFTER TAX         | 2,819,798   | 2,546,099   | 1,853,434   | (2,187,684) | (1,619,835) |
| Earnings per share (Taka)           | 2.43        | 2.19        | 1.60        | (1.88)      | (1.39)      |

#### **Assets and liabilities:**

|                                     |            |            |             |             | Tk. 000s    |
|-------------------------------------|------------|------------|-------------|-------------|-------------|
|                                     | 2014       | 2013       | 2012        | 2011        | 2010        |
| ASSETS                              |            |            |             |             |             |
| NON-CURRENT ASSETS                  |            |            |             |             |             |
| Property, plant and equipment       | 12,409,080 | 12,763,354 | 13,370,193  | 13,815,909  | 14,377,748  |
| Intangible assets                   | 935,564    | 987,293    | 1,185,810   | 1,293,051   | 1,219,460   |
| Other Receivables                   | 145,571    | 86,457     | 55,359      | -           |             |
| Current assets                      | 6,505,784  | 5,190,219  | 3,912,006   | 3,450,421   | 2,317,596   |
| TOTAL ASSETS                        | 19,995,999 | 19,027,323 | 18,523,368  | 18,559,381  | 17,914,804  |
|                                     |            |            |             |             |             |
| LIABILITIES                         |            |            |             |             |             |
| Share capital                       | 11,613,735 | 11,613,735 | 11,613,735  | 11,575,806  | 5,806,868   |
| Retained earnings                   | 1,295,008  | (944,130)  | (3,490,257) | (5,343,728) | (3,156,087) |
| Other component of equity           | (61,519)   | (52,603)   | (11,894)    | (16,113)    | (18,610)    |
| Share money deposits                | -          | -          | -           | 37,929      |             |
| Foreign currency translation        | 408,334    | 427,423    | 268,932     | 197,787     | 135,946     |
| Shareholders' equity-Parent company | 13,255,558 | 11,044,425 | 8,380,516   | 6,451,681   | 2,768,117   |
| Non-controlling interests           | 81         | 118        | 231         | 302         | 362         |
| EQUITY                              | 13,255,639 | 11,044,543 | 8,380,747   | 6,451,983   | 2,768,479   |
| NON-CURRENT LIABILITIES             |            |            |             |             |             |
| Long-term debt                      | 132,925    | 497,027    | 948,895     | 3,904,616   | 4,713,556   |
| Deferred income tax liabilities     | 1,906,543  | 1,224,510  | 612,200     | 9,267       | 172,993     |
| Contribution to employee benefit    | 106,922    | 137,817    | 113,924     | 78,457      | 56,174      |
| Derivative instruments              | - 18       | -          | -           | 6,746       | 18,029      |
| Provisions                          | 25,808     | 23,146     | 23,125      | -           | -           |
| Current liabilities                 | 4,568,162  | 6,100,280  | 8,443,980   | 8,108,312   | 10,185,573  |
| TOTAL EQUITY AND LIABILITIES        | 19,995,999 | 19,027,323 | 18,523,368  | 18,559,381  | 17,914,804  |

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#### (xix) Reasons for non-declaration of dividend:

N/A

#### (xx) The number of Board meetings held during the year and attendance by each Director:

4 (four) Board meetings were held during the year 2014 and the dates are March 3, June 9, September 9 and November 5. The Directors attended the Board meetings as stated below:

| o. The birectore attended the board meetings as dated below. |                              |   |                      |                   |  |  |  |
|--|------------------------------|---|----------------------|-------------------|--|--|--|
| S/L  | Name of Directors            | Number of meetings<br>held whilst a board<br>member | Meetings<br>attended | Meetings attended |  |  |  |
| 1  | Mr. Thomas Gerard Farrell    | 4   | 4                    |                   |  |  |  |
| 2  | Mr. Fabrizio Angelo Olivares | 4   | 4                    |                   |  |  |  |
| 3  | Mr. Tarek Samir Ahmed Elba   | 4   | 4                    |                   |  |  |  |
| 4  | Mr. Carlos Martinez Ferrer   | 2   | 2                    |                   |  |  |  |
| 5  | Mr. Marcos Cela Rey          | 2   | 2                    |                   |  |  |  |
| 6  | Mr. Shivesh Kumar Sinha      | 4   | 4                    |                   |  |  |  |
| 7  | Mr. Salvador Fernandez Capo  | 4   | 4                    |                   |  |  |  |
| 8  | Mr. Manzurul Islam           | 4   | 3                    | Leave granted     |  |  |  |
| 9  | Mr. Anisur Rahman Sinha      | 4   | 3                    | Leave granted     |  |  |  |
| 10   | Mr. Monzurur Rahman          | 4   | 3                    | Leave granted     |  |  |  |
| 11   | Mr. Zakir Ahmed Khan         | 4   | 3                    | Leave granted     |  |  |  |
| 12   | Mr. Syed Shujauddin Ahmed    | 4   | 4                    |                   |  |  |  |
| 13   | Mr. Tufail K Haider          | 4   | 3                    | Leave granted     |  |  |  |

#### (xxi) The pattern of shareholding:

a) Parent/Subsidiary/Associated companies and other related parties (name wise details):

| Name             | Position       | No. of shares |  |
|------------------|----------------|---------------|--|
| Surma Holding BV | Parent Company | 683,698,700   |  |

b) Directors, Chief Executive Officer, Company Secretary, Chief Financial Officer, Head of Internal Audit and their spouses and minor children (name wise details):

| Name                         | Position   | Position |        |                |
|------------------------------|--|----------|--------|----------------|
|                              |  | Self     | Spouse | Minor Children |
| Mr. Thomas Gerard Farrell    | Director/Chairman<br>as nominee of<br>Surma Holding BV | Nil      | Nil    | Nil            |
| Mr. Fabrizio Angelo Olivares | Director as nominee of<br>Surma Holding BV             | Nil      | Nil    | Nil            |
| Mr. Tarek Samir Ahmed Elba   | Director as nominee of<br>Surma Holding BV and CEO     | Nil      | Nil    | Nil            |
| Mr. Carlos Martinez Ferrer   | Director as nominee of<br>Surma Holding BV             | Nil      | Nil    | Nil            |
| Mr. Marcos Cela Rey          | Director as nominee of<br>Surma Holding BV             | Nil      | Nil    | Nil            |
| Mr. Shivesh Kumar Sinha      | Director as nominee of<br>Surma Holding BV             | Nil      | Nil    | Nil            |

| Name                        | Position                                   |      | No. of shares |                |
|-----------------------------|--|------|---------------|----------------|
|                             |  | Self | Spouse        | Minor Children |
| Mr. Salvador Fernandez Capo | Director as nominee of<br>Surma Holding BV | Nil  | Nil           | Nil            |
| Mr. Manzurul Islam          | Director as nominee of Islam Cement Ltd    | 200  | Nil           | Nil            |
| Mr. Anisur Rahman Sinha     | Director as nominee of Sinha Fashions Ltd  | Nil  | Nil           | Nil            |
| Mr. Monzurur Rahman         | Independent Director                       | 2000 | Nil           | Nil            |
| Mr. Zakir Ahmed Khan        | Independent Director                       | Nil  | Nil           | Nil            |
| Mr. Syed Shujauddin Ahmed   | Independent Director                       | Nil  | Nil           | Nil            |
| Mr. Tufail K Haider         | Independent Director                       | Nil  | Nil           | Nil            |
| Mr. Masud Khan              | Finance Director                           | Nil  | Nil           | Nil            |
| Mr. Kazi Mizanur Rahman     | Company Secretary                          | Nil  | Nil           | Nil            |
| Mr. Moshorrof Hossain       | Head of Internal Audit                     | Nil  | Nil           | Nil            |

Note: The Directors' shares shown above are as per the holdings in their personal names; but the shareholdings of the companies that they represent are as follows:

- Surma Holding B.V.: 683,698,700 shares - Islam Cement Ltd: 31,914,200 shares - Sinha Fashions Ltd: 35,100,000 shares
- c) Executives (top five salaried employees other than the Directors, Chief Executive Officer, Company Secretary, Chief Financial Officer, Head of Internal Audit):

| Name                      | Position              | No. of shares |
|---------------------------|-----------------------|---------------|
| Mr. Eung Rae Kim          | Operations Director   | Nil           |
| Mr. Firoz Ahmed           | Sales Director        | Nil           |
| Mr. Mohammed Arif Bhuiyan | Supply Chain Director | Nil           |
| Mr. Sang Soo Bae          | Production Coach      | Nil           |
| Mr. Harpal Singh          | Head of Maintenance   | Nil           |

d) Shareholders holding ten percent (10%) or more voting interest in the Company (name wise details):

| Name               | No. of shares |
|--------------------|---------------|
| Surma Holding B.V. | 683,698,700   |

## (xxii) Appointment/re-appointment of a director of the company:

With regard to the appointment, retirement and reappointment of Directors, the Company is governed by its Articles of Association, the Company Act, 1994 and other related legislations. Accordingly the following Directors of the Board will retire at the 17th Annual General Meeting and will be eligible for re-appointment, and Independent Director will be appointed.

The name of the Directors and Independent Directors are as follows:

- 1. Mr. Carlos Martinez Ferrer, Director
- 2. Mr. Marcos Cela Rey, Director
- 3. Mr. Shivesh Kumar Sinha, Director
- 4. Mr. Monzurur Rahman, Independent Director
- 5. Mr. Manzurul Islam, Director

Brief resume of the Directors, nature of their expertise in specific functional areas and names of companies in which they also hold the directorship and membership of committees of the board are given at page 12 of the Annual Report, which fulfill the condition 1.5 (xxii) of the corporate governance guidelines of BSEC.

#### Status of compliance with conditions imposed by the Bangladesh Securities and Exchange Commission:

Status of compliance with conditions imposed by the Commission's Notification No.SEC/CMRRCD/2006-158/134/ Admin/44 dated August 07, 2012 and amendment thereon issued under section 2CC of the Bangladesh Securities and Exchange Ordinance, 1969 is presented below:

#### (Report under Condition No. 7.00)

| Condition No. |         | Title  |          | nce status<br>propriate column) | Remarks<br>(if any) |
|---------------|---------|--|----------|---------------------------------|---------------------|
|               |         |  | Complied | Not complied                    |                     |
| 1             |         | Board of Directors   | ,        |                                 |                     |
| 1.1           |         | Board's Size The number of Board Directors should not be less than 5 (five) and more than 20 (twenty).   | √        |                                 |                     |
| 1.2           |         | endent Directors   |          |                                 |                     |
|               | (i)     | At least one fifth (1/5) of the total number of directors in the company's board shall be independent directors.   | V        |                                 |                     |
|               | (ii) a) | Who either does not hold any share or holds less than 1% shares to the total paid-up shares of the company;  | V        |                                 |                     |
|               | (ii) b) | Who is not a sponsor of the company and is not connected with the companies any sponsor or director or shareholder who holds one percent (1%) or more share of the total paid-up shares of the company on the basis of family relationship. His/her family members also should not hold above mentioned shares in the company. | V        |                                 |                     |
|               | (ii) C) | Who does not have any other relationship whether pecuniary or otherwise, with the company or its subsidiary/ associated companies.   | V        |                                 |                     |
|               | (ii) d) | Who is not a member, director or officer of any stock exchange.  | V        |                                 |                     |
|               | (ii) e) | Who is not a shareholder, director or officer of any member of stock exchange or an intermediary of the capital market.  | <b>√</b> |                                 |                     |
|               | (ii) f) | Who is not a partner or an executive or was not a partner or an executive during the preceding 3 (three) years of the concerned company's statutory audit firm.  | V        |                                 |                     |
|               | (ii) g) | Who shall not be an independent director in more than 3 (three) listed companies.  | V        |                                 |                     |
|               | (ii) h) | Who has not been convicted by a court of competent jurisdiction as a defaulter in payment of any loan to a bank or a Non-Bank Financial Institution (NBFI).  | √        |                                 |                     |
|               | (ii) i) | Who has not been convicted for a criminal offence involving moral turpitude.   | V        |                                 |                     |
|               | (iii)   | The independent director(s) shall be appointed by the board of directors and approved by the shareholders in the Annual General Meeting (AGM).   | 1        |                                 |                     |

| Conditi<br>No. | on Title  |          | nce status<br>opropriate column) | Remarks<br>(if any) |
|----------------|---|----------|----------------------------------|---------------------|
|                |   | Complied | Not complied                     |                     |
| (iv)           | The post of independent director(s) can not remain vacant for more than 90 (ninety) days.   | Ž        | ·                                |                     |
| (v)            | The Board shall lay down a code of conduct of all Board members and annual compliance of the code to be recorded.   | V        |                                  |                     |
| (vi)           | The tenure of office of an independent director shall be for a period of 3 (three) years, which may be extended for 1 (one) term only.  | <b>√</b> |                                  |                     |
| 1.3 Qu         | alification of Independent Director (ID)  | 1        |                                  | 1                   |
| (i)            | Independent Director shall be a knowledgeable individual with integrity who is able to ensure compliance with financial, regulatory and corporate laws and can make meaningful contribution to business.  | ٧        |                                  |                     |
| (ii)           | The person should be a Business Leader / Corporate Leader / Bureaucrat / University Teacher with Economics or Business Studies or Law background / Professionals like Chartered Accountants, Cost & Management Accountants, and Chartered Secretaries. The independent director must have at least 12 (twelve) years of corporate management / professional experience. | 1        |                                  |                     |
| (iii)          |   | N/A      |                                  |                     |
| 1.4            | Chairman of the Board and Chief Executive C   | fficer   |                                  | '                   |
|                | The positions of the Chairman of the Board and the Chief Executive Officer of the companies shall be filled by different individuals with defined different roles and responsibilities. The Chairman of the company shall be elected from among the directors of the company.   | ٨        |                                  |                     |
| 1.5            | The Directors' Report to Shareholders   |          |                                  |                     |
| (i)            | Industry outlook and possible future development in the industry.   | V        |                                  |                     |
| (ii)           | Segment-wise or product-wise performance.   | V        |                                  |                     |
| (iii)          | Risks and concerns.   | V        |                                  |                     |
| (iv)           | Margin and Net Profit Margin.   | V        |                                  |                     |
| (v)            | Discussion on continuity of any Extra-Ordinary gain or loss.  | N/A      |                                  |                     |
| (vi)           | all related party transactions should be disclosed in the annual report.  | 1        |                                  |                     |
| (vii           | issues and / or through any others instruments.   | N/A      |                                  |                     |
| (vii           | An explanation if the financial result deteriorate after the company goes for Initial Public Offering (IPO), Repeat Public Offering (RPO), Rights Offer, Direct Listing, etc.   | N/A      | A S                              | •                   |

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| Condition No. | Title   |                      | nce status<br>propriate column) | Remarks<br>(if any)   |
|---------------|---|----------------------|---------------------------------|---|
|               |   | Complied             | Not complied                    | _   |
| (ix)          | If significant variance occurs between Quarterly Financial performance and Annual Financial Statements the management shall explain about the variance on their Annual Report.  | N/A                  |                                 |   |
| (X)           | Remuneration to directors including independent directors.  | N/A                  |                                 | No remuneration are to be paid to any director  |
| (xi)          | The financial statements prepared by the management of the issuer company present fairly its state of affairs, the result of its operations, cash flows and changes in equity.  | V                    |                                 |   |
| (xii)         | Proper books of account of the issuer company have been maintained.   | V                    |                                 |   |
| (xiii)        | Appropriate accounting policies have been consistently applied in preparation of the financial statements and that the accounting estimates are based on reasonable and prudent judgment.                                 | V                    |                                 |   |
| (xiv)         | International Accounting Standards (IAS)/<br>Bangladesh Accounting Standards  | V                    |                                 |   |
| (xv)          | The system of internal control is sound in design and has been effectively implemented and monitored.   | V                    |                                 |   |
| (xvi)         | There are no significant doubts upon the issuer company's ability to continue as a going concern. If the issuer company is not considered to be a going concern, the fact along with reasons thereof should be disclosed. | V                    |                                 |   |
| (xvii)        | Significant deviations from the last year's operating results of the issuer company shall be highlighted and the reasons thereof should be explained.   | <b>V</b>             |                                 |   |
| (xviii)       | Key operating and financial data of at least preceding 5 (five) years shall be summarized.  | V                    |                                 |   |
| (xix)         | If the issuer company has not declared dividend (cash or stock) for the year, the reasons thereof shall be given.   | N/A                  |                                 | 10% Cash<br>Dividend for<br>the year 2014<br>Inclusive of 5%<br>interim Cash<br>Dividend. |
| (xx)          | The number of Board meetings held during the year and attendance by each director shall be disclosed.   | V                    |                                 |   |
| (xxi)         | The pattern of shareholdings and name wise detail   | s disclosing the age | gregate number of s             | hares   |
| (xxi) a       | ) Parent/Subsidiary/Associated Companies and other related parties (name wise details).   | V                    |                                 |   |
| (xxi) b       | O Directors, Chief Executive Officer, Company Secretary, Chief Financial Officer, Head of Internal Audit and their spouses and minor children (name wise details).  | <b>V</b>             | 鼠                               |   |

|     | ndition<br>No. | Title   |               | nce status<br>propriate column) | Remarks<br>(if any) |
|-----|----------------|---|---------------|---------------------------------|---------------------|
|     |                |   | Complied      | Not complied                    | _                   |
|     | (xxi) c)       | Executives (top five salaried employees of the company, other than the Directors, Chief Executive Officer, Company Secretary, Chief Financial Officer and Head of Internal Audit).  | V             |                                 |                     |
|     | (xxi)          | Shareholders holding ten percent (10%) or more voting interest in the company (name wise details).  | V             |                                 |                     |
|     | (xxii)         | Appointment/Reappointment of Directors:   |               |                                 | •                   |
|     | (xxii)         | A brief resume of the director.   | V             |                                 |                     |
|     | (xxii)<br>b)   | Nature of his/her expertise in specific functional areas.   | V             |                                 |                     |
|     | (xxii)         | Names of companies in which the person also holds the directorship and the membership of committees of the board.   | V             |                                 |                     |
| 2   | Chief I        | Financial Officer (CFO), Head of Internal Audit a   | nd Company Se | cretary (CS)                    |                     |
| 2.1 |                | The company shall appoint a Chief Financial Officer (CFO), a Head of Internal Audit (Internal Control and Compliance) and a Company Secretary (CS). The Board of Directors should clearly define respective roles, responsibilities and duties of the CFO, the Head of Internal Audit and the CS.  The CFO and the Company Secretary of the | √<br>         |                                 |                     |
|     |                | companies shall attend the meetings of the Board of Directors. Provided that the CFO and/or the Company Secretary shall not attend such part of a meeting of the Board of Directors which involves consideration of an agenda item relating to their personal matters.  |               |                                 |                     |
| 3   | Audit (        | Committee   |               |                                 |                     |
|     | (i)            | The company shall have an Audit Committee as a sub-committee of the Board of Directors.   | V             |                                 |                     |
|     | (ii)           | The Audit Committee shall assist the Board of Directors in ensuring that the financial statements reflect true and fair view of the state of affairs of the company and in ensuring a good monitoring system within the business.   | V             |                                 |                     |
|     | (iii)          | The Audit Committee shall be responsible to the Board of Directors. The duties of the Audit Committee shall be clearly set forth in writing.  | V             |                                 |                     |
| 3.1 | Consti         | tution of the Audit Committee   |               |                                 |                     |
|     | (i)            | The Audit Committee shall be composed of at least 3 (three) members.  | V             |                                 |                     |



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|     | ndition<br>No. | Title   |          | nce status<br>propriate column) | Remarks<br>(if any) |
|-----|----------------|---|----------|---------------------------------|---------------------|
|     |                |   | Complied | Not complied                    |                     |
|     | (ii)           | The Board of Directors shall appoint members of the Audit Committee who shall be directors of the company and shall include at least 1 (one) independent director.  | V        |                                 |                     |
|     | (iii)          | All members of the audit committee should be "financially literate" and at least 1 (one) member shall have accounting or related financial management experience.   | V        |                                 |                     |
|     | (iv)           | When the term of service of the Committee members expires or there is any circumstance causing any Committee member to be unable to hold office until expiration of the term of service, thus making the number of the Committee members to be lower than the prescribed number of 3 (three) persons, the Board of Directors shall appoint the new Committee member(s) to fill up the vacancy (ies) immediately or not later than 1 (one) month from the date of vacancy (ies) in the Committee to ensure continuity of the performance of work of the Audit Committee. | N/A      |                                 | No vacancy occurred |
|     | (v)            | The company secretary shall act as the secretary of the Committee.  | V        |                                 |                     |
|     | (vi)           | The quorum of the Audit Committee meeting shall not constitute without at least 1 (one) independent director.   | V        |                                 |                     |
| 3.2 |                | Chairman of the Audit Committee   |          |                                 |                     |
|     | (i)            | The Board of Directors shall select 1 (one) member of the Audit Committee to be Chairman of the Audit Committee, who shall be an independent director.  | V        |                                 |                     |
|     | (ii)           | Chairman of the audit committee shall remain present in the Annual General Meeting (AGM).   | V        |                                 |                     |
| 3.3 |                | Role of Audit Committee   |          |                                 |                     |
|     | (i)            | Oversee the financial reporting process.  | √        |                                 |                     |
|     | (ii)           | Monitor choice of accounting policies and principles.   | V        |                                 |                     |
|     | (iii)          | Monitor Internal Control Risk management process.   | V        |                                 |                     |
|     | (iv)           | Oversee hiring and performance of external auditors   | V        |                                 |                     |
|     | (v)            | Review along with the management, the annual financial statements before submission to the board for approval.  | V        |                                 |                     |
|     | (v)            | Review along with the management, the annual financial statements before submission to the board for approval.  | V        |                                 |                     |



| Cond  | lition   | Title  | Complianc             | e status             | Remarks    |
|-------|----------|--|-----------------------|----------------------|------------|
| No    |          |  | (Put √ in the appr    |                      | (if any)   |
|       |          |  | Complied              | Not complied         |            |
|       | (v)      | Review along with the management, the annual financial statements before submission to the board for approval.   | V                     |                      |            |
|       | (vi)     | Review along with the management, the quarterly and half yearly financial statements before submission to the board for approval.  | <b>V</b>              |                      |            |
|       | (vii)    | Review the adequacy of internal audit function.  | √                     |                      |            |
|       | (viii)   | Review statement of significant related party transactions submitted by the management.  | <b>√</b>              |                      |            |
|       | (ix)     | Review Management Letters/ Letter of Internal Control weakness issued by statutory auditors.   |                       |                      |            |
|       | (X)      | When money is raised through Initial Public Offering (IPO)/Repeat Public Offering (RPO)/Rights Issue the company shall disclose to the Audit Committee about the uses/applications of funds by major category (capital expenditure, sales and marketing expenses, working capital, etc), on a quarterly basis, as a part of their quarterly declaration of financial results. Further, on an annual basis, the company shall prepare a statement of funds utilized for the purposes other than those stated in the offer document/prospectus.  |                       |                      |            |
| 3.4   |          | Reporting of the Audit Committee   |                       |                      |            |
| 3.4.1 |          | Reporting to the Board of Directors  |                       |                      |            |
| 0.4.1 | (i)      | The Audit Committee shall report on its activities to the Board of Directors.  | V                     |                      |            |
|       | (ii)     | The Audit Committee shall immediately report to the any:-  | he Board of Directors | on the following fir | ndings, if |
|       | (ii) (a) | Report on conflicts of interests.  | N/A                   |                      | None       |
|       | (ii) (b) | Suspected or presumed fraud or irregularity or material defect in the internal control system.   |                       |                      | None       |
|       | (ii) (c) | Suspected infringement of laws, including securities related laws, rules and regulations.  | N/A                   |                      | None       |
|       | (ii) (d) | Any other matter which shall be disclosed to the Board of Directors immediately.   |                       |                      | None       |
| 3.4.2 |          | Reporting to the Authorities:  If the Audit Committee has reported to the Board of Directors about anything which has material impact on the financial condition and results of operation and has discussed with the Board of Directors and the management that any rectification is necessary and if the Audit Committee finds that such rectification has been unreasonably ignored, the Audit Committee shall report such finding to the Commission, upon reporting of such matters to the Board of Directors for three times or completion of a period of 6 (six) months from the date of first reporting to the |                       |                      | None       |

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| Condi | tion No. | o. Title   | Compliance status<br>(Put √ in the appropriate column) |              | Remarks<br>(if any)                 |
|-------|----------|--|--|--------------|-------------------------------------|
|       |          |  | Complied   | Not complied | 7                                   |
| 3.5   |          | Reporting to the Shareholders and General Investors: Report on activities carried out by the Audit Committee, including any report made to the Board of Directors under condition 3.4.1 (ii) above during the year, shall be signed by the Chairman of the Audit Committee and disclosed in the annual report of the issuer company. | Ž  |              |                                     |
| 4     | Extern   | al /Statutory Auditors   |  |              |                                     |
|       | (i)      | Appraisal or valuation services or fairness opinions.  | $\checkmark$   |              |                                     |
|       | (ii)     | Financial information systems design and implementation.   | V  |              |                                     |
|       | (iii)    | Book-keeping or other services related to the accounting records or financial statements.  | V  |              |                                     |
|       | (iv)     | Broker-dealer services.  | V  |              |                                     |
|       | (v)      | Actuarial services.  | V  |              |                                     |
|       | (vi)     | Internal audit services.   | V  |              |                                     |
|       | (vii)    | Any other service that the Audit Committee determines.   | V  |              |                                     |
|       | (viii)   | No partner or employees of the external audit firms shall possess any share of the company they audit at least during the tenure of their audit assignment of that company.  | V  |              |                                     |
|       | (ix)     | Audit Certification/Certificate service on Compliance of corporate Governance as required under clause (i) of condition number 7   | V  |              |                                     |
| 5     | Subsid   | diary Company  |  |              |                                     |
|       | (i)      | Provisions relating to the composition of the Board of Directors of the holding company shall be made applicable to the composition of the Board of Directors of the subsidiary company.   | N/A  |              | The<br>Subsidiaries<br>are governed |
|       | (ii)     | At least 1 (one) independent director on the Board of Directors of the holding company shall be a director on the Board of Directors of the subsidiary company.  | N/A  |              | by guidelines applicable in India.  |



| Condition No | . Title   | <b>Complian</b> (Put $\sqrt{\ }$ in the app | ropriate column) | Remarks<br>(if any) |
|--------------|---|---|------------------|---------------------|
|              |   | Complied                                    | Not complied     | -                   |
| (iii)        | The minutes of the Board meeting of the subsidiary company shall be placed for review at the following Board meeting of the holding company.  | V   |                  |                     |
| (iv)         | The minutes of the respective Board meeting of the holding company shall state that they have reviewed the affairs of the subsidiary company also.  | V   |                  |                     |
| (V)          | The Audit Committee of the holding company shall also review the financial statements, in particular the investments made by the subsidiary company.  | V   |                  |                     |
|              | s of Chief Executive Officer (CEO) and Chief Fin  | ancial Officer (CFC                         | )                |                     |
|              | EO and CFO shall certify to the Board that:-  |   |                  |                     |
| (i)          | They have reviewed financial statements for the year and that to the best of their knowledge and belief:  | V   |                  |                     |
| (i) a)       | These statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;   | $\sqrt{}$                                   |                  |                     |
| (i) b)       | These statements together present a true and fair view of the company's affairs and are in compliance with existing accounting standards and applicable laws.   | V   |                  |                     |
| (ii)         | There are, to the best of knowledge and belief, no transactions entered into by the company during the year which are fraudulent, illegal or violation of the company's code of conduct.  | V   |                  |                     |
| 7 Repo       | rting and Compliance of Corporate Governance  |   |                  |                     |
| (i)          | The company shall obtain a certificate from a practicing Professional Accountant/ Secretary (Chartered Accountant/ Cost and Management Accountant/ Chartered Secretary) regarding compliance of conditions of Corporate Governance Guidelines of the Commission and shall send the same to the shareholders along with the Annual Report on a yearly basis. | <b>V</b>                                    |                  |                     |
| (ii)         | The directors of the company shall state, in accordance with the Annexure attached, in the directors' report whether the company has complied with these conditions.  | <b>\</b>                                    |                  |                     |

For and on behalf of the Board of Directors

Thomas Gerard Farrell Chairman

Date: Dhaka, April 05, 2015



#### AHMED MASHUQUE & CO.

CHARTERED ACCOUNTANTS
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# CERTIFICATE TO THE SHAREHOLDERS OF LAFARGE SURMA CEMENT LIMITED.

ON

# COMPLIANCES STATUS OF THE CONDITIONS OF CORPORATE GOVERNANCE GUIDELINES OF BANGLADESH SECURITIES AND EXCHANGE COMMISSION (BSEC)

We have examined the compliance status to the BSEC guidelines on corporate governance by Lafarge Surma Cement Limited for the year ended 31st December 2014. These guidelines relate to the Notification No. SEC/CMRRCD/2006-185/134Admin/44 dated 07 August 2012 and amendment thereon of Bangladesh Securities and Commission (BSEC) on Corporate Governance.

It is the responsibility of the management to ensure compliance with the conditions of Corporate Governance guidelines and proper reporting thereof as stated in the aforesaid notification. Our examination for the purpose of issuing this certification was limited to the verification of procedures and implementations thereof in the annexure attached herewith on the basis of evidence obtained and representation received from the management of the company.

To the best of our knowledge, information and according to the explanations given to us, we certify that the company has fully complied with the conditions of Corporate Governance guidelines as stipulated in the above mentioned BSEC Notification. It is also certified that compliance status has been properly reported in the annexure attached herewith.

Date: 5th April 2015 Place: Dhaka, Bangladesh Ahmed Mashuque & Co. Chartered Accountants

# AUDIT COMMITTEE REPORT

#### For the year 2014

February 24, 2015

To: The Board of Directors
Lafarge Surma Cement Ltd.

#### **The Audit Committee**

The Audit Committee of the following members:

Chairman: Mr. Zakir Ahmed Khan, Independent Director Member: Mr. Syed Shujauddin Ahmed, Independent Director

Member: Mr. Carlos Martinez Ferrer, Director

Member: Mr. Tarek Samir Ahmed Elba, Chief Executive Officer

#### The Scope of Audit Committee

As provided in clause 3.3 of the Bangladesh Securities and Exchange Commission Notification dated August 07, 2012.

#### **Activities During the year 2014**

- a. Oversee the financial reporting process.
- b. Reviewed the annual, half-yearly and quarterly Financial Statements of the Company and its subsidiaries before submission to the Board for approval.
- c. Monitored internal Control Risk Management process. A separate internal Control Team is in place to ensure effective performance of Internal Control activities.
- d. Oversee the hiring and performance of external auditors.
- e. Reviewed the Management Letters issued by the statutory auditors for the year 2014 together with management response to the findings.
- f. Where appropriate reported the findings on the following:
  - i. Conflict of interests;
  - ii. Suspected or presumed fraud or irregularity or material defect in the internal control system;
  - iii. Suspected infringement of laws, including securities related laws, rules and regulations; and
  - iv. Any other matters which should be disclosed to the Board of Directors immediately.
- g. Approved audit plan and resource allocation for the Internal Audit Services.
- h. Reviewed the adequacy of Internal Audit Services carried out during the year.
- i. Reviewed the Internal Audit Reports and monitored implementation of Audit recommendations to improve Internal Control Systems.



# CONSOLIDATED FINANCIAL STATEMENTS OF LAFARGE SURMA CEMENT LIMITED

For the year ended December 31, 2014



## **Hoda Vasi Chowdhury & Co**

**Chartered Accountants** 

# INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF LAFARGE SURMA CEMENT LIMITED

We have audited the accompanying consolidated financial statements of Lafarge Surma Cement Limited (the Company) which comprise the consolidated statement of financial position as at 31 December 2014 and the related consolidated income statement, consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended and a summary of significant accounting policies and other relevant explanatory notes.

#### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Bangladesh Financial Reporting Standards (BFRSs), and for such internal control as management determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatements, whether due to fraud and error

#### **Auditors' Responsibility**

Our responsibility is to express an independent opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Bangladesh Standards on Auditing (BSAs). Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatements.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatements of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidences we have obtained are sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the consolidated financial statements prepared in accordance with the Bangladesh Financial Reporting Standards (BFRSs), give a true and fair view of the financial position of Lafarge Surma Cement Limited as at 31 December 2014 and the results of its financial performance and its cash flows for the year then ended and comply with the Companies Act 1994, the Securities and Exchange Rules 1987 and other applicable laws and regulations.

#### We also report that:

- a) we have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit and made due verification thereof;
- in our opinion, proper books of account as required by law have been kept by the Company so far as it appeared from our examination of those books;
- c) the group's consolidated statement of financial position and consolidated statement of comprehensive income along with the annexed notes 1 to 36 dealt with by the report are in agreement with the books of account and returns; and
- d) the expenditures incurred and payments made were for the purposes of the Company's business.

Dhaka, March 15, 2015

**Chartered Accountants** 

Hoda Vasi Chorden

## **LAFARGE SURMA CEMENT LIMITED** CONSOLIDATED STATEMENT OF FINANCIAL POSITION

at 31 December 2014

|  |       | 2014       | 2013       |
|--|-------|------------|------------|
|  | NOTES | Taka'000   | Taka'000   |
| ASSETS                                 |       |            |            |
| NON-CURRENT ASSETS                     |       |            |            |
| Property, plant and equipment          | 5     | 12,409,080 | 12,763,354 |
| Intangible assets                      | 6     | 935,564    | 987,293    |
| Other receivables                      | 9     | 145,571    | 86,457     |
|  |       | 13,490,215 | 13,837,104 |
| CURRENT ASSETS                         | _     |            |            |
| Inventories                            | 7     | 1,564,285  | 1,593,449  |
| Trade receivables                      | 8     | 865,268    | 799,536    |
| Other receivables                      | 9     | 2,194,325  | 1,592,835  |
| Cash and cash equivalents              | 10    | 1,881,906  | 1,204,399  |
| out and out oquitating                 |       | 6,505,784  | 5,190,219  |
| Total Assets                           | _     | 19.995.999 | 19.027.323 |
|  |       | 10,000,000 | 10,027,020 |
| EQUITY & LIABILITIES                   |       |            |            |
| Share capital                          | 11.3  | 11,613,735 | 11,613,735 |
| Retained earnings                      |       | 1,295,008  | (944,130)  |
| Other components of equity             | 11.6  | (61,519)   | (52,603)   |
| Foreign currency translation           | 3.6   | 408,334    | 427,423    |
| SHAREHOLDERS' EQUITY- PARENT COMPANY   | _     | 13,255,558 | 11,044,425 |
| Non-controlling interests              | 12    | 81         | 118        |
| EQUITY                                 | _     | 13,255,639 | 11.044.543 |
|  |       | 13,233,039 | 11,044,343 |
|  |       |            |            |
| NON-CURRENT LIABILITIES Long-term debt | 13.1  | 132.925    | 497.027    |
| Deferred tax liability                 | 14    | 1,906,543  | 1,224,510  |
| Employee benefits                      | 15    | 106,922    | 137.817    |
| Provisions                             | 17    | 25,808     | 23,146     |
| TOTALISTO                              |       | 2,172,198  | 1,882,500  |
| CURRENT LIABILITIES                    |       |            |            |
| Trade payables                         | 18    | 2,292,362  | 2,267,632  |
| Other payables                         | 19    | 495,649    | 440,064    |
| Derivative instruments                 | 16    | 13,003     | 48.355     |
| Current portion of long term debt      | 13.2  | 406.158    | 409.100    |
| Short-term debt                        | 20    | 1,175,663  | 2.761.847  |
| Current tax liabilities                | 21    | 185.327    | 173,282    |
| 2                                      |       | 4,568,162  | 6,100,280  |
| TOTAL EQUITY AND LIABILITIES           |       | 19,995,999 | 19,027,323 |
| TOTAL EQUIT I AND LIADILITIES          | _     | เปเปปเปป   | 13,021,323 |

The accompanying Notes 1 to 36 form an integral part of these financial statements.

Finance Director

Director

Chief Executive Officer

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As per our annexed report of same date

Dhaka, March 15, 2015

**Chartered Accountants** 

## **LAFARGE SURMA CEMENT LIMITED CONSOLIDATED INCOME STATEMENT**

for the year ended 31 December 2014

|  |       | 2014        | 2013        |
|--|-------|-------------|-------------|
|  | NOTES | Taka'000    | Taka'000    |
| REVENUE  | 23    | 11,583,029  | 11,330,374  |
| Cost of sales  | 24    | (7,116,158) | (6,627,036) |
| GROSS PROFIT   |       | 4,466,871   | 4,703,338   |
| General and administrative expenses                  | 25    | (741 457)   | (729 674)   |
| <u> </u>   | 26    | (741,457)   | (738,674)   |
| Sales and marketing expenses  Other operating income | 27    | (188,298)   | (152,429)   |
| OPERATING INCOME                                     | 21    | 3,778,223   | 3,985,707   |
| OI EITAI ING INGOINE                                 | _     | 0,110,220   | 3,303,707   |
| Finance cost   | 28    | (303,195)   | (772,054)   |
| Finance income                                       | 28    | 57,834      | 2,154       |
| INCOME BEFORE TAX                                    |       | 3,532,862   | 3,215,807   |
| Income tax   | 29    | (713,064)   | (669,708)   |
| INCOME FOR THE YEAR                                  |       | 2,819,798   | 2,546,099   |
| Attributable to:                                     | _     |             |             |
| Owners of the parent Company                         |       | 2,819,825   | 2,546,127   |
| Non-controlling interests                            |       | (27)        | (28)        |
|  |       | 2,819,798   | 2,546,099   |
| Basic earnings per share (Taka)                      | 30    | 2.43        | 2.19        |
| Diluted earnings per share (Taka)                    | 30    | 2.43        | 2.19        |

The accompanying Notes 1 to 36 form an integral part of these financial statements.

Finance Director Director As per our annexed report of same date

Dhaka, March 15, 2015

Chartered Accountants

Chief Executive Officer

### **LAFARGE SURMA CEMENT LIMITED** CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

for the year ended 31 December 2014

|   | 2014      | 2013      |
|---|-----------|-----------|
|   | Taka'000  | Taka'000  |
| INCOME FOR THE YEAR   | 2,819,798 | 2,546,099 |
|   |           |           |
| Items that will not be reclassified subsequently to profit or los   | S         |           |
| Actuarial loss  | (69,039)  | -         |
| Income tax on items that will not be reclassified to profit or loss | 18,986    | -         |
| Total items that will not be reclassified to profit or loss         | (50,053)  | -         |
|   |           |           |
| Items that may be reclassified subsequently to profit or loss       |           |           |
| Cash flow hedge instruments   | 41,137    | (40,709)  |
| Exchange differences on translating foreign operations              | (19,089)  | 158,491   |
| Non controlling interests- currency translation adjustment          | (10)      | (85)      |
| Total items that may be reclassified to profit or loss              | 22,038    | 117,697   |
| OTHER COMPREHENSIVE (LOSS)/INCOME FOR THE YEAR                      | (28,015)  | 117,697   |
| TOTAL COMPREHENSIVE INCOME FOR THE YEAR                             | 2,791,783 | 2,663,796 |
| Attributable to:  |           |           |
| The trade to  | 2 701 020 | 2 663 000 |
| Owners of the parent Company  | 2,791,820 | 2,663,909 |
| Non-controlling interests   | (37)      | (113)     |
|   | 2,791,783 | 2,663,796 |

The accompanying Notes 1 to 36 form an integral part of these financial statements.

**Finance Director** 

Director

Chief Executive Officer

As per our annexed report of same date

Dhaka, March 15, 2015

Chartered Accountants



# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

for the year ended 31 December 2014

|  | Share capital | Retained<br>earnings | Other<br>components<br>of equity | Foreign currency translation | Equity for parent company | Non<br>controlling<br>interests | Total equity |
|--|---------------|----------------------|----------------------------------|------------------------------|---------------------------|---------------------------------|--------------|
| Balance at 1 January 2013                      | 11,613,735    | (3,490,257)          | (11,894)                         | 268,932                      | 8,380,516                 | 231                             | 8,380,747    |
| Total comprehensive income/(loss) for the year | 1             | 2,546,127            | (40,709)                         | 158,491                      | 2,663,909                 | (113)                           | 2,663,796    |
| Balance at 31 December 2013                    | 11,613,735    | (944,130)            | (52,603)                         | 427,423                      | 11,044,425                | 118                             | 11,044,543   |
| herin  |               |                      |                                  |                              |                           |                                 |              |
| Balance at 1 January 2014                      | 11,613,735    | (944,130)            | (52,603)                         | 427,423                      | 11,044,425                | 118                             | 11,044,543   |
| Total comprehensive income/(loss) for the year | 1             | 2,819,825            | (8,916)                          | (19,089)                     | 2,791,820                 | (37)                            | 2,791,783    |
| Interim dividend                               | -             | (580,687)            | 1                                | 1                            | (580,687)                 | -                               | (280,687)    |
| Balance at 31 December 2014                    | 11,613,735    | 1,295,008            | (61,519)                         | 408,334                      | 13,255,558                | 18                              | 13,255,639   |

Director

Company Secretary

Chief Executive Officer

Finance Director

# LAFARGE SURMA CEMENT LIMITED CONSOLIDATED STATEMENT OF CASH FLOWS

for the year ended 31 December 2014

|   | 2014        | 2013        |
|---|-------------|-------------|
| NOTES   | Taka'000    | Taka'000    |
| Cash Flows From Operating Activities                        |             |             |
| Cash receipts from customers                                | 11,471,739  | 11,499,302  |
| Cash paid to suppliers and employees                        | (7,566,507) | (6,826,217) |
| Cash generated in operations                                | 3,905,232   | 4,673,085   |
| Income taxes paid   | (538,032)   | (331,728)   |
| Other receipts 36   | 201,258     | 174,709     |
| Net cash generated by operating activities                  | 3,568,458   | 4,516,066   |
| Cash Flows From Investing Activities                        |             |             |
| Payments for property, plant and equipment                  | (216,435)   | (206,538)   |
| Payments for intangible assets                              | (14,891)    | (6,332)     |
| Proceeds from sale of property, plant and equipment         | 1,343       | 7,815       |
| Interest income on bank deposits                            | 49,867      | -           |
| Net cash used in investing activities                       | (180,116)   | (205,055)   |
| Cash Flows From Financing Activities                        |             |             |
| Repayment of long term debt                                 | (363,740)   | (2,743,635) |
| Decrease in short term debt                                 | (1,577,048) | (111,420)   |
| Payment of interest   | (194,539)   | (398,984)   |
| Interim dividend paid                                       | (573,226)   | -           |
| Net cash used in financing activities                       | (2,708,553) | (3,254,039) |
| Net effect of foreign currency translation on cash and      | (2,282)     | (6,733)     |
| cash equivalents  Net increase in cash and cash equivalents | 677 507     | 1,050,239   |
| Net morease in Cash and Cash equivalents                    | 677,507     | 1,000,239   |
| Cash and Cash Equivalents at Beginning of the Year          | 1,204,399   | 154,160     |
| Cash and Cash Equivalents at End of the Year                | 1,881,906   | 1,204,399   |

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Finance Director

Company Secretary

Director

Chief Executive Officer

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# LAFARGE SURMA CEMENT LIMITED NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

for the year ended 31 December 2014

#### 1 Background and Introduction

#### Formation and legal status

**Lafarge Surma Cement Limited (LSCL) -** (hereinafter referred to as "Lafarge Surma or the Company") was incorporated on 11 November 1997 as a private limited company in Bangladesh under the Companies Act 1994 having its registered office in Dhaka. The Company has subsequently been converted into a public limited company on 20 January 2003 and went for Initial Public Offering of shares in November 2003 which was fully subscribed and issued. The shares have since been listed and are being traded in Dhaka and Chittagong Stock Exchanges. Presently the Company has two subsidiaries in India. The main objectives of the subsidiaries are to support the holding company. A brief description of each of the subsidiary is given below:

**Lum Mawshun Minerals Private Limited (LMMPL)** - incorporated under the Indian Companies Act 1956 on 17 November 1994 as a private limited company with its registered office at Shillong in the State of Meghalaya, India.

**Lafarge Umiam Mining Private Limited (LUMPL) -** incorporated under the Indian Companies Act 1956 on 22 March 1999 as a private limited company with its registered office at Shillong in the State of Meghalaya, India.

#### 2 Nature of Business

The Company has established the country's only modern, integrated and state-of-the-art cement manufacturing plant at Chhatak under Sunamganj district. The Company extracts and processes the basic raw materials of limestone from its own quarry in Meghalaya. A 17 kilometres cross-border belt conveyor links the quarry with the cement plant for transportation of raw materials.

The Company is engaged in manufacturing and marketing of cement and clinker in the local market.

#### 3 Summary of Significant Accounting Policies

#### 3.1 Basis of preparation

These financial statements have been prepared in line with Lafarge Group accounting policies following Generally Accepted Accounting Principles (GAAP) after due compliance with the Bangladesh Financial Reporting Standards (BFRS), the Companies Act 1994, the Securities and Exchange Rules 1987 and other applicable laws and regulations. More specifically, the consolidated financial statements of the Company have been prepared in accordance with the provisions of Bangladesh Financial Reporting Standard 10 "Consolidated Financial Statements".

The financial statements have been prepared under the historical cost convention, except for the following:

- i) derivative financial instruments, measured at fair value;
- ii) financial instruments at fair value through profit and loss, measured at fair value.

#### 3.2 Principles of consolidation

The accounts of all the subsidiaries of the Company have been fully consolidated as the Company directly controls more than 50% of the voting shares of these entities.

 $The \ Company \ has \ made \ following \ investments \ in \ its \ subsidiaries \ which \ have \ been \ eliminated \ during \ consolidation:$ 

All inter-company balances between the Company and its subsidiaries are eliminated on consolidation.

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|   | 2014     | 2013     |
|---|----------|----------|
| Name of subsidiary                          | Taka'000 | Taka'000 |
|   |          |          |
| Lafarge Umiam Mining Private Limited, India | 506,266  | 516,673  |
| Lum Mawshun Minerals Private Limited, India | 498      | 508      |
|   | 506,764  | 517,181  |

#### 3.3 Scope of consolidation

The name of subsidiaries, country of incorporation and proportion of ownership interest are as follows:

| Name of subsidiary                   | Country of incorporation | % of ownership interest |
|--------------------------------------|--------------------------|-------------------------|
| Lafarge Umiam Mining Private Limited | India                    | 100                     |
| Lum Mawshun Minerals Private Limited | India                    | 74                      |

#### 3.4 Use of Estimates and Judgments

#### i) Estimates

The preparation of financial statements in conformity of BFRS recognition and measurement of principles requires the use of estimates and assumptions that affect the reported amounts of assets and liabilities and of revenues and expenses. Such estimates are prepared on the assumption of going concern and are established based on currently available information. Changes in facts and circumstances may result in revised estimates, and actual results could differ from the estimates.

Significant estimates made by management in the preparation of these financial statements include assumptions used for depreciation, deferred taxes and provisions for employees benefits.

#### ii) Judgements

The accounting for certain provisions and the disclosure of contingent liabilities and claims at the date of the financial statements is judgemental.

#### 3.5 Functional and presentation currency

These financial statements are presented in Bangladesh Taka which is the functional and presentation currency of the Company. Figures have been rounded off to the nearest thousand Taka, unless stated otherwise.

#### 3.6 Translation of financial statements denominated in foreign currencies

The accounts of the Indian subsidiaries have been translated into Bangladesh Taka using the year end closing rate of exchange for all financial position items and the average rate of exchange for revenues, expenses and amounts presented on the statement of cash flows. The resulting translation adjustments are included as a separate component of shareholders' equity. The exchange rates used for consolidating the Indian entities are as follows:

| Taka equivalent | of Rs. 1            | 2014   | 2013   |
|-----------------|---------------------|--------|--------|
| Average rate    |                     | 1.2718 | 1.3306 |
| Closing rate    | print de la company | 1,2308 | 1.2561 |



#### 3.7 Property, plant and equipment

#### i) Recognition of property, plant and equipment

These are capitalised at cost of acquisition and subsequently stated at cost less accumulated depreciation and accumulated impairment losses. The cost of acquisition of an asset comprises its purchase price and any directly attributable cost of bringing the asset to its operating condition for its intended use inclusive of inward freight, duties and non-refundable taxes.

#### ii) Subsequent costs

Subsequent maintenance and normal repairs are expensed as incurred while major renewals and improvements are capitalised.

#### iii) Capitalisation of strategic spare parts

Pursuant to the Lafarge Group policy, strategic spare parts over EURO 30 K for individual items having more than 1 year life time are required to be capitalised.

#### iv) Construction in progress

These expenditures will be capitalised and recognised as operating assets upon completion of the acquisition process or construction, where applicable and physical possession thereof.

#### v) Depreciation of property, plant and equipment

Straight line depreciation method is followed and depreciation has been charged on all assets acquired that are put to use except land. Full month's depreciation is charged for the month of acquisition and no depreciation is charged for the month of disposal. The rates of depreciation and category of property, plant and equipment (PP&E) are as follows:

| Category of PP&E      | Rate %  |
|-----------------------|---------|
| Leasehold improvement | 20      |
| Building              | 2       |
| Plant building        | 2.5     |
| Technical facilities  | 3.33    |
| Plant & machinery     | 3.33    |
| Other plant equipment | 10      |
| Vehicles              | 20      |
| Computer equipment    | 33.33   |
| Office equipment      | 20 & 50 |
| Furniture & fixtures  | 10      |

#### vi) Impairment of property, plant and equipment

The carrying amount of property, plant and equipment are reviewed at each reporting date to determine whether there is any indication that the assets might be impaired. Any provision of impairment is charged to the income statement in the period concerned.

There is no impairment in 2014 and 2013.

#### 3.8 Intangible assets

#### i) Software

Software costs are capitalised where it is expected to provide future enduring economic benefits. Capitalisation costs include license fees and cost of implementation/system integration services which are capitalised in the year in which the relevant software is installed for use. Costs of maintenance, upgradation and enhancements are charged off as revenue expenditure unless they bring similar significant additional long term benefits.

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#### ii) Others

Capitalisation costs of leased land and quarry land include statutory fees, lump sum payment to lessor and subsequent development cost. These are shown as "intangible assets" in line with Group policy.

#### iii) Construction in progress

These expenditures will be capitalised and recognised as operating assets upon completion of the development process.

#### iv) Amortization of intangible assets

#### a) Software

Software are amortised using the straight-line method over their useful lives (Three years).

#### b) Others

The leased land and quarry land are amortised using the straight-line method over their amortisation year calculated on the basis of different leased years. However, the quarry lands are amortised over a maximum of 30 years.

#### 3.9 Inventories

Inventories are stated at the lower of cost and net realisable value while packing materials and spare parts are valued at cost. The cost of inventories is based on the weighted average cost method.

#### 3.10 Financial instruments

A financial instrument is any contract that gives rise to both a financial asset of one entity and a financial liability or equity instrument of another entity.

#### i) Non-derivative financial assets

Non-derivative financial assets consist of trade receivables, other receivables (except prepayments), cash and cash equivalents that are available for use by the Company without any restriction. All non-derivative financial assets are accounted for at trade date. The carrying amount of all non-derivative financial assets are reviewed for impairment on an annual basis to assess if there is any indication that the assets may be impaired. The Company derecognises a non-derivative financial asset when no further cash flow is expected to flow to the Company from the asset and if substantially all risks and rewards attached to the asset has been transferred.

#### a) Trade receivables

Trade receivables represent the amounts due from customers for delivering goods. Trade and other receivables are initially measured at cost which is the fair value of the consideration given in return. After initial measurement, these are carried at cost less impairment losses due to uncollectibility of any amount so measured. Impairment loss is recognised in the consolidated income statement.

#### b) Cash and cash equivalents

Cash and cash equivalents consist of bank balances, cash, highly liquid investments and cash equivalents which are not subject to significant changes in value with an original maturity date of generally less than three months from the time of purchase.

#### ii) Non-derivative financial liabilities

Non-derivative financial liabilities consist of trade payables, other payables, short term debts and long term debts. The Company initially accounted for all non-derivative financial liabilities on the transaction date. The Company derecognises a non-derivative financial liability when its contractual obligations are discharged, cancelled or expired.

#### iii) Derivative instruments

The Company enters into financial derivative contracts only in order to reduce its exposure to changes in interest rates and foreign currency exchange rates.

Forward exchange contracts are used to hedge foreign currency exchange rate exposures.

Pursuant to the guidance in BAS 39 and BAS 32, the Company records in the consolidated statement of financial position derivative instruments at their fair values. The accounting of changes in fair value of a derivative depends on the intended use of the derivative and the resulting designation. The Company designates its derivatives based on the criteria established under BAS 39.

In case of fair value hedge relationship, changes in fair value on the hedging items are recognised in the consolidated income statement of the year of change.

In case of cash flow hedge relationship, changes in fair value on the hedging items are recognised directly in other comprehensive income for the effective portion and in the consolidated income statement under the "Finance cost/income" caption for the ineffective portion. The gain and loss recognised in equity is subsequently reclassified to the consolidated income statement when hedge exposure affects earnings.

#### 3.11 Foreign currency translation/ transaction

Transactions in foreign currencies are initially recorded in the functional currency by applying the exchange rate between the functional currency and foreign currency at the date of the transaction.

At each financial position date, monetary assets and liabilities denominated in foreign currencies recorded at historical cost are retranslated at the functional currency closing rate provided by Bangladesh Bank (Central bank). The resultant gain and loss has been reflected in the financial statements. These rates are as follows:

|            | 201             | 4            | 201             | 3            |
|------------|-----------------|--------------|-----------------|--------------|
| Currencies | Closing<br>rate | Average rate | Closing<br>rate | Average rate |
| BDT/USD    | 77.9475         | 77.6146      | 77.7500         | 78.1015      |
| BDT/EUR    | 94.7140         | 103.1679     | 106.8246        | 103.7895     |
| BDT/GBP    | 120.9200        | 127.9054     | 128.0854        | 122.2228     |
| BDT/INR    | 1.2308          | 1.2718       | 1.2561          | 1.3306       |

#### 3.12 Employees' benefit schemes

#### i) Gratuity plan- LSCL

The Company had operated an unfunded gratuity plan till 15 January 2014 and thereafter, the scheme has been converted to a funded one. However, the provision has been made in respect of all eligible employees and reflected in these accompanying financial statements. At the time of separation, the liability to each employee is settled in cash. Actuary valuation of the gratuity plan is carried out by a professional actuary.

#### ii) Gratuity plan- LUMPL

The Company operates an unfunded gratuity scheme, provision for which has been made in respect of all eligible employees and reflected in these accompanying financial statements. In the time of separation, the liability to each employee is settled in cash. Actuary valuation of the gratuity fund is carried out by a professional actuary.

#### iii) Provident fund

The Company also operates a recognised provident fund scheme with equal contributions by the employees and the Company. The fund is administered by the Board of Trustees.

#### iv) Workers' profit participation and welfare funds

The Company recognizes a provision for Workers' Profit Participation and Welfare funds @ 5% of income before tax before charging such expenses as per Bangladesh Labour Act, 2006.



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#### 3.13 Taxation

Income tax expenses represent the sum of the tax currently payable and deferred tax.

#### **Current tax**

"Current tax is computed @ 0.30% of the amount representing the Company's gross receipts of income from all sources as per Income Tax Ordinance 1984."

#### **Deferred tax**

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax base of assets and liabilities and their carrying amounts in the financial statements in accordance with the provisions of BAS 12. Currently enacted tax rates are used in the determination of deferred income tax. Deferred tax liabilities are recognised for all temporary taxable differences.

Deferred tax assets are recognised to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised.

No deferred income tax has been provided in the financial statements with respect to Lafarge Umiam Mining Private Limited due to the fact that Lafarge Umiam Mining Private Limited enjoys tax holiday benefits for 10 years and it is uncertain whether deferred tax asset of the Company can be adjusted in the future years.

#### 3.14 Revenue recognition

Sale of the products, net of value added tax and discounts/commissions, is recognised upon raising invoices to customers.

#### 3.15 Provision

The Company recognises provisions when it has a legal or constructive obligation resulting from past events, the resolution of which would result in outflow of resources embodying economic benefits from the Company.

#### 3.16 Offsetting

Financial assets and liabilities are offset and the net amount is reported in the financial statements only when there is legally enforceable right to set-off the recognised amounts and the Company intends either to settle on a net basis, or to realise the assets and to settle the liabilities simultaneously.

#### 3.17 Materiality and aggregation

Each material class of similar items are presented separately in the financial statements. Items of dissimilar nature or function are presented separately unless they are immaterial.

#### 3.18 Comparatives

Comparative figures and account titles in the financial statements have been rearranged/reclassified where necessary to conform with changes in presentation in the current year.

#### 3.19 Dividend distribution

Final dividend distributions to the Company's shareholders are recognised as a liability in the financial statements in the period in which the dividends are approved by the Company's shareholders at the Annual General Meeting, while interim dividend distributions are recognised in the period in which the dividends are declared and paid.

#### 4 Financial Risk Management Policies

The management of the Company has the overall responsibility for the establishment and oversight of the Company's risk management framework. Financial risk management policies require establishing standard procedures to identify and analyse the main risks to which the Company is exposed and continually deploying and managing risk management systems designed to eliminate or reduce the probability that risks will arise and to limit their impact.

The Company is exposed to credit risk, liquidity risk and market risk.

| 5. Property, Plant and Equipment | and Equipmen | nt              |          |                   |        |   |                             |          |  |                     |                         |  |                    |
|----------------------------------|--------------|-----------------|----------|-------------------|--------|---|-----------------------------|----------|--|---------------------|-------------------------|--|--------------------|
| Figures in Taka'000              | Freehold     | ehold Leasehold | Building | Plant<br>building | _      | echnical Plant & plant facilities machinery equipment | Other<br>plant<br>equipment | Vehicles | Computer Office Vehicles equipment equipment | Office<br>equipment | Furniture<br>& fixtures | Furniture Construction<br>& fixtures in progress | Total              |
| COST                             |              |                 |          |                   |        |   |                             |          |  |                     |                         |  |                    |
| At January 1, 2014               | 557,814      | 367             | 163,073  | 529,365           | 55,893 | 55,893 14,664,477                                     | 85,345                      | 165,417  | 105,836                                      | 78,656              | 63,173                  | 220,498  | 16,689,914         |
| Additions                        | -            | -               | 3,273    | 12,581            | -      | 84,077  | 13,617                      | 49,203   | 8,524  | 5,132               | 1,722                   | 805'69   | 247,637            |
| Disposals                        | -            | -               | -        | -                 | -      | (2,578)   | -                           | (5,130)  | (12,942)                                     | (219)               | (383)                   | 1  | (21,552)           |
| Transfers                        | - 1          | -               | 8,702    | 4,434             | -      | 22,558  | 7,511                       | 459      | 2,213  | 923                 | 511                     | (47,311)   | -                  |
| Translation adjustments          | (517)        | -               | (2,404)  | -                 | (21)   | (33,165)  | -                           | (625)    | (282)  | (300)               | (136)                   | 114  | (37,339)           |
| At December 31, 2014             | 557,297      | 367             | 172,644  | 546,380           | 55,872 | 55,872   14,735,369                                   | 106,473                     | 209,324  | 103,346                                      | 83,892              | 64,887                  | 242,809  | 242,809 16,878,660 |
|                                  | hain         |                 |          |                   |        |   |                             |          |  |                     |                         |  |                    |

| At January 1, 2014  Disposals  Charge for the year | - 292 | 717     |         |        |                   |        |         |          |        |        |   |                    |
|--|-------|---------|---------|--------|-------------------|--------|---------|----------|--------|--------|---|--------------------|
| Disposals - Charge for the year -                  | 1     | /6/,17  | 88,040  | 12,085 | 3,476,800         | 30,293 | 111,527 | 89,536   | 59,175 | 36,980 | 1 | 3,926,560          |
| Charge for the year                                |       | 1       | 1       | 1      | (652)             | 1      | (5,130) | (12,656) | (217)  | (390)  | - | (19,315)           |
| The fact of the fact of the                        | -     | 3,870   | 13,375  | 1,830  | 497,797           | 9,804  | 23,256  | 0,6970   | 296'9  | 5,778  | - | 572,647            |
| ransiation adjustments -                           | -     | (324)   | 1       | (9)    | (8,893)           | 1      | (290)   | (242)    | (201)  | (98)   | - | (10,312)           |
| At December 31, 2014                               | 298   | 25,303  | 101,415 | 13,909 | 3,965,052         | 40,097 | 129,093 | 809'98   | 65,424 | 42,312 | - | 4,469,580          |
| CARRYING AMOUNT                                    |       |         |         |        |                   |        |         |          |        |        |   |                    |
| At December 31, 2014 557,297                       | -     | 147,341 | 444,965 | 41,963 | 41,963 10,770,317 | 92299  | 80,231  | 16,738   | 18,468 | 22,575 |   | 242,809 12,409,080 |
| At December 31, 2013 557,814                       | '     | 141.316 | 441.325 | 43.808 | 43.808 11.187.677 | 55.052 | 53.890  | 16.300   | 19,481 | 26.193 |   | 220.498 12.763.354 |

|   | 2014     | 2013     |
|---|----------|----------|
|   | Taka'000 | Taka'000 |
| 5.1 Construction in progress                          |          |          |
| General survey and studies                            | 126,835  | 111,226  |
| Other equipment                                       | 103,762  | 105,560  |
| Other improvement works                               | 12,212   | 3,712    |
|   | 242,809  | 220,498  |
|   |          |          |
| 5.2 Depreciation charge for the year allocated to     |          |          |
| Production and maintenance overhead (Note- 24.2)      | 545,975  | 545,813  |
| Depot operating and transportation costs (Note- 24.4) | 984      | 425      |
| General and administrative expenses (Note- 25)        | 25,688   | 25,561   |
|   | 572,647  | 571,799  |

#### 5.3 Disposal of property, plant and equipment

|                          | Plant &     |               | Computer      | Office      | Furniture     |          |
|--------------------------|-------------|---------------|---------------|-------------|---------------|----------|
| Figures in Taka'000      | machinery   | Vehicles      | equipment     | equipment   | & fixtures    | Total    |
| Cost                     | 2,578       | 5,130         | 12,942        | 519         | 383           | 21,552   |
| Accumulated depreciation | (652)       | (5,130)       | (12,656)      | (517)       | (360)         | (19,315) |
| Carrying amount at       |             |               |               |             |               |          |
| December 31, 2014        | 1,926       | -             | 286           | 2           | 23            | 2,237    |
| Sale proceeds            | -           | 845           | 281           | 43          | 174           | 1,343    |
|                          | Company     |               |               |             |               |          |
| Mode of disposal         | policy      | Tender        | Tender        | Tender      | Tender        |          |
| Particulars of purchaser |             | Third party & | Third party & | Third party | Third party & |          |
|                          | Written off | Employees     | Employees     | & Employees | Employees     |          |

#### 6. Intangible Assets

| U. IIItaligible Assets  |           |             |          |                 |           |
|-------------------------|-----------|-------------|----------|-----------------|-----------|
|                         | Leasehold |             |          | Construction in |           |
| Figures in Taka'000     | land      | Quarry land | Software | progress        | Total     |
| COST                    |           |             |          |                 |           |
| At January 1, 2014      | 17,441    | 1,058,958   | 70,375   | 25,234          | 1,172,008 |
| Additions               | -         | -           | -        | 14,891          | 14,891    |
| Disposals               | -         | -           | (4)      | (430)           | (434)     |
| Transfers               | -         | -           | 3,177    | (3,177)         | -         |
| Translation adjustments | (351)     | (21,328)    | (92)     | (617)           | (22,388)  |
| At December 31, 2014    | 17,090    | 1,037,630   | 73,456   | 35,901          | 1,164,077 |
|                         |           |             |          |                 |           |
| AMORTIZATION            |           |             |          |                 |           |
| At January 1, 2014      | 5,908     | 118,717     | 60,090   | -               | 184,715   |
| Disposals               | -         | -           | (4)      | -               | (4)       |
| Charge for the year     | 825       | 41,561      | 5,384    | -               | 47,770    |
| Translation adjustments | (146)     | (3,731)     | (91)     | -               | (3,968)   |
| At December 31, 2014    | 6,587     | 156,547     | 65,379   | -               | 228,513   |
| CARRYING AMOUNT         | Lbcrbs    |             |          |                 |           |
| At December 31, 2014    | 10,503    | 881,083     | 8,077    | 35,901          | 935,564   |
|                         |           |             |          |                 |           |
| At December 31, 2013    | 11,533    | 940,241     | 10,285   | 25,234          | 987,293   |

|   | 2014      | 2013      |
|---|-----------|-----------|
|   | Taka'000  | Taka'000  |
| 7 Inventories   |           |           |
| Raw materials   | 500,815   | 467,912   |
| Spare parts   | 825,394   | 860,095   |
| Packing materials   | 5,400     | 10,782    |
| Other materials   | 88,903    | 118,255   |
| Finished goods and work in process                                      | 143,773   | 136,405   |
|   | 1,564,285 | 1,593,449 |
| 8 Trade Receivables   |           |           |
| Trade receivables   | 874,887   | 808,346   |
| Valuation allowance   | (9,619)   | (8,810)   |
|   | 865,268   | 799,536   |
| 8.1 The change in the valuation allowance for doubtful                  |           |           |
| receivables is as follows:  | (0.040)   | (0.700)   |
| Balance at 1 January  | (8,810)   | (6,762)   |
| Current year addition   | (2,709)   | (2,048)   |
| Cancellation Palement 21 Page 1942                                      | 1,900     | - (0.010) |
| Balance at 31 December  | (9,619)   | (8,810)   |
| 8.2 Ageing of trade receivables   |           |           |
| The ageing of gross trade receivables at reporting date are as follows: |           |           |
| Within the credit period  | 608,984   | 633,710   |
| 0-30 days   | 132,420   | 91,593    |
| 31-60 days  | 26,025    | 38,999    |
| 61-180 days   | 97,839    | 35,234    |
| Over 180 days   | 9,619     | 8,810     |
|   | 874,887   | 808,346   |
| 9 Other Receivables   |           |           |
| Contractors, consultants, suppliers and others (Note- 9.1)              | 175,268   | 240,426   |
| Office and house rent   | 41,035    | 56,108    |
| VAT current account   | 96,659    | 117,171   |
| Advance to employees  | 17,602    | 19,164    |
| Advance to employees for SAR plan (Note- 15.1)                          | 24,457    | 23,108    |
| Security and other deposits (Note- 9.2)                                 | 151,916   | 6,588     |
| Prepaid expenses  | 90,781    | 94,203    |
| Other receivables   | 135,608   | 52,795    |
| Advance income tax-deducted at source                                   | 1,595,972 | 1,067,068 |
| Accrued interest on bank deposits                                       | 10,598    | 2,661     |
|   | 2,339,896 | 1,679,292 |
|   | ,,        | ,,        |
|   | 2,194,325 | 1,592,835 |
| Current portion   | 2,134,323 | 1,032,000 |

Receivables mentioned above are unsecured and considered good other than an amount of Taka 8,892 (in thousands) which is considered doubtful. The Company filed an arbitration case before the District Court, Dhaka dated on 26 February 2013 against the lessor Mrs. Begum Roushan Ara to recover the amount paid as advance to secure office premises which was subsequently not taken in the absence of required licenses. Advances made to employees include advance related to employee matters and for running the day to day operation cost of different departments.

|  | 2014       | 2013       |
|--|------------|------------|
|  | Taka'000   | Taka'000   |
| 9.1 Advance to contractors, consultants, suppliers and other | ers        |            |
| Advance paid to suppliers                                    | 109,902    | 190,858    |
| Letter of Credit-spare parts                                 | 29,909     | 32,350     |
| Letter of Credit-raw materials                               | 10,770     | 4,097      |
| Custom duties  | 24,687     | 13,121     |
|  | 175,268    | 240,426    |
| 9.2 Security and other deposits                              | _          | _          |
| House rental   | 520        | 520        |
| Telecommunications   | 527        | 527        |
| Central Depository System                                    | 500        | 500        |
| Paid to Leasing Company                                      | 145,571    | -          |
| Other services   | 4,798      | 5,041      |
|  | 151,916    | 6,588      |
| 10 Cook and Cook Equivalents                                 | _          |            |
| 10 Cash and Cash Equivalents  Cash in hand                   |            |            |
| Lafarge Surma Cement Limited                                 | 600        | 610        |
| Lafarge Umiam Mining Private Limited                         | 76         | 103        |
|  | 676        | 713        |
| Cash at banks  |            |            |
| Lafarge Surma Cement Limited                                 |            |            |
| In current accounts  | 1,080,151  | 1,043,967  |
| In short term deposit accounts                               | 159,517    | 117,598    |
| In fixed deposit receipts                                    | 530,638    | -          |
|  | 1,770,306  | 1,161,565  |
| Cash at banks  |            |            |
| Lafarge Umiam Mining Private Limited                         |            |            |
| In current accounts  | 763        | 1,779      |
| In Term Deposit accounts                                     | 43,878     | 40,313     |
| Bank-in-transit  | 66,256     | -          |
|  | 110,897    | 42,092     |
| Cash at banks  |            |            |
| Lum Mawshun Minerals Private Limited                         |            |            |
| In current account   | 27         | 29         |
|  | 27         | 29         |
|  | 1,881,906  | 1,204,399  |
| 11 Share Capital   |            |            |
|  |            |            |
| 11.1 Authorized capital                                      | 44.000.000 | 44.000.000 |
| 1,400,000,000 ordinary shares of Tk. 10 each                 | 14,000,000 | 14,000,000 |

In the year 2011, authorized capital has been increased from Taka 7,000,000,000 to Taka 14,000,000,000. Further, steps have been taken to issue right shares of 58,068,675 ordinary shares of Taka 100 per share at par value amounting to Taka 5,806,867,500 offered on the basis of 1:1, for which approval of Bangladesh Securities and Exchange Commission (BSEC) has been received on 8 September 2011. Moreover, face value of each ordinary share has been denominated from Taka 100 to Taka 10 at 4 December 2011.

|  | 2014       | 2013       |
|--|------------|------------|
|  | Taka'000   | Taka'000   |
| 11.2 Issued and subscribed capital           |            |            |
| 1,161,373,500 ordinary shares of Tk. 10 each | 11,613,735 | 11,613,735 |
|  |            |            |
| 11.3 Paid up capital                         |            |            |
| Fully paid up in cash                        | 5,759,888  | 5,759,888  |
| Fully paid up in other than cash             | 46,980     | 46,980     |
| Fully paid up in cash as rights issue        | 5,806,867  | 5,806,867  |
|  | 11,613,735 | 11,613,735 |

#### 11.4 Composition of shareholders at 31 December

|                                   |              | Number of shares |               | Holdi  | ng %   |
|-----------------------------------|--------------|------------------|---------------|--------|--------|
| Name of the shareholders          | Nationality  | 2014             | 2013          | 2014   | 2013   |
|                                   | The          | 683,698,700      | 683,698,700   | 58.87  | 58.87  |
| Surma Holding B.V.                | Netherlands  |                  |               |        |        |
| International Finance Corporation | U. S. A.     | -                | 14,141,500    | -      | 1.22   |
| Sinha Fashions Limited            | Bangladesh   | 35,100,000       | 35,100,000    | 3.02   | 3.02   |
| Islam Cement Limited              | Bangladesh   | 31,914,200       | 31,914,200    | 2.75   | 2.75   |
| Delta Life Insurance Company Ltd. | Bangladesh   | -                | 27,011,180    | -      | 2.33   |
| Investment Corporation            |              | -                | 19,932,000    | -      | 1.71   |
| of Bangladesh                     | Bangladesh   |                  |               |        |        |
|                                   | Bangladesh & | 410,660,600      | 349,575,920   | 35.36  | 30.10  |
| Other Shareholders                | NRB          |                  |               |        |        |
|                                   |              | 1,161,373,500    | 1,161,373,500 | 100.00 | 100.00 |

#### 11.5 Classification of shares by holding at 31 December

|                             | Number of s | hareholders | Holding % |        |
|-----------------------------|-------------|-------------|-----------|--------|
| Slabs by number of shares   | 2014        | 2013        | 2014      | 2013   |
| Less than 500 Shares        | 5,066       | 374         | 0.20      | 0.00   |
| 501 to 5,000 Shares         | 13,146      | 14,186      | 2.41      | 2.23   |
| 5,001 to 10,000 Shares      | 2,542       | 2,241       | 1.69      | 1.53   |
| 10,001 to 20,000 Shares     | 1,633       | 1,437       | 2.09      | 1.89   |
| 20,001 to 30,000 Shares     | 618         | 611         | 1.34      | 1.34   |
| 30,001 to 40,000 Shares     | 344         | 302         | 1.05      | 0.94   |
| 40,001 to 50,000 Shares     | 239         | 187         | 0.95      | 0.75   |
| 50,001 to 100,000 Shares    | 432         | 453         | 2.67      | 2.89   |
| 100,001 to 1,000,000 Shares | 436         | 358         | 10.24     | 8.28   |
| Over 1,000,000 Shares       | 40          | 49          | 77.36     | 80.15  |
|                             | 24,496      | 20,198      | 100.00    | 100.00 |



|                                 | 2014     | 2013     |
|---------------------------------|----------|----------|
|                                 | Taka'000 | Taka'000 |
| 11.6 Other Components of Equity |          |          |
| Cash flow hedge*                | (11,466) | (52,603) |
| Actuarial loss-net of tax       | (50,053) | -        |
|                                 | (61,519) | (52,603) |
|                                 |          |          |

\*The effective portion of changes in the fair value of derivative instruments that are designated and qualify as cash flow hedges is recognised in other comprehensive income and accumulated under the head. The loss relating to the ineffective portion is recognised immediately in income statement, and is included in the finance costs line item.

#### 11.7 Dividends

The final dividend amounts to Taka 580,686,750 which is Taka 0.50 per share of Taka 10 each for 2014 proposed by the Board of Directors of the Company for approval at the Annual General Meeting of Shareholders. As this dividend is subject to approval by shareholders at the Annual General Meeting, it has not been included as a liability in these financial statements as of December 31, 2014.

| 12 Non-Controlling Interests |       |       |  |  |
|------------------------------|-------|-------|--|--|
| Retained earnings            | (440) | (413) |  |  |
| Share capital                | 175   | 178   |  |  |
| Share money deposits         | 346   | 353   |  |  |
|                              | 81    | 118   |  |  |

| 13 Long Term Debt                |          |          |       |          |          |
|----------------------------------|----------|----------|-------|----------|----------|
| Amount '000                      |          |          |       |          |          |
|                                  |          | Foreign  |       | 2014     | 2013     |
|                                  | Currency | Currency |       | Taka'000 | Taka'000 |
| 13.1 Long portion                |          |          |       |          |          |
| Name of lenders                  |          |          |       |          |          |
| Citibank N.A Mumbai              | USD      | 600      |       | 46,769   | 233,246  |
| Standard Chartered Bank - Mumbai | INR      | 70,000   |       | 86,156   | 263,781  |
|                                  |          |          | Total | 132,925  | 497,027  |
| 13.2 Current portion             |          |          |       |          |          |
| Name of lenders                  |          |          |       |          |          |
| Citibank N.A Mumbai              | USD      | 3,000    |       | 233,846  | 233,246  |
| Standard Chartered Bank - Mumbai | INR      | 140,000  |       | 172,312  | 175,854  |
|                                  |          |          | Total | 406,158  | 409,100  |

| Details of loan agreements                                 |                     |                 |         |
|--|---------------------|-----------------|---------|
| Name of Lenders  | Туре                | Amount          | Tenure  |
| Citibank N. A Mumbai                                       | Term Loan           | USD 12 Million  | 5 years |
| The repayment of the loan has started from 30 Sep 2011 and | will end on 31 Ma   | arch 2016.      |         |
| Standard Chartered Bank - Mumbai                           | Term Loan           | INR 700 Million | 5 years |
| The repayment of the loan has started from 5 September 201 | 1 and will end on 3 | 30 May 2016.    |         |



#### **14 Deferred Tax Liability**

| The tax effects of temporary differences that resulted in deferred tax assets and liability. | The tax effects of te | mporary differences | s that resulted in d | deferred tax assets | and liability. |
|--|-----------------------|---------------------|----------------------|---------------------|----------------|
|--|-----------------------|---------------------|----------------------|---------------------|----------------|

| The tax effects of temporary differences that resulted in de                                  | eferred tax assets an                      | d liability.                 |   |
|---|--|------------------------------|---|
| Property, plant and equipment  Taxable temporary difference  Applicable tax rate              | Carrying amount on reporting date Taka'000 | Tax base Taka'000 1,540,906  | Taxable temporary difference/ (Deductible temporary differences) Taka'000 8,781,755 8,781,755 |
| Deferred tax liability at 31 December 2014  |  |                              | 2,414,983   |
| Provision for gratuity Provision for doubtful debts   | 39,860<br>9,619                            | -                            | (39,860) (9,619)  |
| Business loss<br>Actuarial loss   | 1,730,354<br>69,039                        | -                            | (1,730,354)<br>(69,039)   |
| Applicable tax rate  Deferred tax assets at 31 December 2014                                  |  |                              | (1,848,872)<br>27.50%<br>(508,440)  |
| Net deferred tax liability at 31 December 2014  |  |                              | 1,906,543   |
| Property, plant and equipment  Taxable temporary difference                                   | 10,675,567                                 | 1,831,344                    | 8,844,223<br><b>8,844,223</b>   |
| Applicable tax rate  Deferred tax liability at 31 December 2013                               |  |                              | 27.50%<br><b>2,432,162</b>  |
| Provision for gratuity Provision for doubtful debts   | 118,989<br>8,810                           | -                            | (118,989)   |
| Business loss  Deductible temporary differences   | 4,263,662                                  | -                            | (4,263,662)<br>( <b>4,391,461</b> )   |
| Applicable tax rate  Deferred tax assets at 31 December 2013                                  |  |                              | 27.50%<br><b>(1,207,652)</b>  |
| Net deferred tax liability at 31 December 2013  |  |                              | 1,224,510   |
|   |  | 2014<br>Taka'000             | 2013<br>Taka'000  |
| 14.1 Change in deferred tax assets and liability Balance at 1 January- deferred tax liability |  | 1,224,510                    | 612,200   |
| Deferred tax expenses for the year- (Note- 29)  Cash flow hedge                               |  | 701,019                      | 612,018<br>292  |
| Actuarial loss  Balance at 31 December- deferred tax liability                                |  | (18,986)<br><b>1,906,543</b> | 1,224,510   |
| 15 Employee Benefits Gratuity plan (Note-15.1)  |  | 92,580                       | 125,521   |
| Stock Appreciation Rights (Note- 15.2)  |  | 14,342<br><b>106,922</b>     | 12,296<br><b>137,817</b>  |

|  | 2014                         | 2013     |
|--|------------------------------|----------|
|  | Taka'000                     | Taka'000 |
| 15.1 Contribution to gratuity plan   |                              |          |
| Lafarge Surma Cement Limited (Funded Plan)   |                              |          |
| Net position of gratuity plan  |                              |          |
| Present value of defined benefit obligation  | 213,637                      | 118,989  |
| Fair value of plan assets  | (130,345)                    | -        |
| Net funded status  | 83,292                       | 118,989  |
| Actuarial valuation  |                              |          |
| The actuarial valuations of the plan and the present value of the defined ben  | efit obligation were carried | out      |
| at 31 December 2014 by a professional actuary using Projected Unit Credit  | Method.                      |          |
|  | 2014                         | 2013     |
| Assumptions employed for the valuations are as follows:  | %                            | %        |
| Expected rate of salary increase   | 8.00                         | 8.00     |
| Expected return on plan assets   | 8.00                         | 8.00     |
|  |                              |          |
|  | 2014                         | 2013     |
|  | Taka'000                     | Taka'000 |
| Movement in the present value of the defined benefit obligation are as follows:  |                              |          |
| Balance at 1 January   | 118,989                      | 97,380   |
| Current service cost   | 20,456                       | 15,230   |
| Interest cost  | 9,519                        | 7,790    |
| Actuarial loss   | 69,039                       | -        |
| Benefits paid during the year  | (4,366)                      | (1,411)  |
| Balance at 31 December   | 213,637                      | 118,989  |
| Movement in the feir value of the plan eccets are as follows:  |                              |          |
| Movement in the fair value of the plan assets are as follows:  Balance at 1 January  |                              |          |
| Contributions from employer  | 123,355                      |          |
| Expected return on plan assets   | 11,356                       |          |
| Benefits paid during the year  | (4,366)                      |          |
| Balance at 31 December   | 130,345                      |          |
| Dalance at 31 December   | 130,343                      |          |
| Lafarge Umiam Mining Private Limited (Unfunded Plan)   |                              |          |
| Actuarial valuation  |                              |          |
| The actuarial valuations of the plan and the present value of the defined ben at 31 December 2014 by a professional actuary using Projected Unit Credit  |                              | out      |
| delication of the state | 2014                         | 2013     |
| Assumptions employed for the valuations are as follows:  | %                            | %        |
| Discount rate  | 7.95                         | 9.00     |

|   | 2014 | 2013 |
|---|------|------|
| Assumptions employed for the valuations are as follows: | %    | %    |
| Discount rate   | 7.95 | 9.00 |
| Expected rate of salary increase                        | 8.00 | 8.00 |



|   | 2014     | 2013     |
|---|----------|----------|
|   | Taka'000 | Taka'000 |
| Movement in the present value of the defined benefit obligation |          |          |
| are as follows:   |          |          |
| Balance at 1 January  | 6,532    | 6,635    |
| Current service cost  | 1,759    | 1,305    |
| Interest cost   | 526      | 546      |
| Actuarial loss/(gain)   | 792      | (753)    |
| Benefits paid during the year                                   | (93)     | (239)    |
| Translation adjustment  | (228)    | (962)    |
| Balance at 31 December  | 9,288    | 6,532    |
|   |          |          |
| 15.2 Provision for stock appreciation rights (SAR)              |          |          |
| LEA 2009  |          |          |
| Balance at 1 January  | 6,139    | 5,886    |
| Current year addition   | 124      | 253      |
| Balance at 31 December  | 6,263    | 6,139    |
| LEA 2011  |          |          |
| Balance at 1 January  | 6,157    | 4,520    |
| Current year addition   | 1,922    | 1,637    |
| Balance at 31 December  | 8,079    | 6,157    |
|   |          |          |
|   | 14,342   | 12,296   |
|   |          |          |

#### **Stock Appreciation Rights (SAR)**

These are the global programmes of Lafarge Group under which the employees of Lafarge Surma have subscribed for shares of Lafarge at the price prevailing on the date of subscription after deduction of a discount on the shares. The employees have been given an interest free loan repayable over 24 months to finance the share subscription. At the end of a five years vesting period, the gain, if any, on sale of shares will be given to the employees. Provision made on the account relates to the amount of discount on subscription.

#### 16 Derivative Instruments-Liabilities \_\_\_\_\_\_ 13,003 48,355

The Company entered into forward contracts with the commercial banks in order to manage its foreign exchange exposure due to change in exchange rates. The amount is the difference between market prices and prices the Company would pay to settle the foreign exchange liabilities at the end of the year.

| 17 Provisions               |        |         |
|-----------------------------|--------|---------|
| Site restoration provisions |        |         |
| Balance at 1 January        | 23,146 | 23,125  |
| Addition for the year       | 3,232  | 4,995   |
| Translation adjustment      | (570)  | (4,974) |
| Balance at 31 December      | 25,808 | 23,146  |
|                             |        |         |

The Company is legally required to restore a quarry site, the estimated costs of site restoration are accrued and recognized to the cost of sales, on the basis of mines closure plan submitted to Indian Bureau of Mines (IBM).



|  | 2014      | 2013      |
|--|-----------|-----------|
|  | Taka'000  | Taka'000  |
| 18 Trade Payables                          |           |           |
| Raw materials                              | 172,980   | 121,607   |
| Packing bags                               | 145,500   | 146,009   |
| Marketing expenses                         | 57,633    | 6,591     |
| Distribution cost                          | 151,460   | 161,694   |
| Computer expenses                          | 69,088    | 116,456   |
| Audit fee                                  | 2,848     | 2,803     |
| Maintenance                                | 105,975   | 99,841    |
| Administrative office expenses             | 53,390    | 64,827    |
| Royalty                                    | 182,739   | 181,854   |
| Consultancy                                | 6,199     | 6,841     |
| Security                                   | 26,219    | 16,010    |
| General assistance fee (Note- 18.1)        | 216,633   | 288,286   |
| Trademark license fee (Note- 18.2)         | 216,633   | 288,285   |
| Gas bill                                   | 229,523   | 147,588   |
| Operation and maintenance bill-Power Plant | 30,660    | 28,776    |
| Discount on sales                          | 282,705   | 91,318    |
| Advances paid by customers                 | 275,501   | 321,059   |
| Self insurance (Note- 18.3)                | 5,050     | 735       |
| Others                                     | 61,626    | 177,052   |
|  | 2,292,362 | 2,267,632 |

#### 18.1 General assistance fee

The amount is payable to Lafarge S.A. and Cementos Molins for general assistance fee (1 percent of annual net turnover of the Company in accordance with the General Assistance Agreement).

#### 18.2 Trademark license fee

The amount is equally payable to Lafarge S.A. and Cementos Molins for trademark license fee (1 percent of annual net turnover of the Company in accordance with the Trademark License Agreement).

#### 18.3 Self insurance

The Company provided the amount for covering future loss of product during transportation in lieu of transport insurance. The objectives of this provision are i) recognition of the risks; ii) mitigation of the higher insurance cost; iii) non availability of insurance cover for certain type of barges.

|  | 2014      | 2013      |
|--|-----------|-----------|
|  | Taka'000  | Taka'000  |
| 19 Other Payables  |           |           |
| Payables to suppliers of property, plant & equipment   | 129,408   | 95,848    |
| Other finance costs payable  | 26,959    | 8,325     |
| Payable to employees   | 94,030    | 95,948    |
| Workers' Profit Participation and welfare Fund   | 128,723   | 144,400   |
| Income tax & VAT deducted at source  | 109,068   | 95,543    |
| Interim dividend payable   | 7,461     | -         |
|  | 495,649   | 440,064   |
| print of the state |           |           |
| 20 Short Term Debt   |           |           |
| Bank overdraft facilities (Note- 20.1)   | 34,537    | 73,993    |
| Short term credit facilities (Note-20.2)   | 1,141,126 | 2,687,854 |
|  | 1,175,663 | 2,761,847 |

|   | 2014      | 2013      |
|---|-----------|-----------|
|   | Taka'000  | Taka'000  |
| 20.1 Used bank overdrafts facilities                  |           |           |
| Lafarge Umiam Mining Private Limited                  |           |           |
| Standard Chartered Bank, Mumbai                       | 4,020     | 29,678    |
| Citibank N.A., Mumbai                                 | 7,789     | 13,822    |
| State Bank of India                                   | 22,728    | 30,493    |
|   | 34,537    | 73,993    |
|   |           |           |
| 20.2 Used short term credit facilities                |           |           |
| Lafarge Surma Cement Limited                          |           |           |
| Citibank N.A.   | -         | 382,554   |
| The Hongkong and Shanghai Banking Corporation Limited | -         | 396,525   |
| Standard Chartered Bank                               | -         | 644,750   |
|   | -         | 1,423,829 |
| Lafarge Umiam Mining Private Limited                  |           |           |
| Standard Chartered Bank, Mumbai                       | 809,845   | 451,549   |
| Citibank N.A., Mumbai                                 | 331,281   | 812,476   |
|   | 1,141,126 | 1,264,025 |
|   | 1,141,126 | 2,687,854 |
|   |           |           |
| 21 Current Tax Liabilities                            |           |           |
| Balance at 1 January                                  | 173,282   | 115,592   |
| Cancellation of provision                             | (23,076)  | -         |
| Provision for the year                                | 35,121    | 57,690    |
| Balance at 31 December                                | 185,327   | 173,282   |

| 00   | A :-                                    |           | A 1:     |         |
|------|---|-----------|----------|---------|
| .,., | I'ommitr                                | nents and | 1.Outine | IODOIOC |
|      | GUIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII | nenis anu | GUILLIIU | lencies |
|      |   |           |          |         |

|                                  | Less than |              | More than |           |           |
|----------------------------------|-----------|--------------|-----------|-----------|-----------|
| 22.1 Commitments                 | 1 year    | 1 to 5 years | 5 years   | 2014      | 2013      |
|                                  | Taka'000  | Taka'000     | Taka'000  | Taka'000  | Taka'000  |
|                                  |           |              |           |           |           |
| Commitments given                |           |              |           |           |           |
| Commitments related to operating | ]         |              |           |           |           |
| activities                       |           |              |           |           |           |
| Purchase commitments             | 1,648,074 | -            | -         | 1,648,074 | 1,127,857 |
| Capital expenditure commitments  | 73,524    | -            | -         | 73,524    | 104,564   |
| Operating leases                 | 35,911    | 83,118       | -         | 119,029   | 154,940   |
| Guarantees given                 | 1,044     | 311,216      | 7,377     | 319,637   | 309,971   |
|                                  |           |              |           |           |           |
| Commitments received             |           | ·            |           |           |           |
| Guarantees received              | 459,850   | -            | -         | 459,850   | 629,173   |



|   | 2014     | 2013     |
|---|----------|----------|
|   | Taka'000 | Taka'000 |
| 22.2 Contingent Liability and Claims  |          |          |
| Lafarge Surma Cement Limited  |          |          |
| Clinker production of the Company at the plant stopped from April 2010 due to the suspension of supply of limestone from the quarry and resumed in August 2011. During this year, the gas consumption from Jalalabad Gas Transmission and Distribution System Limited drastically reduced since there was no clinker production. Under the agreement with Jalalabad Gas, the Company needs to take a minimum quantity failing which it needs to pay as advance the shortfall between the minimum quantity and the actual quantity consumed. The Company raised a dispute with Jalalabad Gas that this is a force majeure event and hence, the Company is not liable to pay this advance but this was not accepted by them. Thereafter the matter has been referred to arbitration. The hearing has been held recently and decision is awaited. The lawyers of the Company have given an opinion that there are merits in the case for the |          |          |
| Company to get a favourable decision from the arbitration. An amount of Taka 568 million was accumulated provision in this respect.   |          |          |
| ooo miiilon was accamalatea provision in this respect.  | 568,515  | 568,515  |
| Claim of VAT Authority for cancellation of VAT rebate relating to 2008-2009, 2009-2010 & 2010-2011 for which Writ Petitions 6074/2011, 6493/2012 and 11839/2013 respectively have been filed by the Company before the Hon'ble High Court of Dhaka, the outcomes of which are yet to be received. However, the Company is in the opinion that the claim by the VAT authority is   |          |          |
| unjustified and has no merit as well.   | 35,066   | 35,066   |
| Claim of VAT Authority for cancellation of VAT rebate relating to 2006-2008 for which a Writ Petition No. 6492/2012 has been filed and the Company has already received a favourable decision from VAT Appellate Tribunal but the VAT authority has preferred a writ petition before the Hon'ble High Court of Dhaka, and the matter is awaiting disposal. However, the Company expects a favourable decision since there is no strong ground in support of the claim raised by the VAT authority.  | 74,157   | 74,157   |
| During the assessment year 2008-2009 the rate of Gross Profit (GP) of the Company was 11.51% as per the audited financial statements. At that time of tax assessment, the Deputy Commissioner of Taxes (DCT) unilaterally raised the GP rate to 29.68% with reference to past records. The Company filed an appeal against the Order of DCT and at the first appeal the rate was reduced to 25%. Thereafter, the Company went for the second appeal with the Taxes Appellate Tribunal, Divison Bench-1, Dhaka. The Tribunal, after hearing, reduced the GP to 24%. This resulted an additional amount of Gross Profit Taka 299,745 (in thousands) as per the tax assessment. However, the Company's management feels that the claim by the Tax authority is unjustified and has no merit. The Company has filed reference case No. 80 of 2014 before the Hon'ble High Court against the Order of the Tribunal.                            | 112,404  | 112,404  |
| During the assessment year 2009-2010 following the Taxes Appellate Tribunal's order a tax demand has been created. This was due mainly to the fact that Company's contribution to Workers' Profit Participation Fund was disallowed unlawfully and the receipts of insurance claim were considered twice. Moreover, treatment of exchange loss and cost of goods were also unjust and not maintainable in the eye of law. However, the Company's management feels that the claim by the Tax authority is unjustified and has no merit. The Company has filed reference case No. 81 of 2014 before the Hon'ble High Court against the Order of the Tribunal.   | 135,111  | 135,111  |

|   | 2014              | 2013              |
|---|-------------------|-------------------|
|   | Taka'000          | Taka'000          |
| 22.3 Claims   | 10.10 000         | 10.110.000        |
| a. Claims against the Company not acknowledged as debt  | Nil               | Nil               |
| . ,   |                   |                   |
| b. Claims by the Company not acknowledged as receivable | Nil               | Nil               |
|   |                   |                   |
| 23 Revenue  |                   |                   |
| Sale of grey cement*                                    | 9,342,843         | 8,531,358         |
| Sale of cement clinker                                  | 2,240,186         | 2,799,016         |
|   | 11,583,029        | 11,330,374        |
| *Sale of gray cement                                    |                   |                   |
| Local sales   | 9,333,245         | 8,529,981         |
| Export in Export Processing Zone                        | 9,598             | 1,377             |
|   | 9,342,843         | 8,531,358         |
|   |                   |                   |
| 24 Cost of Sales  | 100 105           | 000.000           |
| Opening finished goods and work in process (Note- 7)    | 136,405           | 268,683           |
| Raw materials costs (Note- 24.1)                        | 2,616,906         | 2,440,234         |
| Toll manufacturing costs                                | 231,887           | 185,146           |
| Power and fuel costs                                    | 1,165,279         | 1,041,861         |
| Production and maintenance costs (Note- 24.2)           | 1,388,365         | 1,308,238         |
| Plant general and administrative costs (Note- 24.3)     | 548,422           | 507,658           |
| Freight cost to customers                               | 461,220           | 371,868           |
| Depot operating and transportation costs (Note- 24.4)   | 708,215           | 634,758           |
| Site restoration costs                                  | 3,232             | 4,995             |
| Closing finished goods and work in process (Note- 7)    | (143,773)         | (136,405)         |
|   | 7,116,158         | 6,627,036         |
| 24.1 Raw materials costs                                |                   |                   |
| Limestone   | 1,101,934         | 1,220,970         |
| Clay  | 140,376           | 91,521            |
| Gypsum  | 274,943           | 209,182           |
| Iron Ore  | 108,885           | 90,993            |
| Sand  | 24,749            | 23,050            |
| Slag  | 290,695           | 220,496           |
| Packing Bags  | 488,925           | 430,146           |
| Others  | 186,399           | 153,876           |
| Carolo  | 2,616,906         | 2,440,234         |
|   | 2,010,000         |                   |
| 24.2 Production and maintenance costs                   |                   |                   |
| Salary, allowances and benefits                         | 264,692           | 257,131           |
| Contributions to employees' benefit schemes             | 16,558            | 12,900            |
| Maintenance   | 124,944           | 167,688           |
| Other supplies and spares                               | 272,715           | 169,634           |
| Material handling                                       | 113,265           | 101,690           |
| Other expenses  | 3,707             | 2,354             |
| Other expenses  | 3,942             | 6,871             |
| Technical studies                                       |                   |                   |
| ·   |                   |                   |
| Technical studies                                       | 545,975<br>42,567 | 545,388<br>44,582 |

| Taka*   Taka |   | 2014     | 2013                                  |
|--|---|----------|---------------------------------------|
| Salary, allowances and benefits         109,151         99,172           Contributions to employee's benefit schemes         5,803         5,115           Staff welfare expenses         29,122         23,065           Training, seminars and meetings         4,156         3,420           Travelling         17,527         19,088           Rent         5,428         4,246           Gas, electricity and water         12,350         10,243           Telephone, fax and postage         3,056         3,322           Entertainment         1,518         1,440           Office maintenance         52,569         42,508           Security services         76,459         83,257           Printing and stationery         1,430         1,702           Computer expenses         30,218         32,217           Other supplies and spares         30,218         32,217           Other office expenses         11,333         9,347           Registration and other fees         456         238           Legal expenses         10,778         5,238           Legal expenses         10,778         5,238           Audit and tax advisory fees (Note-25.1)         1,598         1,635           Consultan  |   | Taka'000 | Taka'000                              |
| Contributions to employees' benefit schemes         5,803         5,115           Staff welfare expenses         29,122         23,065           Travelling         17,527         19,088           Rent         5,428         4,264           Gas, electricity and water         12,350         10,243           Telephone, fax and postage         3,056         3,322           Entertainment         1,518         1,40           Office maintenance         \$2,569         42,508           Security services         76,459         83,257           Printing and stationery         1,430         1,702           Computer expenses         30,218         32,871           Other supplies and spares         30,218         32,871           Other supplies and spares         30,218         32,871           Other office expenses         11,333         9,347           Registration and other fees         456         238           Legal expenses         10,778         5,238           Audit and tax advisory fees (Note-25.1)         1,598         1,635           Consultancy         29,386         14,199           Vehicles running expenses         18,995         19,189           Corporate social activi   | 24.3 Plant general and administrative costs   |          |                                       |
| Staff welfare expenses   29,122   23,065   Training, seminars and meetings   4,156   3,420   17.527   19,088   Rent   5,428   4,264   42,64   63e, electricity and water   12,350   10,243   10,243   12,350   10,243   12,350   10,243   12,350   10,243   12,350   10,243   12,350   10,243   12,350   10,243   12,350   10,243   12,350   10,243   12,350   10,243   12,550   1 | Salary, allowances and benefits               | 109,151  | 99,172                                |
| Staff welfare expenses   29,122   23,065   Training, seminars and meetings   4,156   3,420   17.527   19,088   Rent   5,428   4,264   42,64   63e, electricity and water   12,350   10,243   10,243   12,350   10,243   12,350   10,243   12,350   10,243   12,350   10,243   12,350   10,243   12,350   10,243   12,350   10,243   12,350   10,243   12,350   10,243   12,550   1 | Contributions to employees' benefit schemes   | 5,803    | 5,115                                 |
| Travelling         17,527         19,088           Rent         5,428         4,264           6as, electricity and water         12,350         10,243           Telephone, fax and postage         3,056         3,322           Entertainment         1,518         1,440           Office maintenance         52,569         42,508           Security services         76,459         83,257           Printing and stationery         1,430         1,702           Computer expenses         32,212         33,157           Other supplies and spares         30,218         32,871           Other office expenses         11,333         9,347           Registration and other fees         456         238           Legal expenses         10,778         5,238           Audit and tax advisory fees (Note-25.1)         1,598         1,635           Consultancy         29,386         14,197           Vehicles running expenses         18,995         19,189           Corporate social activities         20,752         20,499           Insurance         74,125         74,241           Eventual propertion of properting and transportation costs         59,970         57,725           Contributions to  |   | 29,122   | 23,065                                |
| Travelling         17,527         19,088           Rent         5,428         4,264           6as, electricity and water         12,350         10,243           Telephone, fax and postage         3,056         3,322           Entertainment         1,518         1,440           Office maintenance         52,569         42,508           Security services         76,459         83,257           Printing and stationery         1,430         1,702           Computer expenses         32,212         33,157           Other supplies and spares         30,218         32,871           Other office expenses         11,333         9,347           Registration and other fees         456         238           Legal expenses         10,778         5,238           Audit and tax advisory fees (Note-25.1)         1,598         1,635           Consultancy         29,386         14,197           Vehicles running expenses         18,995         19,189           Corporate social activities         20,752         20,499           Insurance         74,125         74,241           Eventual propertion of properting and transportation costs         59,970         57,725           Contributions to  | Training, seminars and meetings               | 4,156    | 3,420                                 |
| Rent   | Travelling                                    | 17,527   | 19,088                                |
| Telephone, fax and postage   3,056   3,322   Entertainment   |   |          |                                       |
| Telephone, fax and postage   3,056   3,322   Entertainment   | Gas, electricity and water                    | 12,350   | 10,243                                |
| Entertainment         1,518         1,440           Office maintenance         52,669         42,508           Security services         76,459         83,257           Printing and stationery         1,430         1,702           Computer expenses         32,212         33,157           Other supplies and spares         30,218         32,871           Other office expenses         11,333         9,347           Registration and other fees         456         238           Legal expenses         10,778         5,238           Audit and tax advisory fees (Note- 25.1)         1,598         1,635           Consultancy         29,386         14,197           Vehicles running expenses         18,995         19,189           Corporate social activities         20,752         20,849           Insurance         74,125         74,341           Extraction of the properating and transportation costs         548,422         507,658           24.4 Depot operating and benefits         59,970         57,725           Contributions to retirement benefit scheme         6,353         5,444           Staff welfare expenses         1,618         1,355           Training, seminars and meeting         831         1,  |   | 3,056    |                                       |
| Security services         76,459         83,257           Printing and stationery         1,430         1,702           Computer expenses         32,212         33,157           Other supplies and spares         30,218         32,871           Other office expenses         11,333         9,347           Registration and other fees         456         238           Legal expenses         10,778         5,238           Audit and tax advisory fees (Note-25.1)         1,598         1,635           Consultancy         29,386         14,197           Vehicles running expenses         18,995         19,189           Corporate social activities         20,752         20,849           Insurance         74,125         74,341           Insurance         74,125         74,341           Salary, allowances and benefits         59,970         57,725           Contributions to retirement benefit scheme         6,353         5,444           Staff welfare expenses         1,618         1,355           Training, seminars and meeting         831         1,137           Depreciation (Note- 5.2)         984         425           Depot other maintenance costs         68,007         77,885   |   | 1,518    |                                       |
| Security services         76,459         83,257           Printing and stationery         1,430         1,702           Computer expenses         32,212         33,157           Other supplies and spares         30,218         32,817           Other office expenses         11,333         9,347           Registration and other fees         456         238           Legal expenses         10,778         5,238           Audit and tax advisory fees (Note-25.1)         1,598         1,635           Consultancy         29,386         14,197           Vehicles running expenses         18,995         19,189           Corporate social activities         20,752         20,849           Insurance         74,125         74,341           Insurance         74,125         74,341           Insurance         74,125         74,341           Insurance         6,353         5,444           Salary, allowances and benefits         59,970         57,725           Contributions to retirement benefit scheme         6,353         5,444           Staff welfare expenses         1,618         1,355           Training, seminars and meeting         831         1,137           Depreciation (Note- 5,2  | Office maintenance                            | 52,569   | 42,508                                |
| Printing and stationery         1,430         1,702           Computer expenses         32,212         33,157           Other supplies and spares         30,218         32,2871           Other office expenses         11,333         9,347           Registration and other fees         456         238           Legal expenses         10,778         5,238           Audit and tax advisory fees (Note- 25.1)         1,598         11,635           Consultancy         29,386         14,197           Vehicles running expenses         18,995         19,189           Corporate social activities         20,752         20,849           Insurance         74,125         74,341           Stata, allowances and benefits         59,970         57,725           Contributions to retirement benefit scheme         6,353         5,444           Staff welfare expenses         1,618         1,355           Training, seminars and meeting         831         1,137           Depreciation (Note- 5.2)         984         425           Depot other maintenance costs         68,007         77,885           Transportation costs         570,452         490,787           Total fill fill fill fill fill fill fill fi  | Security services                             |          |                                       |
| Computer expenses         32,212         33,157           Other supplies and spares         30,218         32,871           Other office expenses         11,333         9,347           Registration and other fees         456         238           Legal expenses         10,778         5,238           Audit and tax advisory fees (Note-25.1)         1,598         1,635           Consultancy         29,386         14,197           Vehicles running expenses         18,995         19,189           Corporate social activities         20,752         20,849           Insurance         74,125         74,341           Salary, allowances and benefits         59,970         57,725           Contributions to retirement benefit scheme         6,353         5,444           Staff welfare expenses         1,618         1,355           Training, seminars and meeting         831         1,135           Transportation costs         68,007         77,885           Transportation costs         570,452         490,787           Z5 General and Administrative Expenses         10,483         10,878           Staff welfare expenses         3,151         567           Training, seminars and meeting         12,953         1  |   |          |                                       |
| Other supplies and spares         30,218         32,871           Other office expenses         11,333         9,347           Registration and other fees         456         238           Legal expenses         10,778         5,238           Audit and tax advisory fees (Note- 25.1)         1,598         1,635           Consultancy         29,386         14,197           Vehicles running expenses         18,995         19,189           Corporate social activities         20,752         20,849           Insurance         74,125         74,341           Insurance         74,125         74,341           Salary, allowances and benefits         59,970         57,725           Contributions to retirement benefit scheme         6,353         5,444           Staff welfare expenses         1,618         1,355           Training, seminars and meeting         831         1,137           Depot other maintenance costs         68,007         77,885           Total projectation (Note -5,2)         984         425           Depot other maintenance costs         68,007         77,885           Transportation costs         570,452         490,787           Total projectation (Note -5,2)         90,821         63  |   |          |                                       |
| Other office expenses         11,333         9,347           Registration and other fees         456         238           Legal expenses         10,778         5,238           Audit and tax advisory fees (Note- 25.1)         1,598         1,635           Consultancy         29,386         14,197           Vehicles running expenses         18,995         19,189           Corporate social activities         20,752         20,849           Insurance         74,125         74,341           Insurance         74,125         74,341           Salary, allowances and benefits         59,970         57,725           Contributions to retirement benefit scheme         6,353         5,444           Staff welfare expenses         1,618         1,355           Training, seminars and meeting         831         1,137           Deprot other maintenance costs         68,007         77,885           Depot other maintenance costs         68,007         77,885           Transportation costs         570,452         490,787           Total production costs         570,452         490,787           Total production to retirement benefit scheme         10,483         10,878           Staff welfare expenses         3,151   |   |          |                                       |
| Registration and other fees         456         238           Legal expenses         10,778         5,238           Audit and tax advisory fees (Note- 25.1)         1,598         1,638           Consultancy         29,386         14,197           Vehicles running expenses         18,995         19,189           Corporate social activities         20,752         20,849           Insurance         74,125         74,341           548,422         507,658           24.4 Depot operating and transportation costs           Salary, allowances and benefits         59,970         57,725           Contributions to retirement benefit scheme         6,353         5,444           Staff welfare expenses         1,618         1,355           Training, seminars and meeting         831         1,137           Depreciation (Note- 5.2)         984         425           Depot other maintenance costs         68,007         77,885           Transportation costs         570,452         490,787           25 General and Administrative Expenses           Salary, allowances and benefits         179,824         165,545           Contributions to retirement benefit scheme         10,483         10,878      <   |   |          | · · · · · · · · · · · · · · · · · · · |
| Legal expenses         10,778         5,238           Audit and tax advisory fees (Note-25.1)         1,598         1,635           Consultancy         29,386         14,197           Vehicles running expenses         18,995         19,189           Corporate social activities         20,752         20,849           Insurance         74,125         74,341           Stagy, allowances and benefits         59,970         57,725           Contributions to retirement benefit scheme         6,353         5,444           Staff welfare expenses         1,618         1,355           Training, seminars and meeting         831         1,137           Depreciation (Note- 5.2)         984         425           Depot other maintenance costs         68,007         77,885           Transportation costs         570,452         490,787           Total properties of the maintenance of the maintenance costs         708,215         634,758           25 General and Administrative Expenses         179,824         165,545           Contributions to retirement benefit scheme         10,483         10,878           Staff welfare expenses         3,151         567           Training, seminars and meeting         12,953         16,179   |   |          |                                       |
| Audit and tax advisory fees (Note- 25.1)         1,598         1,635           Consultancy         29,386         14,197           Vehicles running expenses         18,995         19,189           Corporate social activities         20,752         20,849           Insurance         74,125         74,341           548,422         507,658           24.4 Depot operating and transportation costs         548,422         507,658           24.4 Depot operating and transportation costs         59,970         57,725           Contributions to retirement benefits         59,970         57,725           Contributions to retirement benefit scheme         6,353         5,444           Staff welfare expenses         1,618         1,355           Training, seminars and meeting         831         1,137           Depreciation (Note- 5.2)         984         425           Depot other maintenance costs         68,007         77,885           Transportation costs         570,452         490,787           Total properation costs         570,452         490,787           25 General and Administrative Expenses         Salary, allowances and benefits         179,824         165,545           Contributions to retirement benefit scheme         10,483         10,  |   |          |                                       |
| Consultancy         29,386         14,197           Vehicles running expenses         18,995         19,189           Corporate social activities         20,752         20,849           Insurance         74,125         74,341           548,422         507,658           24.4 Depot operating and transportation costs         548,422           Salary, allowances and benefits         59,970         57,725           Contributions to retirement benefit scheme         6,353         5,444           Staff welfare expenses         1,618         1,355           Training, seminars and meeting         831         1,137           Deport other maintenance costs         68,007         77,885           Transportation (Note- 5.2)         984         425           Depot other maintenance costs         570,452         490,787           Tansportation costs         570,452         490,787           Tansportation costs         570,452         490,787           Contributions to retirement benefits         179,824         165,545           Contributions to retirement benefits scheme         10,483         10,878           Staff welfare expenses         3,151         567           Training, seminars and meeting         12,953         16,1  |   |          |                                       |
| Vehicles running expenses         18,995         19,189           Corporate social activities         20,752         20,849           Insurance         74,125         74,341           548,422         507,658           24.4 Depot operating and transportation costs           Salary, allowances and benefits         59,970         57,725           Contributions to retirement benefit scheme         6,353         5,444           Staff welfare expenses         1,618         1,355           Training, seminars and meeting         831         1,137           Deport other maintenance costs         68,007         77,885           Transportation (Note- 5.2)         984         425           Depot other maintenance costs         68,007         77,885           Transportation costs         570,452         490,787           Contributions to retirement benefits         179,824         165,545           Contributions to retirement benefit scheme         10,483         10,878           Staff welfare expenses         3,151         567           Training, seminars and meeting         12,953         16,179           Travelling         6,964         9,207           Rent         38,809         36,907           Gas, ele   |   |          |                                       |
| Corporate social activities         20,752         20,849           Insurance         74,125         74,341           548,422         507,658           24.4 Depot operating and transportation costs           Salary, allowances and benefits           Contributions to retirement benefit scheme         6,353         5,444           Staff welfare expenses         1,618         1,355           Training, seminars and meeting         831         1,137           Depreciation (Note- 5.2)         984         425           Depot other maintenance costs         68,007         77,885           Transportation costs         570,452         490,787           25 General and Administrative Expenses           Salary, allowances and benefits         179,824         165,545           Contributions to retirement benefit scheme         10,483         10,878           Staff welfare expenses         3,151         567           Training, seminars and meeting         12,953         16,179           Travelling         6,964         9,207           Rent         38,809         36,907           Gas, electricity and water         3,095         2,672           Telephone, fax and postage         5,074   | i   |          |                                       |
| T4,125   |   |          |                                       |
| 548,422         507,658           24.4 Depot operating and transportation costs           Salary, allowances and benefits         59,970         57,725           Contributions to retirement benefit scheme         6,353         5,444           Staff welfare expenses         1,618         1,355           Training, seminars and meeting         831         1,137           Depot other maintenance costs         68,007         77,885           Transportation costs         570,452         490,787           708,215         634,758           25 General and Administrative Expenses         3         165,545           Contributions to retirement benefits         179,824         165,545           Contributions to retirement benefit scheme         10,483         10,878           Staff welfare expenses         3,151         567           Training, seminars and meeting         12,953         16,179           Travelling         6,964         9,207           Rent         38,809         36,907           Rent         38,809         36,907           Telephone, fax and postage         5,074         4,609           Entertainment         5,873         5,551           Office maintenance         5,   |   |          |                                       |
| 24.4 Depot operating and transportation costs           Salary, allowances and benefits         59,970         57,725           Contributions to retirement benefit scheme         6,353         5,444           Staff welfare expenses         1,618         1,355           Training, seminars and meeting         831         1,137           Depreciation (Note- 5.2)         984         425           Depot other maintenance costs         68,007         77,885           Transportation costs         570,452         490,787           25 General and Administrative Expenses           Salary, allowances and benefits         179,824         165,545           Contributions to retirement benefit scheme         10,483         10,878           Staff welfare expenses         3,151         567           Training, seminars and meeting         12,953         16,179           Travelling         6,964         9,207           Rent         38,809         36,907           Gas, electricity and water         3,095         2,672           Telephone, fax and postage         5,074         4,609           Entertainment         5,895         6,296           Office security services         1,726         1,680  |   |          |                                       |
| Salary, allowances and benefits         59,970         57,725           Contributions to retirement benefit scheme         6,353         5,444           Staff welfare expenses         1,618         1,355           Training, seminars and meeting         831         1,137           Depreciation (Note- 5.2)         984         425           Depot other maintenance costs         68,007         77,885           Transportation costs         570,452         490,787           25 General and Administrative Expenses           Salary, allowances and benefits         179,824         165,545           Contributions to retirement benefit scheme         10,483         10,878           Staff welfare expenses         3,151         567           Training, seminars and meeting         12,953         16,179           Travelling         6,964         9,207           Rent         38,809         36,907           Gas, electricity and water         3,095         2,672           Telephone, fax and postage         5,074         4,609           Entertainment         5,873         5,551           Office maintenance         5,995         6,296           Office security services         1,726         1,680   |   |          | ·                                     |
| Contributions to retirement benefit scheme         6,353         5,444           Staff welfare expenses         1,618         1,355           Training, seminars and meeting         831         1,137           Depreciation (Note- 5.2)         984         425           Depot other maintenance costs         68,007         77,885           Transportation costs         570,452         490,787           25 General and Administrative Expenses           Salary, allowances and benefits         179,824         165,545           Contributions to retirement benefit scheme         10,483         10,878           Staff welfare expenses         3,151         567           Training, seminars and meeting         12,953         16,179           Travelling         6,964         9,207           Rent         38,809         36,907           Gas, electricity and water         3,095         2,672           Telephone, fax and postage         5,074         4,609           Entertainment         5,873         5,551           Office maintenance         5,995         6,296           Office security services         1,726         1,680           Printing and stationery         1,881         1,683   | 24.4 Depot operating and transportation costs |          |                                       |
| Staff welfare expenses         1,618         1,355           Training, seminars and meeting         831         1,137           Deprociation (Note- 5.2)         984         425           Depot other maintenance costs         68,007         77,885           Transportation costs         570,452         490,787           25 General and Administrative Expenses           Salary, allowances and benefits         179,824         165,545           Contributions to retirement benefit scheme         10,483         10,878           Staff welfare expenses         3,151         567           Training, seminars and meeting         12,953         16,179           Travelling         6,964         9,207           Rent         38,809         36,907           Gas, electricity and water         3,095         2,672           Telephone, fax and postage         5,074         4,609           Entertainment         5,873         5,551           Office maintenance         5,995         6,296           Office security services         1,726         1,680           Printing and stationery         1,881         1,683  | Salary, allowances and benefits               | 59,970   | 57,725                                |
| Training, seminars and meeting         831         1,137           Depreciation (Note- 5.2)         984         425           Depot other maintenance costs         68,007         77,885           Transportation costs         570,452         490,787           708,215         634,758           25 General and Administrative Expenses           Salary, allowances and benefits           Contributions to retirement benefit scheme         10,483         10,878           Staff welfare expenses         3,151         567           Training, seminars and meeting         12,953         16,179           Travelling         6,964         9,207           Rent         38,809         36,907           Gas, electricity and water         3,095         2,672           Telephone, fax and postage         5,074         4,609           Entertainment         5,873         5,551           Office maintenance         5,995         6,296           Office security services         1,726         1,680           Printing and stationery         1,851         1,683   | Contributions to retirement benefit scheme    | 6,353    | 5,444                                 |
| Depreciation (Note- 5.2)         984         425           Depot other maintenance costs         68,007         77,885           Transportation costs         570,452         490,787 <b>25 General and Administrative Expenses</b> Salary, allowances and benefits         179,824         165,545           Contributions to retirement benefit scheme         10,483         10,878           Staff welfare expenses         3,151         567           Training, seminars and meeting         12,953         16,179           Travelling         6,964         9,207           Rent         38,809         36,907           Gas, electricity and water         3,095         2,672           Telephone, fax and postage         5,074         4,609           Entertainment         5,873         5,551           Office maintenance         5,995         6,296           Office security services         1,726         1,680           Printing and stationery         1,851         1,683   | Staff welfare expenses                        | 1,618    | 1,355                                 |
| Depot other maintenance costs         68,007         77,885           Transportation costs         570,452         490,787           708,215         634,758           25 General and Administrative Expenses           Salary, allowances and benefits         179,824         165,545           Contributions to retirement benefit scheme         10,483         10,878           Staff welfare expenses         3,151         567           Training, seminars and meeting         12,953         16,179           Travelling         6,964         9,207           Rent         38,809         36,907           Gas, electricity and water         3,095         2,672           Telephone, fax and postage         5,074         4,609           Entertainment         5,873         5,551           Office maintenance         5,995         6,296           Office security services         1,726         1,680           Printing and stationery         1,851         1,683   | Training, seminars and meeting                | 831      | 1,137                                 |
| Transportation costs         570,452         490,787           708,215         634,758           25 General and Administrative Expenses           Salary, allowances and benefits         179,824         165,545           Contributions to retirement benefit scheme         10,483         10,878           Staff welfare expenses         3,151         567           Training, seminars and meeting         12,953         16,179           Travelling         6,964         9,207           Rent         38,809         36,907           Gas, electricity and water         3,095         2,672           Telephone, fax and postage         5,074         4,609           Entertainment         5,873         5,551           Office maintenance         5,995         6,296           Office security services         1,726         1,680           Printing and stationery         1,851         1,683   | Depreciation (Note- 5.2)                      | 984      | 425                                   |
| 708,215         634,758           25 General and Administrative Expenses           Salary, allowances and benefits         179,824         165,545           Contributions to retirement benefit scheme         10,483         10,878           Staff welfare expenses         3,151         567           Training, seminars and meeting         12,953         16,179           Travelling         6,964         9,207           Rent         38,809         36,907           Gas, electricity and water         3,095         2,672           Telephone, fax and postage         5,074         4,609           Entertainment         5,873         5,551           Office maintenance         5,995         6,296           Office security services         1,726         1,680           Printing and stationery         1,851         1,683  | Depot other maintenance costs                 | 68,007   | 77,885                                |
| 25 General and Administrative Expenses         Salary, allowances and benefits       179,824       165,545         Contributions to retirement benefit scheme       10,483       10,878         Staff welfare expenses       3,151       567         Training, seminars and meeting       12,953       16,179         Travelling       6,964       9,207         Rent       38,809       36,907         Gas, electricity and water       3,095       2,672         Telephone, fax and postage       5,074       4,609         Entertainment       5,873       5,551         Office maintenance       5,995       6,296         Office security services       1,726       1,680         Printing and stationery       1,851       1,683  | Transportation costs                          | 570,452  | 490,787                               |
| Salary, allowances and benefits       179,824       165,545         Contributions to retirement benefit scheme       10,483       10,878         Staff welfare expenses       3,151       567         Training, seminars and meeting       12,953       16,179         Travelling       6,964       9,207         Rent       38,809       36,907         Gas, electricity and water       3,095       2,672         Telephone, fax and postage       5,074       4,609         Entertainment       5,873       5,551         Office maintenance       5,995       6,296         Office security services       1,726       1,680         Printing and stationery       1,851       1,683   |   | 708,215  | 634,758                               |
| Salary, allowances and benefits       179,824       165,545         Contributions to retirement benefit scheme       10,483       10,878         Staff welfare expenses       3,151       567         Training, seminars and meeting       12,953       16,179         Travelling       6,964       9,207         Rent       38,809       36,907         Gas, electricity and water       3,095       2,672         Telephone, fax and postage       5,074       4,609         Entertainment       5,873       5,551         Office maintenance       5,995       6,296         Office security services       1,726       1,680         Printing and stationery       1,851       1,683   |   |          |                                       |
| Contributions to retirement benefit scheme         10,483         10,878           Staff welfare expenses         3,151         567           Training, seminars and meeting         12,953         16,179           Travelling         6,964         9,207           Rent         38,809         36,907           Gas, electricity and water         3,095         2,672           Telephone, fax and postage         5,074         4,609           Entertainment         5,873         5,551           Office maintenance         5,995         6,296           Office security services         1,726         1,680           Printing and stationery         1,851         1,683   |   |          |                                       |
| Staff welfare expenses       3,151       567         Training, seminars and meeting       12,953       16,179         Travelling       6,964       9,207         Rent       38,809       36,907         Gas, electricity and water       3,095       2,672         Telephone, fax and postage       5,074       4,609         Entertainment       5,873       5,551         Office maintenance       5,995       6,296         Office security services       1,726       1,680         Printing and stationery       1,851       1,683  |   |          |                                       |
| Training, seminars and meeting       12,953       16,179         Travelling       6,964       9,207         Rent       38,809       36,907         Gas, electricity and water       3,095       2,672         Telephone, fax and postage       5,074       4,609         Entertainment       5,873       5,551         Office maintenance       5,995       6,296         Office security services       1,726       1,680         Printing and stationery       1,851       1,683   |   |          |                                       |
| Travelling       6,964       9,207         Rent       38,809       36,907         Gas, electricity and water       3,095       2,672         Telephone, fax and postage       5,074       4,609         Entertainment       5,873       5,551         Office maintenance       5,995       6,296         Office security services       1,726       1,680         Printing and stationery       1,851       1,683  |   | 3,151    | 567                                   |
| Rent       38,809       36,907         Gas, electricity and water       3,095       2,672         Telephone, fax and postage       5,074       4,609         Entertainment       5,873       5,551         Office maintenance       5,995       6,296         Office security services       1,726       1,680         Printing and stationery       1,851       1,683   | · ·   |          |                                       |
| Gas, electricity and water       3,095       2,672         Telephone, fax and postage       5,074       4,609         Entertainment       5,873       5,551         Office maintenance       5,995       6,296         Office security services       1,726       1,680         Printing and stationery       1,851       1,683  | Travelling                                    |          |                                       |
| Telephone, fax and postage       5,074       4,609         Entertainment       5,873       5,551         Office maintenance       5,995       6,296         Office security services       1,726       1,680         Printing and stationery       1,851       1,683   | Rent  | 38,809   |                                       |
| Entertainment         5,873         5,551           Office maintenance         5,995         6,296           Office security services         1,726         1,680           Printing and stationery         1,851         1,683  | Gas, electricity and water                    | 3,095    | 2,672                                 |
| Office maintenance         5,995         6,296           Office security services         1,726         1,680           Printing and stationery         1,851         1,683  |   | 5,074    | 4,609                                 |
| Office security services1,7261,680Printing and stationery1,8511,683  | Entertainment                                 | 5,873    | 5,551                                 |
| Printing and stationery 1,851 1,683  | Office maintenance                            | 5,995    | 6,296                                 |
|  | Office security services                      | 1,726    | 1,680                                 |
| Computer expenses 33,471 34,424  | Printing and stationery                       | 1,851    | 1,683                                 |
|  | Computer expenses                             | 33,471   | 34,424                                |

|   | 2014     | 2013     |
|---|----------|----------|
|   | Taka'000 | Taka'000 |
| Other office expenses   | 7,121    | 6,873    |
| Registration and other fees                                     | 2,312    | 2,494    |
| Audit and tax advisory fees (Note- 25.1)                        | 2,555    | 2,595    |
| Legal expenses  | 4,760    | 1,981    |
| Vehicles running expenses                                       | 18,196   | 19,223   |
| Publicity and public relation                                   | 13,352   | 12,609   |
| General assistance fee  | 108,899  | 107,734  |
| Trademark license fee   | 108,899  | 107,734  |
| Insurance   | 4,139    | 5,467    |
| General survey and studies                                      | 2,341    | 1,639    |
| Administrative depreciation                                     | 25,688   | 25,561   |
| Amortization of intangible assets                               | 5,203    | 4,166    |
| Contribution to Workers' Profit Participation and welfare Fund  | 128,723  | 144,400  |
|   | 741,457  | 738,674  |
|   |          |          |
| 25.1 Audit and Tax Advisory Fees                                |          |          |
| Statutory audit fee   | 200      | 200      |
| Group audit fee   | 700      | 700      |
| Certification fees  | 55       | 69       |
| Annual consolidation audit                                      | 320      | 400      |
| Interim audit fee   | 230      | -        |
| Pocket expenses   | 65       | 83       |
| Tax and VAT advisory services                                   | 985      | 1,143    |
| Total for Lafarge Surma Cement Limited (Note- 25)               | 2,555    | 2,595    |
| Statutory audit fee   | 1,072    | 1,122    |
| Tax advisory services   | 436      | 419      |
| Total for Lafarge Umiam Mining Private Limited (Note- 24.3)     | 1,508    | 1,541    |
| Statutory audit fee   | 43       | 45       |
| Tax advisory services   | 47       | 49       |
| Total for Lum Mawshun Minerals Private Limited (Note- 24.3)     | 90       | 94       |
| Total for Early Mattorial Willord of Thate Ellined (Note 2 1.5) | 4,153    | 4,230    |
|   |          |          |
| 26 Sales and Marketing Expenses                                 |          |          |
| Salary, allowances and benefits                                 | 59,445   | 58,167   |
| Contributions to retirement benefit scheme                      | 6,110    | 4,778    |
| Training, seminars and meeting                                  | 1,067    | 1,472    |
| Travelling  | 13,467   | 8,675    |
| Gas, electricity and water                                      | 158      | 192      |
| Telephone, fax and postage                                      | 1,218    | 1,218    |
| Entertainment   | 1,483    | 293      |
| Office maintenance  | 1,055    | 1,023    |
| Printing and stationery   | 161      | 410      |
| Other office expenses   | 269      | 207      |
| Registration and other fees                                     | 1,607    | 1,635    |



|   | 2014     | 2013     |
|---|----------|----------|
|   | Taka'000 | Taka'000 |
| Vehicles running expenses                     | 6,497    | 6,563    |
| Advertisement and promotion                   | 90,533   | 64,524   |
| Insurance                                     | 201      | 155      |
| Bad debts                                     | -        | 158      |
| Provision for trade receivables               | 2,709    | 2,048    |
| General survey and studies                    | 2,318    | 911      |
|   | 188,298  | 152,429  |
| 27 Other Operating (expenses)/Income          | _        |          |
| Loss on sale of property, plant and equipment | (894)    | (4,961)  |
| Sale of miscellaneous scrap items             | 7,332    | 4,176    |
| Cancellation of provisions                    | 1,900    | 3,421    |
| Insurance claim received                      |          | 170,533  |
| Agency commission                             | 38,843   | -        |
| Tax refund                                    | 193,926  | -        |
| Others  | -        | 303      |
|   | 241,107  | 173,472  |
| 28 Finance Costs and Income                   | _        |          |
| Interest on long term debt                    | 55,823   | 118,069  |
| Interest on short term debt                   | 85,724   | 199,104  |
| Exchange loss                                 | 90,715   | 410,615  |
| Other finance costs                           | 50,228   | 21,882   |
| Bank charges and commission                   | 20,705   | 22,384   |
| Finance costs                                 | 303,195  | 772,054  |
|   |          |          |
| Interest income on bank deposits              | 57,834   | 2,154    |
| Finance income                                | 57,834   | 2,154    |
| Net finance costs                             | 245,361  | 769,900  |
| 29 Income Tax                                 | _        |          |
| Current income tax expenses                   | 35,121   | 57,690   |
| Cancellation of provisions                    | (23,076) | -        |
| Deferred income tax                           | 701,019  | 612,018  |
|   | 713,064  | 669,708  |
| 29.1 Reconciliation of effective tax rate (%) | _        |          |
| Statutory tax rate                            | 27.50    | 27.50    |
| Permanent differences                         | 1.16     | 0.84     |
| Minimum tax rate                              | 0.50     | 2.11     |
| Tax rate changes                              | 0.00     | (6.04)   |
| Effect of foreign tax differentials*          | (8.98)   | (3.58)   |
| Effective tax rate                            | 20.18    | 20.83    |
|   | 20.13    | 20100    |

<sup>\*</sup>LUMPL, the subsidiary company of LSCL, is enjoying a tax holiday until 2016. As such, the effective tax rate comes down.



|  | 2014      | 2013      |
|--|-----------|-----------|
|  | Taka'000  | Taka'000  |
| 30 Earnings Per Share  |           |           |
| The computation of basic earnings per share for the years ended 31 |           |           |
| December 2014 and 31 December 2013 are as follows:                 |           |           |
| NUMERATOR (Thousands of Taka)                                      |           |           |
| INCOME FOR THE YEAR- ATTRIBUTABLE TO THE OWNERS                    |           |           |
| OF THE PARENT COMPANY  | 2,819,825 | 2,546,127 |
| DENOMINATOR (Thousands of Shares)                                  |           |           |
| WEIGHTED AVERAGE NUMBER OF SHARES OUTSTANDING                      | 1,161,374 | 1,161,374 |
| BASIC EARNINGS PER SHARE Taka                                      | 2.43      | 2.19      |
| DILUTED EARNINGS PER SHARE Taka                                    | 2.43      | 2.19      |
|  |           |           |

# **31 Related Party Transactions**

During the year, the Company carried out a number of transactions with related parties in the normal course of business and on arms' length basis. The name of these related parties, nature of these transactions and their total value have been set out in accordance with the provisions of BAS 24.

|  |  | Transaction           | Receivable/                 |
|--|--|-----------------------|-----------------------------|
|  |  | value during          | (Payable)                   |
| Name of the Party and relationship                                 | Nature of transaction                      | the year<br>Taka '000 | at 31 Dec 2014<br>Taka '000 |
| Name of the Party and relationship Surma Holdings B.VGroup Company | Interim dividend payment                   | 341,849               | Idka UUU                    |
|  |  | 341,049               |                             |
| Lafarge Asia SDN BHD-Group Company                                 | Intercompany services/Technical assistance | 38,426                | 77,691                      |
| Lafarge Halla Cement Limited-Group                                 | 433131411100                               | 30,420                | 77,031                      |
| Company  | Intercompany services                      | 1,531                 | (817)                       |
| Lafarge Cement UK-Group Company                                    | Intercompany services                      | -                     | (31,072)                    |
| Lafarge S.AGroup Company   | Technical assistance/Trademark             |                       | (01,012)                    |
| Editing 6.74. Group Company  | license                                    | 133,804               | (306,003)                   |
| Cementos Molins-Group Company                                      | Trademark license/Travel expenses          | 91,475                | (194,434)                   |
| Bulk Materials International AG-Group                              | ·  | ,                     |                             |
| Company  | Intercompany services                      | 14,323                | 4,764                       |
| Cementia Trading AG-Group Company                                  | Intercompany services                      | 24,520                | 7,103                       |
| Eastern Housing LtdShareholder                                     | Cement sales                               | 7,077                 | 1,320                       |
| Sinha Textile LtdShareholder                                       | Cement sales                               | 227                   | 1                           |
| Aftab Bahumukhi Farms Ltd-Shareholder                              | Cement sales                               | 6,469                 | 1,153                       |
| Bengal Development Corporation-                                    |  |                       |                             |
| Shareholder  | Cement sales                               | -                     | (16)                        |
| Jahurul Islam Medical College-Shareholder                          | Cement sales                               | 2,635                 | 1,015                       |
| Opex Group-Shareholder   | Cement sales                               | 375                   | 5                           |
| Shikharaa Developments LtdShareholder                              | Cement sales                               | 1,915                 | 316                         |
| Sinha Peoples Energy Ltd-Shareholder                               | Cement sales                               | 6,709                 | 316                         |
|  |  | 22/1                  |                             |
|  |  | 2014                  | 2013                        |
|  |  | Taka'000              | Taka'000                    |
| 32 Directors', Managers' and Officers                              | s' Kemuneration                            | 200.054               | 074 7 10                    |
| Salary, allowances and benefits                                    |  | 306,054               | 271,742                     |
| Contributions to employees' benefit sche                           | me   | 22,897                | 17,422                      |
| Reimbursable expenses  |  | 13,017                | 13,016                      |
|  |  | 341,968               | 302,180                     |

During the year, the Board of Directors of the Company did not receive any remuneration or fees for services rendered by them.

| 2014     | 2013     |
|----------|----------|
| Taka'000 | Taka'000 |

#### 33 Financial Instruments

# 33.1 Credit risk

Credit risk represents the financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations. It mainly comprises trade receivables, advances to suppliers, trade deposits and bank balances. The Company's maximum exposure to credit risk at the reporting date are its trade receivables. To mitigate the credit risk against trade receivables, the Company has a system of specific credit line year to the customer. This outstanding year and amount are regularly monitored. The Company has obtained bank guarantees from all trade customers. A large part of non trade customers are also covered by bank guarantees.

| Maximum exposure to credit risk of the Company at reporting date are as follows: |           |           |
|--|-----------|-----------|
| Trade receivables (Note- 8)  | 865,268   | 799,536   |
| Other receivables excluding prepaid expenses (Note- 9)                           | 2,249,115 | 1,585,089 |
|  | 3,114,383 | 2,384,625 |
|  |           |           |

# 33.2 Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due. The Company maintains sufficient resources and arrangement of credit lines with the various banks for managing its liquidity risk.

Contractual maturity analysis for financial liabilities of the Company at reporting date are as follows:

|                                   | Carrying amount | 6 months or less | From 6 to 12<br>months | From 1 to 5 years |
|-----------------------------------|-----------------|------------------|------------------------|-------------------|
|                                   | Taka'000        | Taka'000         | Taka'000               | Taka'000          |
| Long-term debt                    | 132,925         | -                | -                      | 132,925           |
| Trade payables                    | 2,307,581       | 1,814,414        | 493,167                | -                 |
| Other payables                    | 480,435         | 354,038          | 126,397                | -                 |
| Current portion of long term debt | 406,158         | 226,464          | 179,694                | -                 |
| Short-term debt                   | 1,175,663       | 1,175,663        | -                      | -                 |
| Derivative instruments            | 13,003          | 13,003           | -                      | -                 |
| Balance at 31 December 2014       | 4,515,765       | 3,583,582        | 799,258                | 132,925           |
|                                   |                 |                  |                        |                   |
| Long-term debt                    | 497,027         | -                | -                      | 497,027           |
| Trade payables                    | 2,267,632       | 1,647,312        | 620,320                | -                 |
| Other payables                    | 440,064         | 362,638          | 77,426                 | -                 |
| Current portion of long term debt | 409,100         | 227,869          | 181,231                | -                 |
| Short-term debt                   | 2,761,847       | 2,761,847        | -                      | -                 |
| Derivative instruments            | 48,355          | 48,355           | -                      | -                 |
| Balance at 31 December 2013       | 6,424,025       | 5,048,021        | 878,977                | 497,027           |

# 33.3 Market risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices such as foreign exchange rates, interest rates and other price risks. The objective of market risk management is to manage and control market risk exposures within an acceptable range. The Company uses derivative instruments to hedge exposures to exchange rate and interest rate risks.



# a) Foreign currency risk

The risk is that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Company is exposed to currency risk on its certain short & long term debts and purchases that are denominated in foreign currencies. Majority of the Company's foreign currency transactions are denominated in INR, USD, EURO, and GBP. The Company also has exposure in foreign currencies relating to some services.

The Company, as part of its currency risk management, enters into forward contracts with the commercial banks to ensure its net exposure is kept to an acceptable low level.

Exposure to currency risk of the Company at reporting date are as follows:

| Balance at 31 December 2014              | BDT'000   | INR'000   | USD'000 | EUR'000 | GBP'000 |
|--|-----------|-----------|---------|---------|---------|
| Foreign currency denominated liabilities |           |           |         |         |         |
| Cash and cash equivalents                | 111,457   | 36,354    | 851     | 4       | -       |
| Other receivables                        | 1,160,738 | 943,076   | -       | -       | -       |
| Total                                    | 1,272,195 | 979,430   | 851     | 4       | -       |
| Foreign currency denominated libilities  |           |           |         |         |         |
| Long-term debt                           | 132,925   | 70,000    | 600     | -       | -       |
| Trade payables                           | 451,207   | 317,954   | 318     | 370     | -       |
| Other payables                           | 167,310   | 33,241    | 373     | 705     | 253     |
| Current portion of long term debt        | 406,158   | 140,000   | 3,000   | -       | -       |
| Short-term debt                          | 1,175,663 | 78,060    | 13,850  | -       | -       |
| Total                                    | 2,333,263 | 639,255   | 18,141  | 1,075   | 253     |
|  |           |           |         |         |         |
| Balance at 31 December 2013              | BDT'000   | INR'000   | USD'000 | EUR'000 | GBP'000 |
| Foreign currency denominated assets      |           |           |         |         |         |
| Cash and cash equivalents                | 42,383    | 33,533    | 2       | 1       | -       |
| Other receivables                        | 239,955   | 191,032   | -       | -       | -       |
| Total                                    | 282,338   | 224,565   | 2       | 1       | -       |
| Foreign currency denominated liabilities |           |           |         |         |         |
| Long-term debt                           | 497,027   | 210,000   | 3,000   | -       | -       |
| Trade payables                           | 480,044   | 284,690   | 1,061   | 374     | -       |
| Other payables                           | 153,349   | 50,151    | 24      | 519     | 258     |
| Current portion of long term debt        | 409,100   | 140,000   | 3,000   | -       | -       |
| Current portion or long term debt        | ,         |           |         |         |         |
| Short-term debt                          | 2,761,847 | 1,065,216 | 18,313  | -       |         |

# **Exchange rate sensitivity**

If the BDT increases in value against a currency, the value in BDT of assets, liabilities, income and expenses originally recorded in the other currencies will decrease. Conversely, if the BDT decreases in value against a currency, the value in BDT of assets, liabilities, income and expenses originally recorded in the other currency will increase. Consequently, increases and decreases in the value of the BDT may affect the value in BDT of our non-BDT assets, liabilities, income and expenses, even though the value of these items have not changed in their original currency.

A change of 50 basis points (bp) in foreign currencies would have increased or decreased equity and income or loss of the Company by the amounts shown below.



| Particulars                          | 2014<br>Estimated<br>impact<br>on profit/loss<br>and equity (+/-)<br>Taka'000 | 2013<br>Estimated<br>impact<br>on profit/loss<br>and equity (+/-)<br>Taka'000 |
|--------------------------------------|---|---|
| Assets denominated in INR            | 6,027   | 1,410   |
| Assets denominated in USD            | 332   |   |
| Debt denominated in USD              | 6,801   | 9,452   |
| Debt denominated in INR              | 1,773   | 8,888   |
| Other liabilities denominated in USD | 269   | 422   |
| Other liabilities denominated in EUR | 509   | 477   |
| Other liabilities denominated in GBP | 153   | 165   |
| Other liabilities denominated in INR | 2,161   | 2,103   |

#### b) Interest rate risk

The risk is that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company is exposed to interest rate risk on its long term debts.

# Interest rate sensitivity

A +/- 1% change in short-term interest rates calculated on the net floating rate debt, would have a maximum impact on the Company's 2014 income before tax of -/+ Taka 5,391 (Taka 9,061 for 2013) in thousands.

Interest bearing financial instruments of the Company at reporting date are as follows:

|  | 2014      | 2013      |
|--|-----------|-----------|
|  | Taka'000  | Taka'000  |
| Financial liabilities                              |           |           |
| Debt*  |           |           |
| Floating-rate portion                              | 539,083   | 906,127   |
| Fixed-rate portion                                 | -         | -         |
| Short-term bank borrowings                         | 1,175,663 | 2,761,847 |
|  | 1,714,746 | 3,667,974 |
| * Including the current-portion of long-term debt. |           |           |
|  |           |           |

# c) Other price risk

The risk is that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices other than those arising from interest rate risk and currency risk. The Company is not exposed to any equity risk, as the Company does not have any investment in equity shares. The Company also does not have any significant exposure to commodity price risk.



# 33.4 Fair values

The following details the cost and fair values of financial instruments:

# FINANCIAL INSTRUMENTS IN THE STATEMENT OF FINANCIAL POSITION

|  | 2014      |           | 201       | 3         |
|--|-----------|-----------|-----------|-----------|
| At 31 December                             | Carrying  | Fair      | Carrying  | Fair      |
| Thousand Taka                              | amount    | value     | amount    | value     |
| ASSETS                                     |           |           |           |           |
| Loans and Receivables at amortized costs   |           |           |           |           |
| Trade receivables                          | 865,268   | 865,268   | 799,536   | 799,536   |
| Other receivables                          | 2,339,896 | 2,339,896 | 1,679,292 | 1,679,292 |
| Cash and cash equivalents                  | 1,881,906 | 1,881,906 | 1,204,399 | 1,204,399 |
|  |           |           |           |           |
| LIABILITIES                                |           |           |           |           |
| Financial liabilities at amortized cost    |           |           |           |           |
| Long term debt (including current portion) | 539,083   | 539,083   | 906,127   | 906,127   |
| Trade payables                             | 2,292,362 | 2,292,362 | 2,267,632 | 2,267,632 |
| Other payables                             | 495,649   | 495,649   | 440,064   | 440,064   |
| Short-term debt                            | 1,175,663 | 1,175,663 | 2,761,847 | 2,761,847 |
| Derivative instruments                     | 13,003    | 13,003    | 48,355    | 48,355    |

|   | 2014     | 2013     |
|---|----------|----------|
| 34 Number of Employees                    |          |          |
| Lafarge Surma Cement Limited              |          |          |
| Nationality:                              |          |          |
| Bangladeshi                               | 395      | 384      |
| Non-Bangladeshi                           | 5        | 5        |
| Lafarge Umiam Mining Private limited      |          |          |
| Nationality:                              |          |          |
| Indian                                    | 118      | 120      |
| Non-Indian                                | 1        | 1        |
|   | 519      | 510      |
|   |          |          |
| Salary range:                             |          |          |
| Monthly Taka 3,000 or above               | 519      | 510      |
| Monthly below Taka 3,000                  | Nil      | Nil      |
|   |          |          |
| 35 Subsequent Events                      |          |          |
| There are no subsequent events to report. |          |          |
|   | 2014     | 2013     |
|   | Taka'000 | Taka'000 |
| 00 OH B 1 1                               |          |          |

 2014
 2013

 Taka'000
 Taka'000

 36 Other Receipts
 36 Other Receipts

 Sale of miscellaneous scrap items
 7,332
 4,176

 Insurance claim received
 170,533

 Tax refund
 193,926

 201,258
 174,709

Finance Director

Company Secretary

Director

Chief Executive Officer



For the year ended December 31, 2014



# **Hoda Vasi Chowdhury & Co**

# **Chartered Accountants**

# INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF LAFARGE SURMA CEMENT LIMITED

We have audited the accompanying financial statements of Lafarge Surma Cement Limited (the Company) which comprise the statement of financial position as at 31 December 2014 and the related income statement, statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended and a summary of significant accounting policies and other relevant explanatory notes.

# **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Bangladesh Financial Reporting Standards (BFRSs), and for such internal control as management determine is necessary to enable the preparation of financial statements that are free from material misstatements, whether due to fraud and error

# **Auditors' Responsibility**

Our responsibility is to express an independent opinion on these financial statements based on our audit. We conducted our audit in accordance with Bangladesh Standards on Auditing (BSAs). Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatements.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatements of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidences we have obtained are sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the financial statements prepared in accordance with the Bangladesh Financial Reporting Standards (BFRSs), give a true and fair view of the financial position of Lafarge Surma Cement Limited as at 31 December 2014 and the results of its financial performance and its cash flows for the year then ended and comply with the Companies Act 1994, the Securities and Exchange Rules 1987 and other applicable laws and regulations.

### We also report that:

- a) we have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit and made due verification thereof;
- b) in our opinion, proper books of account as required by law have been kept by the Company so far as it appeared from our examination of those books;
- c) the Company's statement of financial position and statement of comprehensive income along with the annexed notes 1 to 42 dealt with by the report are in agreement with the books of account and returns; and
- d) the expenditures incurred and payments made were for the purposes of the Company's business.

Dhaka, March 15, 2015

**Chartered Accountants** 

# LAFARGE SURMA CEMENT LIMITED STATEMENT OF FINANCIAL POSITION

at 31 December 2014

| ASSETS                        | NOTES | Taka'000   |            |
|-------------------------------|-------|------------|------------|
| ASSETS                        |       | Iaka UUU   | Taka'000   |
|                               |       |            |            |
| NON-CURRENT ASSETS            |       |            |            |
| Property, plant and equipment | 6     | 11,081,402 | 11,387,280 |
| Intangible assets             | 7     | 17,151     | 13,738     |
| Investment in subsidiaries    | 8     | 506,764    | 517,181    |
| Loan to subsidiary company    | 9     | 572,183    | 824,393    |
|                               |       | 12,177,500 | 12,742,592 |
| CURRENT ASSETS                |       |            |            |
| Inventories                   | 10    | 1,514,543  | 1,556,950  |
| Trade receivables             | 11    | 865,268    | 799,536    |
| Other receivables             | 12    | 1,838,689  | 1,572,195  |
| Cash and cash equivalents     | 13    | 1,770,906  | 1,162,174  |
|                               |       | 5,989,406  | 5,090,855  |
| TOTAL ASSETS                  |       | 18,166,906 | 17,833,447 |
| FAMILY O LIABILITIES          |       |            |            |
| EQUITY & LIABILITIES          |       |            |            |
| Share capital                 | 14.3  | 11,613,735 | 11,613,735 |
| Retained earnings             |       | 2,001,094  | 849,109    |
| Other components of equity    | 14.6  | (63,182)   | (2,712)    |
| EQUITY                        |       | 13,551,647 | 12,460,132 |
|                               |       |            |            |
| Non-Current Liabilities       |       |            |            |
| Deferred Tax Liability        | 15    | 1,906,543  | 1,224,510  |
| Employee benefits             | 16    | 93,902     | 128,358    |
|                               |       | 2,000,445  | 1,352,868  |
| CURRENT LIABILITIES           |       |            |            |
| Trade payables                | 17    | 1,960,429  | 2,020,193  |
| Other payables                | 18    | 469,058    | 403,143    |
| Short-term debt               | 19    | -          | 1,423,829  |
| Current tax liabilities       | 20    | 185,327    | 173,282    |
| Carrotte day industrio        | 20    | 2,614,814  | 4,020,447  |
| TOTAL EQUITY AND LIABILITIES  |       | 18,166,906 | 17,833,447 |

The accompanying Notes 1 to 42 form an integral part of these financial statements.

Finance Director

Company Secretary

Director

Chief Executive Officer

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As per our annexed report of same date

Chartered Accountants

Dhaka, March 15, 2015

# LAFARGE SURMA CEMENT LIMITED INCOME STATEMENT

for the year ended 31 December 2014

|                                     |       | 2014        | 2013        |
|-------------------------------------|-------|-------------|-------------|
|                                     | NOTES | Taka'000    | Taka'000    |
|                                     |       |             |             |
| REVENUE                             | 22    | 11,583,029  | 11,330,374  |
| Cost of sales                       | 23    | (8,252,192) | (7,752,049) |
| GROSS PROFIT                        |       | 3,330,837   | 3,578,325   |
| General and administrative expenses | 24    | (741,457)   | (738,674)   |
| Sales and marketing expenses        | 25    | (188,298)   | (152,429)   |
| Other operating income              | 26    | 47,181      | 173,472     |
| OPERATING INCOME                    |       | 2,448,263   | 2,860,694   |
| Finance cost                        | 27    | (84,474)    | (191,615)   |
| Finance income                      | 27    | 81,947      | 74,526      |
| INCOME BEFORE TAX                   |       | 2,445,736   | 2,743,605   |
| Income tax                          | 28    | (713,064)   | (669,708)   |
| INCOME FOR THE YEAR                 |       | 1,732,672   | 2,073,897   |
| Basic earnings per share (Taka)     | 29    | 1.49        | 1.79        |
| Diluted earnings per share (Taka)   | 29    | 1.49        | 1.79        |
|                                     |       |             |             |

The accompanying Notes 1 to 42 form an integral part of these financial statements.

Finance Director

r Company Secreta

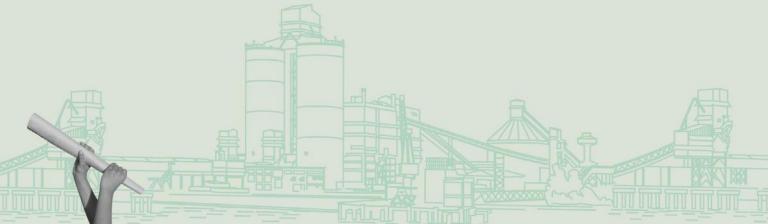
Director

Chief Executive Officer

As per our annexed report of same date

Dhaka, March 15, 2015

Chartered Accountants



# AFARGE SURMA CEMENT LIMITED.

for the year ended 31 December 2014

|   | 2014      | 2013      |
|---|-----------|-----------|
|   | Taka'000  | Taka'000  |
|   |           |           |
| INCOME FOR THE YEAR   | 1,732,672 | 2,073,897 |
|   |           |           |
| Items that will not be reclassified subsequently to profit or loss  |           |           |
| Actuarial loss  | (69,039)  | -         |
| Income tax on items that will not be reclassified to profit or loss | 18,986    | -         |
| Total items that will not be reclassified to profit or loss         | (50,053)  | -         |
|   |           |           |
| Items that may be reclassified subsequently to profit or loss       |           |           |
| Cash flow hedge instruments   | -         | 487       |
| Exchange differences on translating foreign operations              | (10,417)  | (82,470)  |
|   |           |           |
| Total items that may be reclassified to profit or loss              | (10,417)  | (81,983)  |
|   |           |           |
| OTHER COMPREHENSIVE LOSS FOR THE YEAR                               | (60,470)  | (81,983)  |
|   |           |           |
| TOTAL COMPREHENSIVE INCOME FOR THE YEAR                             | 1,672,202 | 1,991,914 |

The accompanying Notes 1 to 42 form an integral part of these financial statements.

Finance Director

Company Secretary

Director

Chief Executive Officer

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As per our annexed report of same date

Dhaka, March 15, 2015

Chartered Accountants



# **LAFARGE SURMA CEMENT LIMITED** STATEMENT OF CHANGES IN EQUITY

for the year ended 31 December 2014

|  |                  |                   | (All figures a             | re in Tk. '000) |
|--|------------------|-------------------|----------------------------|-----------------|
|  | Share<br>capital | Retained earnings | Other components of equity | Total<br>equity |
| Balance at 1 January 2013                      | 11,613,735       | (1,224,788)       | 79,271                     | 10,468,218      |
| Total comprehensive income/(loss) for the year | -                | 2,073,897         | (81,983)                   | 1,991,914       |
| Balance at 31 December 2013                    | 11,613,735       | 849,109           | (2,712)                    | 12,460,132      |
|  |                  |                   |                            |                 |
| Balance at 1 January 2014                      | 11,613,735       | 849,109           | (2,712)                    | 12,460,132      |
| Total comprehensive income/(loss) for the year | -                | 1,732,672         | (60,470)                   | 1,672,202       |
| Interim dividend                               | -                | (580,687)         | -                          | (580,687)       |
| Balance at 31 December 2014                    | 11,613,735       | 2,001,094         | (63,182)                   | 13,551,647      |

Finance Director

Company Secretary

Director

Chief Executive Officer



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# LAFARGE SURMA CEMENT LIMITED STATEMENT OF CASH FLOWS

for the year ended 31 December 2014

|   | 2014        | 2013        |
|---|-------------|-------------|
| NOT   | ES Taka'000 | Taka'000    |
| Cash Flows From Operating Activities  |             |             |
| Cash receipts from customers  | 11,471,739  | 11,499,302  |
| Cash paid to suppliers and employees  | (8,702,689) | (7,965,939) |
| Cash generated in operations  | 2,769,050   | 3,533,363   |
| Income taxes paid   | (329,405)   | (262,989)   |
| Other receipts 42   | 7,332       | 174,709     |
| Net cash generated by operating activities                                      | 2,446,977   | 3,445,083   |
| Cash Flows From Investing Activities  |             |             |
| Payments for property, plant and equipment                                      | (142,063)   | (122,019)   |
| Payments for intangible assets  | (9,050)     | (3,736)     |
| Proceeds from sale of property, plant and equipment                             | 1,343       | 7,815       |
| Interest income on bank deposits  | 45,305      | -           |
| Received against loan to subsidiary company                                     | 253,660     | 253,415     |
| Interest received from subsidiary company                                       | 88,790      | 97,050      |
| Net cash generated by investing activities                                      | 237,985     | 232,525     |
| Cash Flows From Financing Activities  |             |             |
| Repayment of long term debt   | -           | (2,415,400) |
| Decrease in short term debt   | (1,422,628) | (9,038)     |
| Payment of interest   | (80,376)    | (234,499)   |
| Interim dividend paid   | (573,226)   | -           |
| Net cash used in financing activities   | (2,076,230) | (2,658,937) |
| Net increase in cash and cash equivalents                                       | 608,732     | 1,018,671   |
| The money of the same same squire to the same same same same same same same sam | 000,102     | 1,010,071   |
| Cash and Cash Equivalents at Beginning of the Year                              | 1,162,174   | 143,503     |
| Cash and Cash Equivalents at End of the Year                                    | 1,770,906   | 1,162,174   |

Finance Director

Company Secretary

Director

Chief Executive Officer

# LAFARGE SURMA CEMENT LIMITED NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 December 2014

#### 1 Background and Introduction

# Formation and legal status

**Lafarge Surma Cement Limited (LSCL)** - (hereinafter referred to as "Lafarge Surma or the Company") was incorporated on 11 November 1997 as a private limited company in Bangladesh under the Companies Act 1994 having its registered office in Dhaka. The Company has subsequently been converted into a public limited company on 20 January 2003 and went for Initial Public Offering of shares in November 2003 which was fully subscribed and issued. The shares have since been listed and are being traded in Dhaka and Chittagong Stock Exchanges.

#### 2 Nature of Business

The Company has established the country's only modern, integrated and state-of-the-art cement manufacturing plant at Chhatak under Sunamganj district. The Company extracts and processes the basic raw materials of limestone from its own quarry in Meghalaya. A 17 kilometres cross-border belt conveyor links the quarry with the cement plant for transportation of raw materials.

The Company is engaged in manufacturing and marketing of cement and clinker in the local market.

# 3 Summary of Significant Accounting Policies

#### 3.1 Basis of preparation

These financial statements have been prepared in line with Lafarge Group accounting policies following Generally Accepted Accounting Principles (GAAP) after due compliance with the Bangladesh Financial Reporting Standards (BFRS), the Companies Act 1994, the Securities and Exchange Rules 1987 and other applicable laws and regulations. More specifically, the consolidated financial statements of the Company have been prepared in accordance with the provisions of Bangladesh Financial Reporting Standard 10 "Consolidated Financial Statements".

The financial statements have been prepared under the historical cost convention, except for the following:

- i) derivative financial instruments, measured at fair value;
- ii) financial instruments at fair value through profit and loss, measured at fair value.

# 3.2 Use of Estimates and Judgments

#### i) Estimates

The preparation of financial statements in conformity of BFRS recognition and measurement of principles requires the use of estimates and assumptions that affect the reported amounts of assets and liabilities and of revenues and expenses. Such estimates are prepared on the assumption of going concern and are established based on currently available information. Changes in facts and circumstances may result in revised estimates, and actual results could differ from the estimates.

Significant estimates made by management in the preparation of these financial statements include assumptions used for depreciation, deferred taxes and provisions for employees benefits.

# ii) Judgements

The accounting for certain provisions and the disclosure of contingent liabilities and claims at the date of the financial statements is judgemental.

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# 3.3 Functional and presentation currency

These financial statements are presented in Bangladesh Taka which is the functional and presentation currency of the Company. Figures have been rounded off to the nearest thousand Taka, unless stated otherwise.

# 3.4 Property, plant and equipment

# i) Recognition of property, plant and equipment

These are capitalised at cost of acquisition and subsequently stated at cost less accumulated depreciation and accumulated impairment losses. The cost of acquisition of an asset comprises its purchase price and any directly attributable cost of bringing the asset to its operating condition for its intended use inclusive of inward freight, duties and non-refundable taxes.

# ii) Subsequent costs

Subsequent maintenance and normal repairs are expensed as incurred while major renewals and improvements are capitalised.

### iii) Capitalisation of strategic spare parts

Pursuant to the Lafarge Group policy, strategic spare parts over EURO 30 K for individual items having more than 1 year life time are required to be capitalised.

# iv) Construction in progress

These expenditures will be capitalised and recognised as operating assets upon completion of the acquisition process or construction, where applicable and physical possession thereof.

# v) Depreciation of property, plant and equipment

Straight line depreciation method is followed and depreciation has been charged on all assets acquired that are put to use except land. Full month's depreciation is charged for the month of acquisition and no depreciation is charged for the month of disposal. The rates of depreciation and category of property, plant and equipment (PP&E) are as follows:

| Category of PP&E      | Rate %  |
|-----------------------|---------|
| Leasehold improvement | 20      |
| Building              | 2       |
| Plant building        | 2.5     |
| Technical facilities  | 3.33    |
| Plant & machinery     | 3.33    |
| Other plant equipment | 10      |
| Vehicles              | 20      |
| Computer equipment    | 33.33   |
| Office equipment      | 20 & 50 |
| Furniture & fixtures  | 10      |

# vi) Impairment of property, plant and equipment

The carrying amount of property, plant and equipment are reviewed at each reporting date to determine whether there is any indication that the assets might be impaired. Any provision of impairment is charged to the income statement in the period concerned.

There is no impairment in 2014 and 2013.



#### 3.5 Intangible assets

#### i) Software

Software costs are capitalised where it is expected to provide future enduring economic benefits. Capitalisation costs include license fees and cost of implementation/system integration services which are capitalised in the year in which the relevant software is installed for use. Costs of maintenance, upgradation and enhancements are charged off as revenue expenditure unless they bring similar significant additional long term benefits.

#### ii) Others

Capitalisation costs of leased land and quarry land include statutory fees, lump sum payment to lessor and subsequent development cost. These are shown as "intangible assets" in line with Group policy.

# iii) Construction in progress

These expenditures will be capitalised and recognised as operating assets upon completion of the development process.

# iv) Amortization of intangible assets

#### a) Software

Software are amortised using the straight-line method over their useful lives (Three years).

#### b) Others

The leased land and quarry land are amortised using the straight-line method over their amortisation year calculated on the basis of different leased years. However, the quarry lands are amortised over a maximum of 30 years.

#### 3.6 Inventories

Inventories are stated at the lower of cost and net realisable value while packing materials and spare parts are valued at cost. The cost of inventories is based on the weighted average cost method.

# 3.7 Financial instruments

A financial instrument is any contract that gives rise to both a financial asset of one entity and a financial liability or equity instrument of another entity.

#### i) Non-derivative financial assets

Non-derivative financial assets consist of trade receivables, other receivables (except prepayments), cash and cash equivalents that are available for use by the Company without any restriction. All non-derivative financial assets are accounted for at trade date. The carrying amount of all non-derivative financial assets are reviewed for impairment on an annual basis to assess if there is any indication that the assets may be impaired. The Company derecognises a non-derivative financial asset when no further cash flow is expected to flow to the Company from the asset and if substantially all risks and rewards attached to the asset has been transferred.

#### a) Trade receivables

Trade receivables represent the amounts due from customers for delivering goods. Trade and other receivables are initially measured at cost which is the fair value of the consideration given in return. After initial measurement, these are carried at cost less impairment losses due to uncollectibility of any amount so measured. Impairment loss is recognised in the consolidated income statement.

#### b) Cash and cash equivalents

Cash and cash equivalents consist of bank balances, cash, highly liquid investments and cash equivalents which are not subject to significant changes in value with an original maturity date of generally less than three months from the time of purchase.

#### ii) Non-derivative financial liabilities

Non-derivative financial liabilities consist of trade payables, other payables, short term debts and long term debts. The Company initially accounted for all non-derivative financial liabilities on the transaction date. The Company derecognises a non-derivative financial liability when its contractual obligations are discharged, cancelled or expired.

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#### iii) Derivative instruments

The Company enters into financial derivative contracts only in order to reduce its exposure to changes in interest rates and foreign currency exchange rates.

Forward exchange contracts are used to hedge foreign currency exchange rate exposures.

Pursuant to the guidance in BAS 39 and BAS 32, the Company records in the consolidated statement of financial position derivative instruments at their fair values. The accounting of changes in fair value of a derivative depends on the intended use of the derivative and the resulting designation. The Company designates its derivatives based on the criteria established under BAS 39.

In case of fair value hedge relationship, changes in fair value on the hedging items are recognised in the consolidated income statement of the year of change.

In case of cash flow hedge relationship, changes in fair value on the hedging items are recognised directly in other comprehensive income for the effective portion and in the consolidated income statement under the "Finance cost/income" caption for the ineffective portion. The gain and loss recognised in equity is subsequently reclassified to the consolidated income statement when hedge exposure affects earnings.

# 3.8 Foreign currency translation/ transaction

Transactions in foreign currencies are initially recorded in the functional currency by applying the exchange rate between the functional currency and foreign currency at the date of the transaction.

At each financial position date, monetary assets and liabilities denominated in foreign currencies recorded at historical cost are retranslated at the functional currency closing rate provided by Bangladesh Bank (Central bank). The resultant gain and loss has been reflected in the financial statements. These rates are as follows:

|            | 2014         |              | 2013         |              |  |
|------------|--------------|--------------|--------------|--------------|--|
| Currencies | Closing rate | Average rate | Closing rate | Average rate |  |
| BDT/USD    | 77.9475      | 77.6146      | 77.7500      | 78.1015      |  |
| BDT/EUR    | 94.7140      | 103.1679     | 106.8246     | 103.7895     |  |
| BDT/GBP    | 120.9200     | 127.9054     | 128.0854     | 122.2228     |  |
| BDT/INR    | 1.2308       | 1.2718       | 1.2561       | 1.3306       |  |

#### 3.9 Employees' benefit schemes

#### i) Gratuity plan

The Company had operated an unfunded gratuity plan till 15 January 2014 and thereafter, the scheme has been converted to a funded one. However, the provision has been made in respect of all eligible employees and reflected in these accompanying financial statements. At the time of separation, the liability to each employee is settled in cash. Actuary valuation of the gratuity plan is carried out by a professional actuary.

#### ii) Provident fund

The Company also operates a recognised provident fund scheme with equal contributions by the employees and the Company. The fund is administered by the Board of Trustees.

#### iii) Workers' profit participation and welfare funds

The Company recognises a provision for Workers' Profit Participation and Welfare funds @ 5% of income before tax before charging such expenses as per Bangladesh Labour Act, 2006.

#### 3.10 Taxation

Income tax expenses represent the sum of the tax currently payable and deferred tax.

#### **Current tax**

"Current tax is computed @ 0.30% of the amount representing the Company's gross receipts of income from all sources as per Income Tax Ordinance 1984."

#### **Deferred tax**

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax base of assets and liabilities and their carrying amounts in the financial statements in accordance with the provisions of BAS 12. Currently enacted tax rates are used in the determination of deferred income tax.

Deferred tax liabilities are recognised for all temporary taxable differences.

Deferred tax assets are recognised to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised.

# 3.11 Revenue recognition

Sale of the products, net of value added tax and discounts/commissions, is recognised upon raising invoices to customers.

# 3.12 Provision

The Company recognises provisions when it has a legal or constructive obligation resulting from past events, the resolution of which would result in outflow of resources embodying economic benefits from the Company.

#### 3.13 Offsetting

Financial assets and liabilities are offset and the net amount is reported in the financial statements only when there is legally enforceable right to set-off the recognised amounts and the Company intends either to settle on a net basis, or to realise the assets and to settle the liabilities simultaneously.

# 3.14 Materiality and aggregation

Each material class of similar items are presented separately in the financial statements. Items of dissimilar nature or function are presented separately unless they are immaterial.

#### 3.15 Comparatives

Comparative figures and account titles in the financial statements have been rearranged/reclassified where necessary to conform with changes in presentation in the current year.

#### 3.16 Dividend distribution

Final dividend distributions to the Company's shareholders are recognised as a liability in the financial statements in the period in which the dividends are approved by the Company's shareholders at the Annual General Meeting, while interim dividend distributions are recognised in the period in which the dividends are declared and paid.

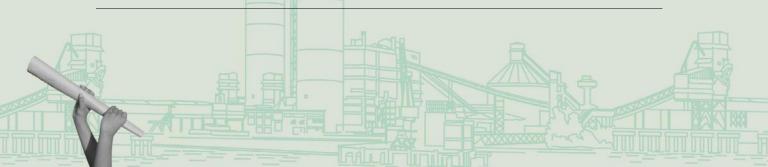
#### 4 Financial Risk Management Policies

The management of the Company has the overall responsibility for the establishment and oversight of the Company's risk management framework. Financial risk management policies require establishing standard procedures to identify and analyse the main risks to which the Company is exposed and continually deploying and managing risk management systems designed to eliminate or reduce the probability that risks will arise and to limit their impact.

The Company is exposed to credit risk, liquidity risk and market risk.

# 5 Preparation and Presentation of Financial Statements of the Company and its Subsidiaries

The Board of Directors of respective companies are responsible for the preparation and presentation of financial statements of Lafarge Surma Cement Limited and its subsidiaries. Lafarge Surma Cement Limited has two subsidiary companies incorporated in India as detailed in Note-8.



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| 6. Property, Plant and Equipment | Equipment        |                       |          |                   |                      |                   |                       |          |                       |                     |                         |                             |            |
|----------------------------------|------------------|-----------------------|----------|-------------------|----------------------|-------------------|-----------------------|----------|-----------------------|---------------------|-------------------------|-----------------------------|------------|
| Figures in Taka'000              | Freehold<br>land | Leasehold improvement | Building | Plant<br>building | Technical facilities | Plant & machinery | Other plant equipment | Vehicles | Computer<br>equipment | Office<br>equipment | Furniture<br>& fixtures | Construction<br>in progress | Total      |
| COST                             |                  |                       |          |                   |                      |                   |                       |          |                       |                     |                         |                             |            |
| At January 1, 2014               | 532,077          | 367                   | 61,051   | 529,365           | 54,890               | 13,109,104        | 85,345                | 134,426  | 93,331                | 64,144              | 56,425                  | 189,668                     | 14,910,193 |
| Additions                        | -                | •                     | I        | 12,581            | -                    | 43,321            | 13,617                | 49,203   | 7,513                 | 4,875               | 1,678                   | 68,530                      | 201,318    |
| Disposals                        |                  | -                     | 1        | -                 | -                    | 2,578)            | -                     | (5,130)  | (12,942)              | (219)               | (383)                   | -                           | (21,552)   |
| Transfers                        | H Z              | -                     | 1,203    | 4,434             | -                    | 6,284             | 7,511                 | 459      | 2,213                 | 923                 | 511                     | (23,538)                    | -          |
| At December 31, 2014             | 532,077          | 298                   | 62,254   | 546,380           | 54,890               | 13,156,131        | 106,473               | 178,958  | 90,115                | 69,423              | 58,231                  | 234,660                     | 15,089,959 |
| E                                |                  |                       |          |                   |                      |                   |                       |          |                       |                     |                         |                             |            |
| DEPRECIATION                     |                  |                       |          |                   |                      |                   |                       |          |                       |                     |                         |                             |            |
| At January 1, 2014               | -                | 367                   | 9,901    | 88,040            | 11,805               | 3,129,509         | 30,293                | 87,654   | 80,444                | 51,540              | 33,360                  | -                           | 3,522,913  |
| Disposals                        | -                | •                     | 1        | -                 | -                    | (652)             | 1                     | (5,130)  | (12,656)              | (217)               | (360)                   | -                           | (19,315)   |
| Charge for the year              | -                | -                     | 1,223    | 13,375            | 1,830                | 438,932           | 9,804                 | 20,767   | 8,160                 | 2,500               | 5,368                   | -                           | 504,959    |
| At December 31, 2014             | -                | 367                   | 11,124   | 101,415           | 13,635               | 3,567,789         | 40,097                | 103,291  | 75,948                | 56,523              | 38,368                  | -                           | 4,008,557  |
|                                  |                  |                       |          |                   |                      |                   |                       |          |                       |                     |                         |                             |            |
| CARRYING AMOUNT                  |                  |                       |          |                   |                      |                   |                       |          |                       |                     |                         |                             |            |
| At December 31, 2014             | 532,077          | •                     | 51,130   | 444,965           | 41,255               | 9,588,342         | 926,326               | 75,667   | 14,167                | 12,900              | 19,863                  | 234,660                     | 11,081,402 |
|                                  |                  |                       |          |                   |                      |                   |                       |          |                       |                     |                         |                             |            |
| At December 31, 2013             | 532,077          | •                     | 51,150   | 441,325           | 43,085               | 9,979,595         | 55,052                | 46,772   | 12,887                | 12,604              | 23,065                  | 189,668                     | 11,387,280 |
| 0.00                             |                  |                       |          |                   |                      |                   |                       |          |                       |                     |                         |                             |            |



|   | 2014     | 2013     |
|---|----------|----------|
|   | Taka'000 | Taka'000 |
| 6.1 Construction in progress                          |          |          |
| General survey and studies                            | 126,835  | 111,226  |
| Other equipment                                       | 95,613   | 74,730   |
| Other improvement works                               | 12,212   | 3,712    |
|   | 234,660  | 189,668  |
|   |          |          |
| 6.2 Depreciation charge for the year allocated to     |          |          |
| Production and maintenance overhead (Note-23.2)       | 478,287  | 475,798  |
| Depot operating and transportation costs (Note- 23.4) | 984      | 425      |
| General and administrative expenses (Note- 24)        | 25,688   | 25,561   |
|   | 504,959  | 501,784  |

| 6.3 Disposal of property, plant      | and equipme       | nt            |                    |                  | Figures in           | Taka'000 |
|--------------------------------------|-------------------|---------------|--------------------|------------------|----------------------|----------|
|                                      | Plant & machinery | Vehicles      | Computer equipment | Office equipment | Furniture & fixtures | Total    |
| Cost                                 | 2,578             | 5,130         | 12,942             | 519              | 383                  | 21,552   |
| Accumulated depreciation             | (652)             | (5,130)       | (12,656)           | (517)            | (360)                | (19,315) |
| Carrying amount at December 31, 2014 | 1,926             | -             | 286                | 2                | 23                   | 2,237    |
|                                      |                   |               |                    |                  |                      |          |
| Sale proceeds                        | -                 | 845           | 281                | 43               | 174                  | 1,343    |
|                                      |                   |               |                    |                  |                      |          |
| Mode of disposal                     | Company           |               |                    |                  |                      |          |
|                                      | policy            | Tender        | Tender             | Tender           | Tender               |          |
| Particulars of purchaser             |                   | Third party & | Third party &      | Third party &    | Third party &        |          |
|                                      | Written off       | Employees     | Employees          | Employees        | Employees            |          |

| 7 Intangible Assets  | 7 Intangible Assets Figures in Taka'0 |                          |        |
|----------------------|---------------------------------------|--------------------------|--------|
|                      | Software                              | Construction in progress | Total  |
| COST                 |                                       |                          |        |
| At January 1, 2014   | 65,847                                | 3,706                    | 69,553 |
| Additions            | -                                     | 9,050                    | 9,050  |
| Disposals            | (4)                                   | (430)                    | (434)  |
| Transfers            | 3,177                                 | (3,177)                  | -      |
| At December 31, 2014 | 69,020                                | 9,149                    | 78,169 |
|                      |                                       |                          |        |
| AMORTIZATION         |                                       |                          |        |
| At January 1, 2014   | 55,815                                | -                        | 55,815 |
| Disposals            | (4)                                   | -                        | (4)    |
| Charge for the year  | 5,207                                 | -                        | 5,207  |
| At December 31, 2014 | 61,018                                | -                        | 61,018 |
| CARRYING AMOUNT      |                                       |                          |        |
| At December 31, 2014 | 8,002                                 | 9,149                    | 17,151 |
| At December 31, 2013 | 10,032                                | 3,706                    | 13,738 |

|  | 2014     | 2013     |
|--|----------|----------|
|  | Taka'000 | Taka'000 |
| 8 Investment in Subsidiaries                     |          |          |
| Lafarge Umiam Mining Private Limited (LUMPL)     | 506,266  | 516,673  |
| - a fully owned subsidiary incorporated in India |          |          |
| Lum Mawshun Minerals Private Limited (LMMPL)     | 498      | 508      |
| - a 74% owned subsidiary incorporated in India   |          |          |
| Balance at 31 December                           | 506,764  | 517,181  |
|  |          |          |

These represent investments made in the above entities against the shares issued by those Companies in the name of Lafarge Surma Cement Limited.

Shares held in different entities are as follows:

| Number of | ordinar | y shares |
|-----------|---------|----------|
| held by   | the Con | npany    |

|                                      | neid by the Company  |            |            |  |
|--------------------------------------|----------------------|------------|------------|--|
| Name of entities                     | Face value per share | 2014       | 2013       |  |
| Lafarge Umiam Mining Private Limited | Indian Rupees 10     | 41,133,099 | 41,133,099 |  |
| Lum Mawshun Minerals Private Limited | Indian Rupees 100    | 4,046      | 4,046      |  |
|                                      |                      |            |            |  |
|                                      |                      | 2014       | 2013       |  |
|                                      |                      | Taka'000   | Taka'000   |  |
| 9 Loan to Subsidiary Company (LUMPL) |                      |            |            |  |
| Balance at 1 January                 |                      | 824,393    | 1,105,620  |  |
| Received during the year             |                      | (253,660)  | (253,415)  |  |
| Exchange gain/(loss)                 |                      | 1,450      | (27,812)   |  |
| Balance at 31 December               |                      | 572,183    | 824,393    |  |
|                                      |                      |            |            |  |

An amount of USD 18 million loan has been allowed and disbursed to Lafarge Umiam Mining Private Limited (a fully owned subsidiary) which is a private limited company incorporated on 22 March 1999 under the Indian Companies Act 1956 with its registered office in Shillong in the State of Meghalaya, India. Loan outstanding at 31 December 2014 is USD 7,341 (in thousand).

| Terms and conditions    | of the loan are as follows:   |
|-------------------------|---|
| Date of loan agreement: | April 20, 2004 and subsequent amendments thereto.   |
| Loan amount:            | US Dollar 18 million.   |
| Rate of interest:       | LIBOR + 3% per annum on outstanding principal amount.   |
| Repayment of principal: | Starting from 15 June 2009, repayment was to be made in USD by 32 equal installments on 15 March, 15 June, 15 September and 15 December each year. After the payment of 3rd installment in December 2009, no repayment was made between 2011 and May 2012 due to the stringent cash condition in the subsidiary (LUMPL) for the forest clearance issue. However, repayment of the loan has started from June 2012 and will be ended 15 March 2017 by 20 equal installments.   |
| Payment of interest:    | Arrear interest of first four years up to 16 March 2008 was to be paid in 32 equal installments starting from 15 June 2009 on every repayment date along with the principal repayment. Current interest is to be paid on every repayment date (15 March, 15 June, 15 September and 15 December). No interest payment, arrear or current, was made in the years 2011 and up to May 2012 due to the stringent cash condition in the subsidiary. However, payment of interest has started from June 2012 and will end 15 March 2017. |

| 2014                           | 2013   |
|--------------------------------|--|
| Taka'000                       | Taka'000                                       |
|                                |  |
| 494,347                        | 490,994  |
| 759,136                        | 781,158  |
| 5,400                          | 10,782   |
| 86,004                         | 114,431  |
| 169,656                        | 159,585  |
| 1,514,543                      | 1,556,950                                      |
|                                |  |
| 074 007                        | 000.040  |
|                                | 808,346  |
|                                | (8,810)  |
| 865,268                        | 799,536  |
| ful receivables is as follows: |  |
|                                | (6,762)  |
|                                | (2,048)  |
|                                | -  |
| (9,619)                        | (8,810)  |
|                                |  |
| a a                            |  |
| 9                              |  |
| 608,984                        | 633,710  |
|                                | 91,593   |
| 26,025                         | 38,999   |
| 97,839                         | 35,234   |
| 9,619                          | 8,810  |
| 874,887                        | 808,346  |
|                                |  |
| 0.1)                           | F0 447   |
|                                | 58,447   |
|                                | 56,108   |
|                                | 117,171  |
|                                | 18,635   |
|                                | 23,108   |
|                                | 4,298  |
|                                | 100,579  |
|                                | 26,754   |
|                                | 947,780  |
|                                | 210 215  |
|                                | 219,315<br><b>1,572,195</b>                    |
| 1,030,009                      | 1,372,193                                      |
|                                | ### Taka'000  ### 494,347 ### 759,136    5,400 |

Receivables mentioned above are unsecured and considered good other than an amount of Taka 8,892 (in thousands) which is considered doubtful. The Company filed an arbitration case before the District Court, Dhaka dated on 26 February 2013 against the lessor Mrs. Begum Roushan Ara to recover the amount paid as advance to secure office premises which was subsequently not taken in the absence of required licenses. Advances made to employees include advance related to employee matters and for running the day to day operation cost of different departments.

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|  | 2014       | 2013       |
|--|------------|------------|
|  | Taka'000   | Taka'000   |
| 12.1 Advance to contractors, consultants, suppliers and others | }          |            |
| Advance paid to suppliers                                      | 76,030     | 8,879      |
| Letter of Credit-spare parts                                   | 29,909     | 32,350     |
| Letter of Credit-raw materials                                 | 10,770     | 4,097      |
| Custom duties  | 24,687     | 13,121     |
|  | 141,396    | 58,447     |
| 12.2 Security and other deposits                               |            |            |
| House rental   | 520        | 520        |
| Telecommunications   | 527        | 527        |
| Central Depository System                                      | 500        | 500        |
| Other services   | 2,190      | 2,751      |
| Other services   | 3,737      | 4,298      |
|  | 3,101      | -,         |
| 13 Cash and Cash Equivalents                                   |            |            |
| Cash in hand   | 600        | 610        |
|  | 600        | 610        |
| Cash at banks  |            |            |
| In current accounts  | 1,080,151  | 1,043,966  |
| In short term deposit accounts                                 | 159,517    | 117,598    |
| In fixed deposit receipts                                      | 530,638    | -          |
|  | 1,770,306  | 1,161,564  |
|  | 1,770,906  | 1,162,174  |
| 14 Share Capital   |            |            |
| 14 Знате Сарка   | _          |            |
| 14.1 Authorized capital  |            |            |
| 1,161,373,500 ordinary shares of Tk. 10 each                   | 11,613,735 | 11,613,735 |
| 14.3 Paid up capital   |            |            |
| Fully paid up in cash  | 5,759,888  | 5,759,888  |
| Fully paid up in other than cash                               | 46,980     | 46,980     |
| Fully paid up in cash as rights issue                          | 5,806,867  | 5,806,867  |
| , p  | 11,613,735 | 11,613,735 |

| 14.4 | Composition of shareholders at    | 31 December      |  |               |        |        |
|------|-----------------------------------|------------------|--|---------------|--------|--------|
|      |                                   |                  | Number o   | f shares      | Holdin | ıg %   |
|      | Name of                           | Nationality      | 2014   | 2013          | 2014   | 2013   |
|      | Surma Holding B.V.                | The Netherlands  | 683,698,700  | 683,698,700   | 58.87  | 58.87  |
|      | International Finance Corporation | U. S. A.         | -  | 14,141,500    | -      | 1.22   |
|      | Sinha Fashions Limited            | Bangladesh       | 35,100,000   | 35,100,000    | 3.02   | 3.02   |
|      | Islam Cement Limited              | Bangladesh       | 31,914,200   | 31,914,200    | 2.75   | 2.75   |
|      | Delta Life Insurance Company Ltd. | Bangladesh       | -  | 27,011,180    | -      | 2.33   |
|      | Investment Corporation of         |                  |  |               |        |        |
| T    | Bangladesh                        | Bangladesh       | -  | 19,932,000    | -      | 1.71   |
| 4    | Other Shareholders                | Bangladesh & NRB | 410,660,600  | 349,575,920   | 35.36  | 30.10  |
| 3    |                                   |                  | 1,161,373,500  | 1,161,373,500 | 100.00 | 100.00 |
|      |                                   |                  | The state of the s |               |        |        |

| 14.5 Classification of shares by holding at 31 December |              |             |        |        |
|---|--------------|-------------|--------|--------|
|   | Number of sl | hareholders | Holdi  | ng %   |
| Slabs by number of shares                               | 2014         | 2013        | 2014   | 2013   |
| Less than 500 Shares                                    | 5,066        | 374         | 0.20   | 0.00   |
| 501 to 5,000 Shares                                     | 13,146       | 14,186      | 2.41   | 2.23   |
| 5,001 to 10,000 Shares                                  | 2,542        | 2,241       | 1.69   | 1.53   |
| 10,001 to 20,000 Shares                                 | 1,633        | 1,437       | 2.09   | 1.89   |
| 20,001 to 30,000 Shares                                 | 618          | 611         | 1.34   | 1.34   |
| 30,001 to 40,000 Shares                                 | 344          | 302         | 1.05   | 0.94   |
| 40,001 to 50,000 Shares                                 | 239          | 187         | 0.95   | 0.75   |
| 50,001 to 100,000 Shares                                | 432          | 453         | 2.67   | 2.89   |
| 100,001 to 1,000,000 Shares                             | 436          | 358         | 10.24  | 8.28   |
| Over 1,000,000 Shares                                   | 40           | 49          | 77.36  | 80.15  |
|   | 24,496       | 20,198      | 100.00 | 100.00 |

|  | 2014     | 2013     |
|--|----------|----------|
|  | Taka'000 | Taka'000 |
| 14.6 Other Components of Equity                        |          |          |
| Exchange differences on translating foreign operations | (13,129) | (2,712)  |
| Actuarial loss-net of tax                              | (50,053) | -        |
|  | (63,182) | (2,712)  |
|  |          |          |

# 14.7 Dividends

The final dividend amounts to Taka 580,686,750 which is Taka 0.50 per share of Taka 10 each for 2014 proposed by the Board of Directors of the Company for approval at the Annual General Meeting of Shareholders. As this dividend is subject to approval by shareholders at the Annual General Meeting, it has not been included as a liability in these financial statements as of December 31, 2014.

Taxable

# 15 Deferred Tax Liability

The tax effects of temporary differences that resulted in deferred tax assets and liability.

|  | Carrying amount<br>on reporting date<br>Taka'000 | Tax base<br>Taka'000 | temporary difference/ (Deductible temporary differences) Taka'000 |
|--|--|----------------------|---|
| Property, plant and equipment                  | 10,322,661                                       | 1,540,906            | 8,781,755   |
| Taxable temporary difference                   |  |                      | 8,781,755   |
| Applicable tax rate                            |  |                      | 27.50%  |
| Deferred tax liability at 31 December 2014     |  |                      | 2,414,983   |
|  |  |                      |   |
| Provision for gratuity                         | 39,860   | -                    | (39,860)  |
| Provision for doubtful debts                   | 9,619  | -                    | (9,619)   |
| Business loss                                  | 1,730,354  | -                    | (1,730,354)   |
| Actuarial loss                                 | 69,039   | -                    | (69,039)  |
| Deductible temporary differences               |  |                      | (1,848,872)   |
| Applicable tax rate                            |  |                      | 27.50%  |
| Deferred tax assets at 31 December 2014        | -CH  | 0                    | (508,440)   |
|  | 0  |                      |   |
| Net deferred tax liability at 31 December 2014 | HIR.   |                      | 1,906,543   |

|  | Carrying amount<br>on reporting date<br>Taka'000 | Tax base<br>Taka'000 | Taxable temporary difference/ (Deductible temporary differences) Taka'000 |
|--|--|----------------------|---|
| Property, plant and equipment                    | 10,675,567                                       | 1,831,344            | 8,844,223   |
| Taxable temporary difference                     |  | .,                   | 8,844,223   |
| Applicable tax rate                              |  |                      | 27.50%  |
| Deferred tax liability at 31 December 2013       | 3  |                      | 2,432,162   |
| Provision for gratuity                           | 118,989  |                      | (118,989)   |
| Provision for doubtful debts                     | 8,810  |                      | (8,810)   |
| Business loss                                    | 4,263,662  |                      | (4,263,662)   |
| Deductible temporary differences                 | 7,200,002  |                      | (4,391,461)   |
| Applicable tax rate                              |  |                      | 27.50%  |
| Deferred tax assets at 31 December 2013          |  |                      | (1,207,652)   |
| Net deferred tax liability at 31 December 201    | 3  |                      | 1,224,510   |
|  |  | 2014                 | 2013  |
|  |  | Taka'000             | Taka'000  |
| 15.1 Change in deferred tax assets and liability | У  |                      |   |
| Balance at 1 January- deferred tax liability     |  | 1,224,510            | 612,200   |
| Deferred tax expenses for the year- (Note- 28)   |  | 701,019              | 612,018   |
| Cash flow hedge                                  |  | -                    | 292   |
| Actuarial loss                                   |  | (18,986)             | -   |
| Balance at 31 December- deferred tax liability   |  | 1,906,543            | 1,224,510   |
| 16 Employee Benefits                             |  |                      |   |
| Gratuity plan (16.1)                             |  | 83,292               | 118,989   |
| Stock Appreciation Rights (Note- 16.2)           |  | 10,610               | 9,369   |
|  |  | 93,902               | 128,358   |
| 16.1 Contribution to gratuity plan               |  |                      |   |
| Lafarge Surma Cement Limited (Funded P           | Plan)  |                      |   |
| Net position of gratuity plan                    |  |                      |   |
| Present value of defined benefit obligation      |  | 213,637              | 118,989   |
| Fair value of plan assets                        |  | (130,345)            | -   |
| Net funded status                                |  | 83,292               | 118,989   |
| Actuarial valuation                              |  |                      |   |

# **Actuarial valuation**

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The actuarial valuations of the plan and the present value of the defined benefit obligation were carried out at 31 December 2014 by a professional actuary using Projected Unit Credit Method.

|   | 2014 | 2013 |
|---|------|------|
| Assumptions employed for the valuations are as follows: | %    | %    |
| Expected rate of salary increase                        | 8.00 | 8.00 |
| Expected return on plan assets                          | 8.00 | 8.00 |
|   |      |      |

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|   | 2014     | 2013     |
|---|----------|----------|
|   | Taka'000 | Taka'000 |
| Movement in the present value of the defined benefit obligation are as follows: |          |          |
| Balance at 1 January  | 118,989  | 97,380   |
| Current service cost  | 20,456   | 15,230   |
| Interest cost   | 9,519    | 7,790    |
| Actuarial loss  | 69,039   | -        |
| Benefits paid during the year   | (4,366)  | (1,411)  |
| Balance at 31 December  | 213,637  | 118,989  |
|   |          |          |
| Movement in the fair value of the plan assets are as follows:                   |          |          |
| Balance at 1 January  | -        | -        |
| Contributions from employer   | 123,355  | -        |
| Expected return on plan assets  | 11,356   | -        |
| Benefits paid during the year   | (4,366)  | -        |
| Balance at 31 December  | 130,345  |          |
| 16.2 Provision for stock appreciation rights (SAR)                              |          |          |
| LEA 2009  |          |          |
| Balance at 1 January  | 4,979    | 4,979    |
| Balance at 31 December  | 4,979    | 4,979    |
| LEA 2011  |          |          |
| Balance at 1 January  | 4,390    | 3,348    |
| Current year addition   | 1,241    | 1,042    |
| Balance at 31 December  | 5,631    | 4,390    |
|   | 10,610   | 9,369    |

# Stock appreciation rights (SAR)

These are the global programmes of Lafarge Group under which the employees of Lafarge Surma have subscribed for shares of Lafarge at the price prevailing on the date of subscription after deduction of a discount on the shares. The employees have been given an interest free loan repayable over 24 months to finance the share subscription. At the end of a five years vesting period, the gain, if any, on sale of shares will be given to the employees. Provision made on the account relates to the amount of discount on subscription.

| 17 Trade Payables                   |         |         |
|-------------------------------------|---------|---------|
| Raw materials                       | 87,133  | 245,417 |
| Packing bags                        | 145,500 | 146,009 |
| Marketing expenses                  | 57,633  | 6,591   |
| Distribution cost                   | 151,460 | 161,694 |
| Computer expenses                   | 67,456  | 114,359 |
| Audit fee                           | 1,340   | 1,350   |
| Maintenance                         | 93,135  | 92,910  |
| Administrative office expenses      | 25,597  | 28,086  |
| General assistance fee (Note- 17.1) | 216,633 | 288,286 |
| Trademark license fee (Note- 17.2)  | 216,633 | 288,285 |
| printed and the second              | 2014    | 2013    |



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|  | Taka'000  | Taka'000  |
|--|-----------|-----------|
| Gas bill                                   | 206,007   | 147,588   |
| Operation and maintenance bill-Power Plant | 30,660    | 24,685    |
| Discount on sales                          | 282,705   | 91,318    |
| Advances paid by customers                 | 275,501   | 321,059   |
| Self insurance (Note- 17.3)                | 5,050     | 735       |
| Others                                     | 97,986    | 61,821    |
|  | 1,960,429 | 2,020,193 |
|  |           |           |

# 17.1 General assistance fee

The amount is payable to Lafarge S.A. and Cementos Molins for general assistance fee (1 percent of annual net turnover of the Company in accordance with the General Assistance Agreement).

# 17.2 Trademark license fee

The amount is equally payable to Lafarge S.A. and Cementos Molins for trademark license fee (1 percent of annual net turnover of the Company in accordance with the Trademark License Agreement).

#### 17.3 Self insurance

The Company provided the amount for covering future loss of product during transportation in lieu of transport insurance. The objectives of this provision are i) recognition of the risks; ii) mitigation of the higher insurance cost; iii) non availability of insurance cover for certain type of barges.

| 18 Other Payables                                     |          |           |
|---|----------|-----------|
| Payables to suppliers of property, plant & equipment  | 126,480  | 67,225    |
| Other finance costs payable                           | 11,740   | 8,325     |
| Payable to employees                                  | 91,663   | 93,701    |
| Workers' Profit Participation and welfare Fund        | 128,723  | 144,400   |
| Income tax & VAT deducted at source                   | 102,991  | 89,492    |
| Interim dividend payable                              | 7,461    | -         |
|   | 469,058  | 403,143   |
|   |          |           |
| 19 Short Term Debt                                    |          |           |
| Short term credit facilities (Note-19.1)              | -        | 1,423,829 |
|   | -        | 1,423,829 |
|   |          |           |
| 19.1 Used short term credit facilities                |          |           |
| Citibank N.A.   | -        | 382,554   |
| The Hongkong and Shanghai Banking Corporation Limited | -        | 396,525   |
| Standard Chartered Bank                               | -        | 644,750   |
|   | -        | 1,423,829 |
|   |          |           |
| 20 Current Tax Liabilities                            |          |           |
| Balance at 1 January                                  | 173,282  | 115,592   |
| Cancellation of provision                             | (23,076) | -         |
| Provision for the year                                | 35,121   | 57,690    |
| Balance at 31 December                                | 185,327  | 173,282   |



| 21   | Commitments and Contingencies               |                                 |                             |                                  |                  |                  |
|------|---|---------------------------------|-----------------------------|----------------------------------|------------------|------------------|
| 21.1 | Commitments                                 | Less than<br>1 year<br>Taka'000 | 1 to 5<br>years<br>Taka'000 | More than<br>5 years<br>Taka'000 | 2014<br>Taka'000 | 2013<br>Taka'000 |
|      | Commitments given                           |                                 |                             |                                  |                  |                  |
|      | Commitments related to operating activities |                                 |                             |                                  |                  |                  |
|      | Purchase commitments                        | 1,396,087                       | -                           | -                                | 1,396,087        | 1,127,857        |
|      | Capital expenditure commitments             | 25,787                          | -                           | -                                | 25,787           | 104,564          |
|      | Operating leases                            | 35,911                          | 83,118                      | -                                | 119,029          | 154,940          |
|      | Guarantees given                            | 798                             | 309,477                     | 7,377                            | 317,652          | 309,971          |
|      |   |                                 |                             |                                  |                  |                  |
|      | Commitments received                        |                                 |                             |                                  |                  |                  |
|      | Guarantees received                         | 459,850                         | -                           | -                                | 459,850          | 629,173          |

|   | 2014     | 2013     |
|---|----------|----------|
|   | Taka'000 | Taka'000 |
| 21.2 Contingent Liability and Claims  |          |          |
| Lafarge Surma Cement Limited  |          |          |
| Clinker production of the Company at the plant stopped from April   |          |          |
| 2010 due to the suspension of supply of limestone from the quarry   |          |          |
| and resumed in August 2011. During this year, the gas consumption   |          |          |
| from Jalalabad Gas Transmission and Distribution System Limited   |          |          |
| drastically reduced since there was no clinker production. Under the  |          |          |
| agreement with Jalalabad Gas, the Company needs to take a minimum   |          |          |
| quantity failing which it needs to pay as advance the shortfall between   |          |          |
| the minimum quantity and the actual quantity consumed. The Company  |          |          |
| raised a dispute with Jalalabad Gas that this is a force majeure event  |          |          |
| and hence, the Company is not liable to pay this advance but this   |          |          |
| was not accepted by them. Thereafter the matter has been referred   |          |          |
| to arbitration. The hearing has been held recently and decision is awaited. The lawyers of the Company have given an opinion that there   |          |          |
| are merits in the case for the Company to get a favourable decision   |          |          |
| from the arbitration. An amount of  |          |          |
| Taka 568 million was accumulated provision in this respect.   | 568,515  | 568,515  |
| Taka 000 millon mad addamatada providen in tine respecti  | 200,010  | 000,010  |
| Claim of VAT Authority for cancellation of VAT rebate relating to 2008-   |          | _        |
| 2009, 2009-2010 & 2010-2011 for which Writ Petitions 6074/2011,   |          |          |
| 6493/2012 and 11839/2013 respectively have been filed by the  |          |          |
| Company before the Hon'ble High Court of Dhaka, the outcomes of   |          |          |
| which are yet to be received. However, the Company is in the opinion  |          |          |
| that the claim by the VAT authority is unjustified and has no merit as  |          |          |
| well.   | 35,066   | 35,066   |
| Older of MAT As the distance of TLES of MAT substant is 1, 2000   |          |          |
| Claim of VAT Authority for cancellation of VAT rebate relating to 2006-   |          |          |
| 2008 for which a Writ Petition No. 6492/2012 has been filed and   |          |          |
| the Company has already received a favourable decision from VAT   |          |          |
| Appellate Tribunal but the VAT authority has preferred a writ petition before the Hon'ble High Court of Dhaka, and the matter is awaiting |          |          |
| disposal. However, the Company expects a favourable decision since  |          |          |
| there is no strong ground in support of the claim raised by the VAT   |          |          |
| authority.  | 74,157   | 74,157   |
|   | 7 1,107  | 7 1,107  |

|   | 2014                 | 2013               |
|---|----------------------|--------------------|
|   | Taka'000             | Taka'000           |
| During the assessment year 2008-2009 the rate of Gross Profit (GP)  |                      |                    |
| of the Company was 11.51% as per the audited financial statements   |                      |                    |
| At that time of tax assessment, the Deputy Commissioner of Taxes  |                      |                    |
| (DCT) unilaterally raised the GP rate to 29.68% with reference to   |                      |                    |
| past records. The Company filed an appeal against the Order of DCT  |                      |                    |
| and at the first appeal the rate was reduced to 25%. Thereafter, the  |                      |                    |
| Company went for the second appeal with the Taxes Appellate Tribunal Divison Bench-1, Dhaka. The Tribunal, after hearing, reduced the GP to |                      |                    |
| 24%. This resulted an additional amount of Gross Profit Taka 299,745  |                      |                    |
| (in thousands) as per the tax assessment. However, the Company's  |                      |                    |
| management feels that the claim by the Tax authority is unjustified and   |                      |                    |
| has no merit. The Company has filed reference case No. 80 of 2014   |                      |                    |
| before the Hon'ble High Court against the Order of the Tribunal.  |                      |                    |
|   | 112,404              | 112,404            |
| During the assessment year 2009-2010 following the Taxes Appellate  |                      |                    |
| Tribunal's order a tax demand has been created. This was due mainly   |                      |                    |
| to the fact that Company's contribution to Workers' Profit Participation  |                      |                    |
| Fund was disallowed unlawfully and the receipts of insurance claim  |                      |                    |
| were considered twice. Moreover, treatment of exchange loss and   |                      |                    |
| cost of goods were also unjust and not maintainable in the eye of   |                      |                    |
| law. However, the Company's management feels that the claim by the  |                      |                    |
| Tax authority is unjustified and has no merit. The Company has filed  |                      |                    |
| reference case No. 81 of 2014 before the Hon'ble High Court against the Order of the Tribunal.  |                      | 105 111            |
| the order of the mountai.   | 135,111              | 135,111            |
| 21.3 Claims   |                      |                    |
| a. Claims against the Company not acknowledged as debt  | Nil                  | Nil                |
| b. Claims by the Company not acknowledged as receivable   | Nil                  | Nil                |
| 22 Revenue  |                      |                    |
| Sale of grey cement*  | 9,342,843            | 8,531,358          |
| Sale of cement clinker  | 2,240,186            | 2,799,016          |
|   | 11,583,029           | 11,330,374         |
| *Colo of avoy coment  |                      |                    |
| *Sale of gray cement  Local sales   | 9,333,245            | 8,529,981          |
| Export in Export Processing Zone  | 9,598                | 1,377              |
|   | 9,342,843            | 8,531,358          |
|   |                      |                    |
| 23 Cost of Sales  | 150 505              | 200,400            |
| Opening finished goods and work in process (Note- 38)   | 159,585              | 303,402            |
| Raw materials costs (Note- 23.1)  | 4,351,152            | 4,110,265          |
| Toll manufacturing costs  Power and fuel costs  | 231,887<br>1,035,298 | 185,146<br>941,121 |
| Production and maintenance costs (Note- 23.2)   | 1,124,726            | 1,059,607          |
| Plant general and administrative costs (Note- 23.2)   | 349,765              | 305,467            |
| Freight cost to customers   | 461,220              | 371,868            |
| Depot operating and transportation costs (Note- 23.4)   | 708,215              | 634,758            |
| Closing finished goods and work in process (Note- 38)   | (169,656)            | (159,585)          |
|   | 8,252,192            | 7,752,049          |

|                   |                              |       | 2014      | 2013      |
|-------------------|------------------------------|-------|-----------|-----------|
|                   |                              |       | Taka'000  | Taka'000  |
| 23.1 Raw materia  | ls costs                     |       |           |           |
| Limestone         |                              |       | 2,836,180 | 2,891,001 |
| Clay              |                              |       | 140,376   | 91,521    |
| Gypsum            |                              |       | 274,943   | 209,182   |
| Iron Ore          |                              |       | 108,885   | 90,993    |
| Sand              |                              |       | 24,749    | 23,050    |
| Slag              |                              |       | 290,695   | 220,496   |
| Packing Bags      |                              |       | 488,925   | 430,146   |
| Others            |                              |       | 186,399   | 153,876   |
|                   |                              |       | 4,351,152 | 4,110,265 |
|                   |                              |       |           |           |
| 23.2 Production a | nd maintenance costs         |       |           |           |
| Salary, allowar   | nces and benefits            |       | 205,242   | 195,241   |
| Contributions     | to employees' benefit schem  | es    | 11,074    | 12,900    |
| Maintenance       |                              |       | 80,233    | 122,607   |
| Other supplies    | and spares                   |       | 229,345   | 142,534   |
| Material handl    | ing                          |       | 113,265   | 101,690   |
| Other expense     | S                            |       | 3,338     | 1,966     |
| Technical stud    | ies                          |       | 3,942     | 6,871     |
| Depreciation      |                              |       | 478,287   | 475,798   |
| ·                 |                              |       | 1,124,726 | 1,059,607 |
|                   |                              |       |           |           |
| 23.3 Plant genera | I and administrative costs   | 3     |           |           |
| Salary, allowar   | nces and benefits            |       | 82,302    | 72,359    |
| Contributions     | to employees' benefit scheme | es    | 4,857     | 3,599     |
| Staff welfare e   | expenses                     |       | 22,640    | 16,853    |
| Training, semi    | nars and meetings            |       | 3,637     | 2,778     |
| Travelling        |                              |       | 3,736     | 2,794     |
| Rent              |                              |       | 1,773     | 696       |
| Gas, electricity  | and water                    |       | 25        | 53        |
| Telephone, fax    | and postage                  |       | 1,948     | 2,035     |
| Office mainter    | ance                         |       | 48,122    | 42,508    |
| Security service  | es                           |       | 24,359    | 23,830    |
| Printing and st   | ationery                     |       | 746       | 931       |
| Computer exp      | enses                        |       | 26,771    | 26,529    |
| Other supplies    | and spares                   |       | 12,169    | 17,650    |
| Other office ex   | penses                       |       | 8,001     | 2,670     |
| Consultancy       |                              |       | 20,543    | 1,898     |
| Vehicles runni    | ng expenses                  |       | 12,310    | 13,907    |
| Corporate soc     |                              |       | 7,128     | 6,447     |
| Insurance         |                              |       | 68,698    | 67,930    |
|                   |                              |       | 349,765   | 305,467   |
|                   |                              |       |           |           |
|                   | ting and transportation co   | sts   |           |           |
| Salary, allowar   | nces and benefits            | L.    | 59,970    | 57,725    |
| Contributions     | to retirement benefit scheme |       | 6,353     | 5,444     |
| Staff welfare e   | xpenses                      |       | 1,618     | 1,355     |
| Training, semi    | nars and meeting             |       | 831       | 1,137     |
| Depreciation (    | Note- 6.2)                   | m all | 984       | 425       |
| Depot other m     | aintenance costs             | 8     | 68,007    | 77,885    |
| Transportation    | costs                        |       | 570,452   | 490,787   |
| 7                 |                              |       | 708,215   | 634,758   |

|  | 2014                                    | 2013<br>Taka'000 |
|--|---|------------------|
| 24 General and Administrative Expenses                         | Taka'000                                | Taka UUU         |
| Salary, allowances and benefits                                | 179,824                                 | 165,545          |
| Contributions to retirement benefit scheme                     | 10,483                                  | 10,878           |
| Staff welfare expenses   | 3,151                                   | 567              |
| Training, seminars and meeting                                 | 12,953                                  | 16,179           |
| Travelling   | 6,964                                   | 9,207            |
| Rent   | 38,809                                  | 36,907           |
| Gas, electricity and water                                     | 3,095                                   | 2,672            |
| Telephone, fax and postage                                     | 5,074                                   | 4,609            |
| Entertainment  | 5,873                                   | 5,551            |
| Office maintenance   | 5,995                                   | 6,296            |
| Office security services                                       | 1,726                                   | 1,680            |
| Printing and stationery  | 1,851                                   | 1,683            |
| Computer expenses  | 33,471                                  | 34,424           |
| Other office expenses  | 7,121                                   | 6,873            |
| Registration and other fees                                    | 2,312                                   | 2,494            |
| Audit and tax advisory fees (Note- 24.1)                       | 2,555                                   | 2,595            |
| Legal expenses   | 4,760                                   | 1,981            |
| Vehicles running expenses                                      | 18,196                                  | 19,223           |
| Publicity and public relation                                  | 13,352                                  | 12,609           |
| General assistance fee   | 108,899                                 | 107,734          |
| Trademark license fee  | 108,899                                 | 107,734          |
| Insurance  | 4,139                                   | 5,467            |
| General survey and studies                                     | 2,341                                   | 1,639            |
| Administrative depreciation                                    | 25,688                                  | 25,561           |
| Amortization of intangible assets                              | 5,203                                   | 4,166            |
| Contribution to Workers' Profit Participation and welfare Fund | 128,723                                 | 144,400          |
|  | 741,457                                 | 738,674          |
| 24.1 Audit and Tay Advisory Face                               |   |                  |
| 24.1 Audit and Tax Advisory Fees Statutory audit fee           | 200                                     | 200              |
| Group audit fee  | 700                                     | 700              |
| Certification fees   | 55                                      | 69               |
| Annual consolidation audit                                     | 320                                     | 400              |
| Interim audit fee  | 230                                     | 400              |
| Pocket expenses  | 65                                      | 83               |
| Tax and VAT advisory services                                  | 985                                     | 1,143            |
| Tax and var advisory services                                  | <b>2,555</b>                            | <b>2,595</b>     |
|  | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |                  |
| 25 Sales and Marketing Expenses                                |   |                  |
| Salary, allowances and benefits                                | 59,445                                  | 58,167           |
| Contributions to retirement benefit scheme                     | 6,110                                   | 4,778            |
| Training, seminars and meeting                                 | 1,067                                   | 1,472            |
| Travelling   | 13,467                                  | 8,675            |
| Gas, electricity and water                                     | 158                                     | 192              |



|  | 2014                   | 2013     |
|--|------------------------|----------|
|  | Taka'000               | Taka'000 |
| Telephone, fax and postage                       | 1,218                  | 1,218    |
| Entertainment                                    | 1,483                  | 293      |
| Office maintenance                               | 1,055                  | 1,023    |
| Printing and stationery                          | 161                    | 410      |
| Other office expenses                            | 269                    | 207      |
| Registration and other fees                      | 1,607                  | 1,635    |
| Vehicles running expenses                        | 6,497                  | 6,563    |
| Advertisement and promotion                      | 90,533                 | 64,524   |
| Insurance  | 201                    | 155      |
| Bad debts  | -                      | 158      |
| Provision for trade receivables                  | 2,709                  | 2,048    |
| General survey and studies                       | 2,318                  | 911      |
|  | 188,298                | 152,429  |
|  |                        |          |
| 26 Other Operating (expenses)/Income             |                        |          |
| Loss on sale of property, plant and equipment    | (894)                  | (4,961)  |
| Sale of miscellaneous scrap items                | 7,332                  | 4,176    |
| Cancellation of provisions                       | 1,900                  | 3,421    |
| Insurance claim received                         | -                      | 170,533  |
| Agency commission                                | 38,843                 | -        |
| Others   | -                      | 303      |
|  | 47,181                 | 173,472  |
| OT 5' 0 1 11                                     |                        |          |
| 27 Finance Costs and Income                      |                        | 07.000   |
| Interest on long term debt                       | - 01 100               | 27,866   |
| Interest on short term debt                      | 31,192                 | 132,052  |
| Other finance costs                              | 34,503                 | 11,383   |
| Bank charges and commission  Finance costs       | 18,779                 | 20,314   |
|  | <b>84,474</b>          | 191,615  |
| Interest income on bank deposits                 | 54,006                 | 157      |
| Interest on loan to subsidiary company (note- 9) | 23,620                 | 32,397   |
| Exchange gain                                    | 4,321<br><b>81,947</b> | 41,972   |
| Finance income  Net finance costs                |                        | 74,526   |
| Net illiance costs                               | 2,527                  | 117,089  |
| 28 Income Tax                                    |                        |          |
| Current income tax expenses                      | 35,121                 | 57,690   |
| Cancellation of provisions                       | (23,076)               | -        |
| Deferred income tax                              | 701,019                | 612,018  |
|  | 713,064                | 669,708  |
| 28.1 Reconciliation of effective tax rate (%)    | 110,001                | 000,100  |
| Statutory tax rate                               | 27.50                  | 27.50    |
| Permanent differences                            | 1.16                   | 0.84     |
| Minimum tax rate                                 | 0.50                   | 2.11     |
| Tax rate changes                                 | -                      | (6.04)   |
| Effective tax rate                               | 29.16                  | 24.41    |
|  | 20110                  | <u> </u> |

# 29 Earnings Per Share

2014

2013

The computation of basic earnings per share for the years ended 31 December 2014 and 31 December 2013 are as follows:

| NUMERATOR (Thousands of Taka)            |           |           |
|--|-----------|-----------|
| INCOME FOR THE YEAR- ATTRIBUTABLE TO THE |           |           |
| OWNERS OF THE PARENT COMPANY             | 1,732,672 | 2,073,897 |
| DENOMINATOR (Thousands of Shares)        |           |           |
| WEIGHTED AVERAGE NUMBER OF SHARES        | 1,161,374 | 1,161,374 |
| OUTSTANDING                              |           |           |
| BASIC EARNINGS PER SHARE Taka            | 1.49      | 1.79      |
| DILUTED EARNINGS PER SHARE Taka          | 1.49      | 1.79      |
|  |           |           |

# **30 Related Party Transactions**

During the year, the Company carried out a number of transactions with related parties in the normal course of business and on arms' length basis. The name of these related parties, nature of these transactions and their total value have been set out in accordance with the provisions of BAS 24.

| Name of the Party and relationship            | Nature of transaction             | Transaction<br>value during<br>the year<br>Taka '000 | Receivable/<br>(Payable)<br>at 31 Dec 2014<br>Taka '000 |
|---|-----------------------------------|--|---|
| Surma Holdings B.VGroup Company               | Interim dividend payment          | 341,849  | -   |
| Lafarge Asia SDN BHD-Group Company            | Intercompany services/            |  |   |
|   | Technical assistance              | 38,426   | 77,691  |
| Lafarge Halla Cement Limited-Group<br>Company | Intercompany services             | 1,531  | (817)   |
| Lafarge Cement UK-Group Company               | Intercompany services             | -  | (31,072)  |
| Lafarge S.AGroup Company                      | Technical assistance/             |  |   |
|   | Trademark license                 | 133,804  | (306,003)   |
| Cementos Molins-Group Company                 | Trademark license/Travel expenses | 91,475   | (194,434)   |
| Bulk Materials International AG-Group         | Intercompany services             | ,  | <u> </u>  |
| Company                                       | , ,                               | 14,323   | 4,764   |
| Cementia Trading AG-Group Company             | Intercompany services             | 24,520   | 7,103   |
| Eastern Housing LtdShareholder                | Cement sales                      | 7,077  | 1,320   |
| Sinha Textile LtdShareholder                  | Cement sales                      | 227  | 1   |
| Aftab Bahumukhi Farms Ltd-Shareholder         | Cement sales                      | 6,469  | 1,153   |
| Bengal Development Corporation-               | Cement sales                      |  |   |
| Shareholder                                   |                                   | -  | (16)  |
| Jahurul Islam Medical College-Shareholder     | Cement sales                      | 2,635  | 1,015   |
| Opex Group-Shareholder                        | Cement sales                      | 375  | 5   |
| Shikharaa Developments LtdShareholder         | Cement sales                      | 1,915  | 316   |
| Sinha Peoples Energy Ltd-Shareholder          | Cement sales                      | 6,709  | 316   |
| Lafarge Umiam Mining Private Limited-         | Limestone purchase                |  |   |
| Subsidiary company                            |                                   | 2,636,541  | (44,185)  |



|   | 2014     | 2013     |
|---|----------|----------|
|   | Taka'000 | Taka'000 |
| 31 Directors', Managers' and Officers' Remuneration |          |          |
| Salary, allowances and benefits                     | 283,852  | 251,583  |
| Contributions to employees' benefit scheme          | 20,739   | 16,269   |
| Reimbursable expenses                               | 12,549   | 12,441   |
|   | 317,140  | 280,293  |
|   |          |          |

During the year, the Board of Directors of the Company did not receive any remuneration or fees for services rendered by them.

# 32 Financial Instruments

# 32.1 Credit risk

Credit risk represents the financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations. It mainly comprises trade receivables, advances to suppliers, trade deposits and bank balances. The Company's maximum exposure to credit risk at the reporting date are its trade receivables. To mitigate the credit risk against trade receivables, the Company has a system of specific credit line year to the customer. This outstanding year and amount are regularly monitored. The Company has obtained bank guarantees from all trade customers. A large part of non trade customers are also covered by bank guarantees.

|   | 2014      | 2013      |
|---|-----------|-----------|
|   | Taka'000  | Taka'000  |
| Maximum exposure to credit risk of the Company at       |           |           |
| reporting date are as follows:                          |           |           |
| Trade receivables (Note- 11)                            | 865,268   | 799,536   |
| Other receivables excluding prepaid expenses (Note- 12) | 1,791,664 | 1,471,616 |
|   | 2,656,932 | 2,271,152 |

# 32.2 Liquidity risk

Short-term debt

**Balance at 31 December 2013** 

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due. The Company maintains sufficient resources and arrangement of credit lines with the various banks for managing its liquidity risk.

Contractual maturity analysis for financial liabilities of the Company at reporting date are as follows:

|                             | Carrying<br>amount<br>Taka'000 | 6 months<br>or less<br>Taka'000 | From 6 to 12<br>months<br>Taka'000 | From 1 to 5<br>years<br>Taka'000 |
|-----------------------------|--------------------------------|---------------------------------|------------------------------------|----------------------------------|
| Trade payables              | 1,960,429                      | 1,467,262                       | 493,167                            |                                  |
| Other payables              | 469,063                        | 342,666                         | 126,397                            |                                  |
| Short-term debt             | -                              | -                               | -                                  |                                  |
| Balance at 31 December 2014 | 2,429,492                      | 1,809,928                       | 619,564                            |                                  |
|                             | Carrying<br>amount<br>Taka'000 | 6 months<br>or less<br>Taka'000 | From 6 to 12<br>months<br>Taka'000 | From 1 to 9<br>years<br>Taka'000 |
| Trade payables              | 2,020,193                      | 1,491,908                       | 528,285                            |                                  |
| Other payables              | 403,143                        | 335,918                         | 67,225                             |                                  |

1,423,829

3,847,165

1,423,829

3,251,655

595,510

#### 32.3 Market risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices such as foreign exchange rates, interest rates and other price risks. The objective of market risk management is to manage and control market risk exposures within an acceptable range. The Company uses derivative instruments to hedge exposures to exchange rate and interest rate risks.

#### a) Foreign currency risk

The risk is that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Company is exposed to currency risk on its certain short & long term debts and purchases that are denominated in foreign currencies. Majority of the Company's foreign currency transactions are denominated in INR, USD, EURO, and GBP. The Company also has exposure in foreign currencies relating to some services.

The Company, as part of its currency risk management, enters into forward contracts with the commercial banks to ensure its net exposure is kept to an acceptable low level.

# Exposure to currency risk of the Company at reporting date are as follows:

| Balance at 31 December 2014       | BDT'000   | INR'000 | USD'000 | EUR'000 | GBP'000 |
|-----------------------------------|-----------|---------|---------|---------|---------|
| Foreign currency denominated as   | sets      |         |         |         |         |
| Investment in subsidiaries        | 506,764   | 411,736 | -       | -       | -       |
| Loan to subsidiary company        | 572,183   | -       | 7,341   | -       | -       |
| Other receivables                 | 151,949   | -       | 1,949   | -       | -       |
| Cash and cash equivalents         | 457       | -       | 1       | 4       | -       |
| Total                             | 1,231,353 | 411,736 | 9,291   | 4       | -       |
|                                   |           |         |         |         |         |
| Foreign currency denominated liab | ilities   |         |         |         |         |
| Trade payables                    | 104,066   | -       | 885     | 370     | -       |
| Other payables                    | 126,397   | -       | 373     | 705     | 253     |
| Short-term debt                   | -         | -       | -       | -       | -       |
| Total                             | 230,463   | _       | 1,258   | 1.075   | 253     |

| Balance at 31 December 2013        | BDT'000   | INR'000 | USD'000 | EUR'000 | GBP'000 |
|------------------------------------|-----------|---------|---------|---------|---------|
| Foreign currency denominated as    | sets      |         |         |         |         |
| Investment in subsidiaries         | 517,181   | 411,736 | -       | -       | -       |
| Loan to subsidiary company         | 824,393   | -       | 10,603  | -       | -       |
| Other receivables                  | 219,315   | -       | 2,821   |         |         |
| Cash and cash equivalents          | 262       | -       | 2       | 1       | -       |
| Total                              | 1,561,151 | 411,736 | 13,426  | 1       |         |
| Foreign currency denominated liabi | lities    |         |         |         |         |
| Trade payables                     | 232,617   | -       | 2,478   | 374     | -       |
| Other payables                     | 90,354    | -       | 24      | 519     | 258     |
| Short-term debt                    | 1,423,829 | -       | 18,313  | -       | -       |
| Total                              | 1,746,800 | -       | 20,815  | 893     | 258     |

# **Exchange rate sensitivity**

If the BDT increases in value against a currency, the value in BDT of assets, liabilities, income and expenses originally recorded in the other currencies will decrease. Conversely, if the BDT decreases in value against a currency, the value in BDT of assets, liabilities, income and expenses originally recorded in the other currency will increase. Consequently, increases and decreases in the value of the BDT may affect the value in BDT of our non-BDT assets, liabilities, income and expenses, even though the value of these items have not changed in their original currency.

A change of 50 basis points (bp) in foreign currencies would have increased or decreased equity and income or loss of the Company by the amounts shown below.

| Particulars                          | 2014<br>Estimated<br>impact<br>on profit/loss<br>and equity (+/-)<br>Taka'000 | 2013 Estimated impact on profit/loss and equity (+/-) Taka'000 |
|--------------------------------------|---|--|
| Assets denominated in USD            | 3,621   | 5,219  |
| Assets denominated in INR            | 2,534   | 2,586  |
| Debt denominated in USD              | -   | 7,119  |
| Other liabilities denominated in USD | 490   | 973  |
| Other liabilities denominated in EUR | 509   | 477  |
| Other liabilities denominated in GBP | 153   | 165  |

#### b) Interest rate risk

The risk is that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company is exposed to interest rate risk on its loan to subsidiary company (LUMPL).

#### **Interest rate sensitivity**

A +/- 1% change in short-term interest rates calculated on the net floating rate debt, would have a maximum impact on the Company's 2014 income before tax of -/+ Taka 5,722 (Taka 8,244 for 2013) in thousands.

Interest bearing financial instruments of the Company at reporting date are as follows:

|                            | 2014     | 2013      |
|----------------------------|----------|-----------|
|                            | Taka'000 | Taka'000  |
| Financial assets           |          |           |
| Loan to subsidiary company |          |           |
| Floating-rate portion      | 572,183  | 824,393   |
| Fixed-rate portion         | -        | -         |
|                            | 572,183  | 824,393   |
| Financial liabilities      |          |           |
| Short-term bank borrowings | -        | 1,423,829 |
|                            |          | 1,423,829 |
|                            |          |           |

#### c) Other price risk

The risk is that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices other than those arising from interest rate risk and currency risk. The Company is not exposed to any equity risk, as the Company does not have any investment in equity shares. The Company also does not have any significant exposure to commodity price risk.



| FINANCIAL INSTRUMENTS IN THE STATEME   | NT OF FINANCIAL     | S:<br>DOCITION             |  |                                  |
|--|---------------------|----------------------------|--|----------------------------------|
| T INANOIAE INOTHOMENTO IN THE GIATEME  | NT OF FINANCIAL 201 |                            | 201                                      | າ                                |
| At 31 December   | Carrying            | <del>4</del><br>Fair Value | Carrying                                 | S<br>Fair Value                  |
| Thousand Taka  | amount              | Tall Value                 | amount                                   | i ali valu                       |
| ASSETS   |                     |                            | 4  |                                  |
| Financial assets at fair value through profit and loss   | <br>}               |                            |  |                                  |
| Accrued interest   | 160,650             | 160,650                    | 219,315                                  | 219,31                           |
| Loans and Receivables at amortized costs   | ,                   | ,                          | •  | ,                                |
| Investment in subsidiaries   | 506,764             | 506,764                    | 517,181                                  | 517,18                           |
| Loan to subsidiary company   | 572,183             | 572,183                    | 824,393                                  | 824,39                           |
| Trade receivables  | 865,268             | 865,268                    | 799,536                                  | 799,53                           |
| Other receivables  | 1,678,039           | 1,678,039                  | 1,352,880                                | 1,352,88                         |
| Cash and cash equivalents  | 1,770,906           | 1,770,906                  | 1,162,174                                | 1,162,17                         |
| LIABILITIES  |                     |                            |  |                                  |
| Financial liabilities at amortized cost  |                     |                            |  |                                  |
| Trade payables   | 1,960,429           | 1,960,429                  | 2,020,193                                | 2,020,19                         |
| Other payables   | 469,058             | 469,058                    | 403,143                                  | 403,14                           |
| Short-term debt  | -                   | -                          | 1,423,829                                | 1,423,82                         |
|  |                     |                            | 2014                                     | 201                              |
| 3 Number of Employees  |                     |                            |  |                                  |
| Lafarge Surma Cement Limited   |                     |                            | _  |                                  |
| Nationality:   |                     |                            | 005                                      | 0.0                              |
| Bangladeshi  |                     |                            | 395                                      | 38                               |
| Non-Bangladeshi  |                     |                            | 4 <b>00</b>                              | 38                               |
| Salary range:  |                     |                            | 400                                      | 30                               |
| Jaiai y Taliyo.  |                     |                            | _  |                                  |
|  |                     |                            | 400                                      | 38                               |
| Monthly Taka 3,000 or above  |                     |                            | 400<br>Nii                               |                                  |
|  |                     |                            | 400<br>Nil                               |                                  |
| Monthly Taka 3,000 or above  |                     |                            |  | 38<br>N<br><b>201</b>            |
| Monthly Taka 3,000 or above  Monthly below Taka 3,000  |                     | Ta                         | Nil                                      | 201                              |
| Monthly Taka 3,000 or above  |                     | Та                         | Nil <b>2014</b>                          | 201                              |
| Monthly Taka 3,000 or above  Monthly below Taka 3,000  |                     | Та                         | Nil <b>2014</b>                          | 201                              |
| Monthly Taka 3,000 or above Monthly below Taka 3,000  4 Subsequent Events There are no subsequent events to report.  |                     | Та                         | Nil <b>2014</b>                          | 201                              |
| Monthly Taka 3,000 or above Monthly below Taka 3,000  4 Subsequent Events There are no subsequent events to report.  5 Expenditure in Foreign Currencies Technical assistance  |                     | Та                         | Nil 2014 ka'000                          | 201<br>Taka'00<br>45,15          |
| Monthly Taka 3,000 or above Monthly below Taka 3,000  4 Subsequent Events There are no subsequent events to report.  5 Expenditure in Foreign Currencies   |                     | Та                         | Nil<br>2014<br>ka'000                    | 201<br>Taka'00<br>45,15          |
| Monthly Taka 3,000 or above Monthly below Taka 3,000  4 Subsequent Events There are no subsequent events to report.  5 Expenditure in Foreign Currencies Technical assistance  |                     |                            | Nil  2014 ka'000  47,438 31,192          | 201<br>Taka'00<br>45,15<br>58,53 |
| Monthly Taka 3,000 or above  Monthly below Taka 3,000  4 Subsequent Events There are no subsequent events to report.  5 Expenditure in Foreign Currencies Technical assistance Interest and fees on debts                |                     |                            | Nil 2014 ka'000                          | 201<br>Taka'00<br>45,15<br>58,53 |
| Monthly Taka 3,000 or above Monthly below Taka 3,000  4 Subsequent Events There are no subsequent events to report.  5 Expenditure in Foreign Currencies Technical assistance Interest and fees on debts Travel expenses |                     |                            | Nil  2014 ka'000  47,438 31,192          | 201<br>Taka'00<br>45,15<br>58,53 |
| Monthly Taka 3,000 or above Monthly below Taka 3,000  4 Subsequent Events There are no subsequent events to report.  5 Expenditure in Foreign Currencies Technical assistance Interest and fees on debts Travel expenses |                     |                            | Nil  2014 ka'000  47,438 31,192 - 78,630 | 201<br>Taka'00<br>45,15<br>58,53 |
| Monthly Taka 3,000 or above Monthly below Taka 3,000  4 Subsequent Events There are no subsequent events to report.  5 Expenditure in Foreign Currencies Technical assistance Interest and fees on debts Travel expenses |                     |                            | Nil  2014 ka'000  47,438 31,192          | N                                |

| 37 Materials Consumption          |                                |                   |          |                       |      |           |  |
|-----------------------------------|--------------------------------|-------------------|----------|-----------------------|------|-----------|--|
| In terms of value                 |                                |                   |          |                       |      |           |  |
| Imported                          |                                |                   |          |                       |      |           |  |
| Raw materials                     |                                |                   | 3        | ,697,102              |      | 3,565,548 |  |
| Spare parts and other supplies    |                                |                   |          | 209,670               |      | 95,976    |  |
|                                   |                                |                   | 3        | ,906,772              |      | 3,661,524 |  |
| Indigenous                        |                                |                   |          |                       |      |           |  |
| Raw materials                     |                                |                   |          | 654,050               |      | 544,717   |  |
| Spare parts and other supplies    |                                |                   |          | 143,838               |      | 193,500   |  |
|                                   |                                |                   |          | 797,888               |      | 738,217   |  |
|                                   |                                |                   | 4        | ,704,660              |      | 4,399,741 |  |
| In terms of Percentage            |                                |                   |          |                       |      |           |  |
| Imported                          |                                |                   |          |                       |      |           |  |
| Raw materials                     |                                |                   |          | 79                    |      | 81        |  |
| Spare parts and other supplies    | Spare parts and other supplies |                   |          | 4                     |      | 2         |  |
|                                   |                                |                   |          | 83                    |      | 83        |  |
| Indigenous                        |                                |                   |          |                       |      |           |  |
| Raw materials                     |                                |                   |          | 14                    |      | 12        |  |
| Spare parts and other supplies    |                                |                   |          | 3                     |      | 4         |  |
| 38 Opening and Closing Finished G | oods and W                     | ork in Process (N | ote- 23) |                       |      |           |  |
|                                   |                                | 2014              |          |                       | 2013 | <u> </u>  |  |
| Items                             | Unit                           | Quantity'000      | Taka'000 | Quantity <sup>5</sup> | 000  | Taka'000  |  |
| Grey cement                       | MT                             | 29                | 130,541  |                       | 56   | 245,643   |  |
| Cement clinker                    | MT                             | 6                 | 22,035   |                       | 16   | 54,532    |  |
| Work in process                   | MT                             | 5                 | 7,009    |                       | 2    | 3,227     |  |
| Balance at 1 January              |                                | 40                | 159,585  |                       | 74   | 303,402   |  |
| Grey cement                       | MT                             | 37                | 152,657  |                       | 29   | 130,541   |  |
| Cement clinker                    | MT                             | 4                 | 12,589   |                       | 6    | 22,035    |  |
| Work in process                   | MT                             | 3                 | 4,410    |                       | 5    | 7,009     |  |
| Balance at 31 December            |                                | 44                | 169,656  |                       | 40   | 159,585   |  |

| Installed Capacity and Actu | ual Production (Figures in Thousand MT) |            |         |
|-----------------------------|---|------------|---------|
|                             |   | Actual Pro | duction |
| Products                    | Annual Installed Capacity               | 2014       | 2013    |
| Grey cement                 | 1,200                                   | 1,438      | 1,212   |
| Cement clinker              | 1,150                                   | 1,333      | 1,292   |
|                             |   |            |         |
|                             |   | 2014       | 2013    |
|                             |   |            |         |

|                                | Taka'000  | Taka'000  |
|--------------------------------|-----------|-----------|
| 40 Value of Imports            |           |           |
| Raw materials                  | 3,534,681 | 3,525,338 |
| Spare parts and other supplies | 187,647   | 253,990   |
| Capital goods                  | 65,294    | 28,646    |
|                                | 3,787,622 | 3,807,974 |



| 41 Remittances of Foreign Currency    |             |           |          |
|---------------------------------------|-------------|-----------|----------|
| Interim dividend                      |             |           |          |
|                                       | Number of   | 2014      | 2013     |
| Name of Shareholder                   | Shares      | Taka'000  | Taka'000 |
| Surma Holding B.V. (The Netherlands)* | 341,849,350 | 153,832   | -        |
| Jean Hidier (France)                  | 11,560      | 4         | -        |
| Mohammed Abdul Gaffar (UK)            | 18,010      | 8         | -        |
| Nadia Begh (UK)                       | 27,060      | 12        | -        |
|                                       |             |           |          |
|                                       |             | 2014      | 2013     |
| Name of Shareholder                   | Currency    | Amount    | Amount   |
| Surma Holding B.V. (The Netherlands)* | EUR         | 1,469,267 | -        |
| Jean Hidier (France)                  | EUR         | 39        | -        |
| Mohammed Abdul Gaffar (UK)            | GBP         | 62        | -        |
| Nadia Begh (UK)                       | GBP         | 93        | -        |

<sup>\*</sup> In addition to the above, an amount of Taka 153,832,208 (EUR 1,445,791) representing 341,849,350 shares has been remitted through NITA account.

| 42 Other Receipts                            |       |         |
|--|-------|---------|
| Sale of miscellaneous scrap items (Note- 26) | 7,332 | 4,176   |
| Insurance claim received (Note- 26)          | -     | 170,533 |
|  | 7,332 | 174,709 |

Finance Director

Director

Chief Executive Officer



# REPORTS AND FINANCIAL STATEMENTS OF LAFARGE UMIAM MINING PRIVATE LIMITED

For the year ended December 31, 2014



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# LAFARGE UMIAM MINING PRIVATE LIMITED DIRECTORS' REPORT

#### **Dear Shareholders**

The Board of Directors of Lafarge Umiam Mining Pvt. Ltd. (the "Company") has the pleasure in presenting to the members their report together with audited financial statements of the Company for the year ended on December 31, 2014.

#### **State of the Company's Affairs**

The year 2014 was a landmark year for your Company. During this year Nongtrai Limestone Mine (the "Mine") achieved 100% export target by exporting two (2) million tones of limestone to the cement plant at Chhatak, Bangladesh (the "Plant") of Lafarge Surma Cement Ltd. (LSC), the parent company of your Company. The uninterrupted supply of limestone from the Mine ensured the Plant produced both clinker and cement to its maximum capacity. The Company's target was achieved under extremely stretched conditions. The weak performance of the mining contractor was a challenge in 2014. Ensuring optimum efficiency of the crusher and Long Belt Conveyor (LBC) were the other major challenges. These challenges were successfully overcome by the efforts of the employees of the Company who worked as a team and did their best to maximize limestone production and dispatch. They implemented the improvement plans to enhance overall performance and reliability of major mining equipments, crusher and LBC through regular inspection, preventive and predictive maintenance. It was due to these relentless team efforts that the crusher reliability improved to 79% in comparison to 78% recorded in 2013.

Your Company continues to comply with all environmental laws and regulations including sustainable development principles. This was achieved through a process of continuous improvements. Safe work practices and day-to-day works are integrated in environmental performance through the use of effective environmental management systems.

Since inception, the mining operations in the Nongtrai Mine were conducted by a mining contractor. The quality and reliability of the mining equipment supplied by the mining contractor did not meet the required standard and their performance was unsatisfactory in 2014. In order to improve both the quality and reliability of mining operations, your Company has procured world class brand new mining equipment and has started mining with its own equipment since April 1, 2015. All the mining equipment have reached the Mine.

Your Company is encouraged and motivated with the achievements in 2014. With the initiation of brand new mining equipment, your Company is ready to give more efforts to bring better result in the coming years.

#### **Health and Safety**

In terms of the core value of business, your Company attaches top most priority in ensuring safe workplace for its employees, contractors, contractor's employees and visitors. Your Company integrates health and safety objectives into the management systems at all levels. Everyone working for your Company expects a safe and healthy work environment and, in turn, everyone is expected to contribute towards that expectation through responsible behavior.

The emphasis on safety at your Company comes from top. Everybody engaged in your Company is working together with utmost focus to ensure that the Company does not have any accident. Employees are encouraged to pay attention to all basics of safety, for example, wearing PPE, making mining processes and crusher operations safer by ensuring safe designs and not taking shortcuts while doing a job. Your Company is working to ensure that every employee, including every contractor's employee, returns to their family safely at the end of each workday.

Your Company is pleased to announce that in the year 2014 there was no lost time injury (LTI). Like every year, in 2014, your Company observed "Health and Safety Month" wherein all employees of the Company, including the contractor's employees, enthusiastically participated. The theme of the Health and Safety Month was "My actions, My impact, Our progress". Various activities emphasizing the importance of Health and Safety in life and knowledge sharing on efficient ways to ensure safety were taken up during the month. The Health and Safety Month ended with developing a culture to become committed, open and uncompromising in relation to Health and Safety. The Company's safety performance has also been appreciated and recognized at the 12th North East Metalliferous Mines Safety Week, 2014 – 2015 wherein your Company was awarded the prestigious "Guru Dronacharya award".

During the year under review, more than three thousand five hundred (3,500) training hours on Health and Safety were organized to build awareness on safety rules at all levels of your Company. Sessions with the contractors were arranged to engage them in the safety policy. Improving behavioral safety at workplace remains a challenge in your organization, although it has been improving continuously. All managers, including senior managers of your Company, personally engage with floor level employees to improve the safety culture through Visible Felt Leadership (VFL).

Your Company has taken initiatives not only to ensure Safety but also to create awareness on Occupational Health. Health Assessment Standard Operation Procedure (HASOP) has been developed in line with the Sponsor Groups and implementation is being done as per Sponsor Groups' Guideline.

The goal of your Company is to set an example and establish itself as a role model in the industry for its Health and Safety standards.

#### **Production Performance**

In 2014, your Company produced and dispatched two (2) million tons of limestone to the Plant. The unremitting efforts made by the quarry team to improve their operational efficiency and reliability resulted in achieving the target set for the year.

The Key Performance Indicators (KPI) show that your Company has improved significantly in technical efficiency by blasting optimization, the crusher and belt conveyors reliability and in safety performance. As a result of such relentless efforts the crusher reliability improved to

79%. Your Company made self-challenges and through innovative and Out-of-the-Box thinking enhanced the production efficiency.

The Limestone Mining Agreement with the mining contractor was terminated effective from March 01, 2015 and your Company entered into the new phase of mining by its own equipment. Procurement and introduction of new world class fleet of mining equipment has clearly uplifted the morale of the employees of your Company, who now seek to further ensure a safe and uninterrupted supply of limestone to the Plant at Chhatak, Bangladesh.

#### **Financial Performance**

The financial results of the Company are as follows

|                                   | Rupees in Lakhs               |                               |  |  |
|-----------------------------------|-------------------------------|-------------------------------|--|--|
| Particulars                       | Year ended 31st December 2014 | Year ended 31st December 2013 |  |  |
| Gross Revenue                     | 22,285.68                     | 19,968.70                     |  |  |
| Expenditure                       | 11,163.29                     | 13,048.58                     |  |  |
| EBITDA                            | 11,122.39                     | 6,920.12                      |  |  |
| Interest and finance charges      | 1,605.29                      | 3,269.90                      |  |  |
| Depreciation                      | 1,340.86                      | 1,273.39                      |  |  |
| Profit / ( Loss ) before Taxation | 8,176.24                      | 2,376.83                      |  |  |
| Provision for tax                 | -                             | -                             |  |  |
| Profit / ( Loss ) After Taxation  | 8,176.24                      | 2,376.83                      |  |  |
| Earning/(loss) per Share :        | 19.88                         | 5.78                          |  |  |

The net profit earned after tax during the year was Rs. 8,176.24 lakhs, as compared to Rs 2,376.83 lakhs in the previous year. There is an increase of 244% in the net profit i.e. Rs. 5,799.41 lakhs. This phenomenal increase in net profit in mainly on account of Cenvat Credit Refund amounting to Rs. 2,440.44 lakhs, increase in sales value by 4% compared to previous year and savings in interest & finance charges due to innovative financing scheme and effective working capital management. During the year your Company had received refund in the form of 'Cenvat Credit" accorded by the authorities towards your Company's claim. Your Company obtained the refund amounting to Rs. 1,554.89 lakhs for the input goods and services availed from the inception of the mining operations i.e. 2006 upto the previous financial year, i.e. 2013 and this refund amount has significantly contributed towards the other revenue for the current year. This approval also enabled your Company to avail Cenvat Credit amounting to Rs. 885.55 lakhs on input goods and service which contributed in the reduction of the variable cost and fixed cost for the current year compared to previous year. This is an established sustainable mode for your Company to reduce the variable cost and fixed cost for the future operations. Your Company's performance excluding the extraordinary contribution in the form of Cenvat Credit has resulted in increase of net profit by Rs. 3,358.96 lakhs compared to previous year.

As a result of exceptional increase in net profit after tax for the current year the earning per share is Rs 19.88. The accumulated loss as on December 31, 2013 was Rs. 11,943.14 lakhs. The same has now reduced to Rs. 3,766.90 lakhs as on December 31, 2014, and has converted the negative net worth of your Company to positive.

#### **Environment**

Mining operations around the world are required to comply with comprehensive measures to control their environmental impacts. The measures undertaken by your Company are both formal and informal, and ensure that sustainable relationships are established with various stakeholders, including local communities. Your Company is committed to implement the environmental standards prescribed by the local legislations and standards recommended by the Parent Company and Sponsor Groups. Your Company continues to implement the Environment Management Plans and follow the recommendations made by the environmental specialists during the project environmental impact assessment studies. Such studies are carried out by the environmental experts in the relevant fields to identify and measure the environmental impact and approved by the regulatory authorities. In addition, the Company is resolute in complying with its social commitments.

The local communities are fully supporting your Company's endeavor to augment the Environment. For instance, over the last few years, at the initiative of your Company, the inhabitants of Nongtrai village have planted 20,000 saplings of indigenous Khasi Mandarin, a variety of orange, to maintain the biodiversity and conserve the traditional methods of orange plantations.

To ensure full compliance of all the environmental standards for mining, your Company is continuously working towards up-gradation of mining techniques so that the impact to the surrounding areas is fully mitigated. The Ministry of Environment Forests and Climate Change (MoEFCC), Government of India, at its annual review praised the implementation of environmental standards of your Company.

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#### **Corporate Social Responsibility**

Strong engagement with local stakeholders facilitates the delivery of our business objectives. It also supports the achievement of our Sustainability Ambitions 2020. Your Company therefore follows the methodology and tools developed by the Sponsor Groups and structured the Corporate Social Responsibility (CSR) initiatives and approach in terms of the requirements in the areas surrounding the Mine.

The Nongtrai Secondary School continues to provide education facilities to the local inhabitants. Selected students from the local communities were provided scholarships. In 2014, total 119 students have been benefited from the education program. The local people continue to get benefits of the general health support services at Nongtrai and Shella villages, which includes annual health camp, Cataract Surgical Operations, health services from the mobile clinics, and vehicle support in case of medical emergencies. Total 7,756 people were benefited from the health care programme in 2014. 21 women were provided training on weaving at Nongtrai and Shella weaving centers to develop their livelihood skills. In addition, 35 youths were trained in different skill development programmes like hospitality management, electricians, security services and cattle rearing.

The year 2014 was a positive year for your Company's CSR initiatives. During this year, as a part of Sustainable Ambition 2020 of the Sponsor Group, your Company inaugurated the Volunteering Activity Campaign. 130 employees of your Company dedicated a portion of their time for Volunteering Activities in the selected project locations in Nongtrai and Shella villages. The employees of your Company contributed 717 hours against a target of 363 hours of Volunteering Activity. The focus of this campaign was on tree plantation and your Company planted more than 1,000 indigenous saplings in partnership with key local stakeholders.

The Special Purpose Vehicle (SPV) is a fund established by the State Government and funded by your Company. The SPV is overseeing the overall development needs in the fields of education, health, agriculture, irrigation and general economy for the tribal inhabitants surrounding the mining site. The area of operation coincides more or less with the Umiam-Shella river basin. The projects undertaken are the drinking water supply, construction of primary and secondary school buildings, construction of Durbar community halls, construction of approach and village roads, construction of playgrounds etc, Scholarships to meritorious students for higher studies are being provided. The SPV is actively working towards establishment of village cottage industries and village sanitation programmes. Other focus area of SPV are income generation, livelihood and beneficiary projects in agriculture, horticulture, animal husbandry and is inducting capacity building and trainings to the local unemployed youth.

Whether it is healthcare, education, skill development, or infrastructure development, your Company is committed

to serve the community for a greater cause, creating an opportunity and improving the livelihood of the people for a better future.

### **Corporate Social Responsibility Committee**

In accordance with the provisions of Section 135 of the Companies Act, 2013, the Board of Directors of the Company have constituted the Corporate Social Responsibility Committee (CSR Committee) comprising of the following Directors as its members:

- 1. Mr. Masud Khan (Chairman)
- 2. Mr. Narayan Prasad Sharma (Member)
- 3. Mr. Arif Bhuiyan (Member)

The terms of reference of the CSR Committee include the matters specified in Section 135 of the Companies Act.

#### **Human Resources**

Your Company considers its employees as its most valuable resource and ensures strategic alignment of Human Resource practices to business priorities and objectives. The Company has a dedicated team of over 120 direct employees, out of which 108 employees are based at the Mine remotely. Our constant endeavor is to invest in people for continuous improvement of their skills in the production, crushing and export performance. Attracting and retaining the right talent and engaging them for the high level of performance is our main focus. We strive to provide a great place to work to our people through constructive challenges and creating learning environment.

Your Company continues to create benchmarks in the market with its compensation and benefits. It also offers competitive packages in order to attract new talent and keep the internal resources motivated.

#### **Auditors' Report**

The notes to accounts forming part of the financial statements are self-explanatory and need no further explanation.

There are no qualifications in the Auditors' Report which require any clarification/ explanation.

#### **Directors**

The Company has seven (7) Directors on the Board. The Directors are not liable to retire by rotation.

#### **Appointments**

Lafarge Surma Cement Limited ("LSC), nominated Mr. Marcos Cela Rey as Director on the Board of the Company.

Mr. Rey has been appointed as an Additional Director on the Board of the Company on October 18, 2014. Mr. Cela is a Director of LSC. His presence on the Board would be beneficial for the Company.

#### **Resignations**

Mr. Jose Maria Fontdecaba had been appointed as a Director on the Board of the Company on August 27, 2008. Mr. Fontdecaba (nominee of LSC) resigned from the Board with effect from June 11, 2014.

Mr. Asim Chattopadhyay had been appointed as a Director on the Board of the Company on March 29, 2010. Mr. Chattopadhyay (nominee of LSC) resigned from the Board with effect from April 11, 2015.

Your Board thank Mr. Jose Maria Fontdecaba and Mr. Asim Chattopadhyay for their contribution, leadership and guidance provided during their tenure as Directors of the Company.

#### **Directors' Responsibility Statement**

Pursuant to the requirement under Section 217 (2AA) of the Companies Act, 1956, with respect to Directors' responsibility statement, it is hereby confirmed:

- That in preparation of the annual accounts for the year ending December 31, 2014; the applicable Accounting Standards have been followed along with proper explanations provided for material departures, if any.
- 2. That the Directors have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year.
- 3. That the Directors had taken proper and sufficient care for the maintenance of adequate accounting records, in accordance with the provisions of the Companies Act, 1956 for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities.
- That the Directors had prepared the accounts for the financial year ending December 31, 2014 on a going concern basis.

#### **Auditors**

The Statutory Auditors M/s RKP Associates, Chartered Accountants, hold office until the conclusion of the ensuing Annual General Meeting and are eligible for reappointment. Your Company has received confirmation from the Auditors to the effect that (i) their reappointment, if made would be within the limits prescribed under Section 141(3) (g) of the Companies Act, 2013; (ii) that they are not disqualified for reappointment within the meaning of Section 139 of the said Act.

M/s. RKP Associates, Chartered Accountants who are the statutory auditors of the Company, hold office, in accordance with the provisions of the Act till the conclusion of the forthcoming annual general meeting and are eligible for re-appointment.

#### **Cost Records**

As required under the Companies (Cost Accounting Records) Rules, 2011, the cost compliance report for the year ended December 31, 2014 duly certified by the Cost Auditor has been filed with the Ministry of Corporate Affairs

within the stipulated time.

#### **Particulars of employees**

The Particulars as required under Section 217 (2A) of the Companies Act, 1956 read with Companies (Particulars of Employees) Rules, 1975, are set out in Annexure "A" included in this report.

### **Conservation of Energy, Technology Absorption and Foreign Exchange**

The particulars as required under section 217(1) (e) of the Indian Companies Act, 1956, read with the Companies (Disclosure of particulars in the report of Board of Directors) Rules, 1988, are set out in Annexure "B" to this report.

#### **Fixed deposits**

During the year under review, the Company has not accepted any deposit from the public.

#### **Acknowledgements**

Your Directors wish to express their grateful appreciation for the valuable support and co-operation received from the Government of India, Government of Bangladesh, Government of Meghalaya, LSC, the lenders, banks, project consultants and the Durbars of Nongtrai and Shella villages. Your Directors also place on record their appreciation for the contribution of the employees of the Company, their commitment, dedication and hard work.

For and on Behalf of the Board

D'andrew

Directors

Place: Dhaka

Date: May 14, 2015

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#### ANNEXURE "A" TO THE DIRECTORS' REPORT

Information pursuant to Section 217 (2A) of the Companies Act, 1956 read with Companies (Particulars of Employees) Rules, 1975, as amended and forming part of the Directors' Report for the year ended December 31, 2014.

Employed throughout the year and was in receipt of remuneration aggregating not less than Rs. 24 lakhs per annum.

| Name & Age                        | Designation<br>& Nature     | Remuneration<br>Received<br>(Rs. In Lakhs) | Qualification<br>& Experience     | Date of<br>Joining | Particulars of Last<br>Employment            |
|-----------------------------------|-----------------------------|--|-----------------------------------|--------------------|--|
| Narayan Prasad Sharma<br>51 years | Director                    | 81.80                                      | B.E. (Mech.)<br>& MBA<br>23 years | 1.10.1999          | Engineer, Lafarge Asia<br>Pacific, PTE. Ltd. |
| Amit Dubey<br>45 years            | Head of Mining<br>Operation | 26.34                                      | B.E. (Mining)<br>21 years         | 30.06.2008         | Pyrites Phosphate<br>& Chemical              |

Note: 1. Mr. Sharma & Mr. Dubey are not related to any of the Directors of the Company and do not hold any shares in the Company.

2. The appointment is contractual and the conditions of employment are governed by individual terms and conditions of service.

#### ANNEXURE "B" TO THE DIRECTORS' REPORT

Information pursuant to Section 217(1) (e) of the Companies Act, 1956, read with the Companies (Disclosure of particulars in the report of Board of Directors) Rules 1988, as amended and forming part of the Directors' Report for the year ended December 31, 2014.

#### I. Conservation of Energy

#### (a) Energy conservation measures taken:

- 1. Your Company has selected the equipment and conducted operations and maintenance of the crushing plant and Diesel Generator sets based on the best engineering practices which are energy efficient and environment friendly. Today your Company is proud to state that since the beginning of the operations, there has been no compromise on this basic philosophy along with the commitment to adhere to it in the future.
- 2. The Mining team is continuously updating its knowledge and skill to increase output and bring down energy consumption and to keep pace with the developments taking place, international arena. This has not only drastically improved the knowledge, skills and analytical ability of our company team but also helped in bringing in new ideas which paves the way for modifications, adoption of latest developments in engineering and technology for overall improvement in efficiency of the quarry team and improvement in work culture.

#### (b) Additional Investment and proposals for energy conservation:

- 1. Automation of DG Sets operation, control of parameters, installation of online fuel filtration plant etc.
- One (1) new RECON engine has been replaced for an old DG set. This will help in reduction of fuel consumption per MWH power generation.
- 3. Utilization of power saving light i.e. CFL, solar light etc.
- 4. Power supply optimization, with additional power generated being supplied to heavy equipment maintenance section and the residential colony. This has reduced the installation of separate generator at this location.
- (c) Impact of the measure of (a) and (b) above for reduction of Energy consumption and consequent impact on the cost of production of goods:

The measures have been implemented in the last few years of operations and positive effects shall be reflected in the coming days.

(d) Total energy consumption and energy consumption per unit of production as per Form A of the Annexure to the Rules in respect of industries specified in the schedule thereto:

#### **FORM A**

| A. I | Power and Fuel Consumption            | Current year (Jan1, 2013 - Dec 31, 2014) | Previous Year (Jan1, 2012 - Dec 31, 2013) |
|------|---------------------------------------|--|---|
| 1.   | Electricity                           |  |   |
|      | (a) Purchased                         |  |   |
|      | Unit ( KWH)                           | 268,045                                  | 199,726                                   |
|      | Total Amount (Rs)                     | 1,192,800                                | 932,720                                   |
|      | Rate/unit (Rs)                        | 4.45                                     | 4.67                                      |
|      | (b) Own Generation                    |  |   |
|      | (i) Through diesel Generator          |  |   |
|      | Units (KWH)                           | 4,339,613                                | 3,487,155                                 |
|      | (ii) Units/litre of diesel oil        | 2.51                                     | 2.67                                      |
|      | Cost /Unit ( INR/Unit)                | 20.40                                    | 18.15                                     |
|      | (iii) Through steam turbine/generator |  |   |
|      | Units                                 |  | N.A                                       |
|      | Units per litre of fuel oil/gas       |  | N.A                                       |
|      | Cost/Units                            |  | N.A                                       |
| 2.   | Coal (specify quality and where used) |  |   |
|      | Quantity (tonnes)                     |  | N.A                                       |
|      | Total cost                            |  | N.A                                       |
|      | Average rate                          |  | N.A                                       |
| 3.   | Furnace oil                           |  |   |
|      | Quantity (k. ltrs.)                   |  | N.A                                       |
|      | Total amount                          |  | N.A                                       |
|      | Average rate                          |  | N.A                                       |
| 4.   | Others/internal generation            |  |   |
|      | (please give details)                 |  |   |
|      | Quantity                              |  | N.A                                       |
|      | Total cost                            |  | N.A                                       |
|      | Rate/unit                             |  | N.A                                       |

#### **B.** Consumption per unit of production

2012- 1.67 KWH /MT 2013- 1.74 KWH /MT 2014- 2.17 KWH /MT

#### **II. Technology Absorption**

The Efforts made in technology absorption as per Form B hereunder:



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#### **FORM B**

#### A. Research and Development (R and D)

- 1. Specific areas in which R and D was carried out by Company: As it is new unit, hence no such action taken.
- 2. Future plan of action: NA
- 3. Expenditure on R & D (INR) NIL
- (a) Capital
- (b) Recurring
- (c) Total
- (d) Total R & D Exp. as a % of total
- (e) Turnover

#### B. Technology absorption, adaptation and innovation As it is a new unit, no such action has been taken.

#### III. Foreign Exchange earnings and outgo during the period:

The particulars relating to Foreign Exchange Earnings/Expenditure:

#### a) Expenditure in foreign currency

|                                       | Year Ended         |                    |  |  |
|---------------------------------------|--------------------|--------------------|--|--|
|                                       | 31st December 2014 | 31st December 2013 |  |  |
|                                       | Rs. in lakhs       | Rs. in lakhs       |  |  |
| i) Professional and Consulting fees   | 28.73              | 20.73              |  |  |
| ii) Interest and other borrowing cost | 308.55             | 322.97             |  |  |
| Total                                 | 337.28             | 343.70             |  |  |
|                                       |                    |                    |  |  |
| b) Earnings in foreign currency       |                    |                    |  |  |
|                                       | Yea                | r Ended            |  |  |
|                                       | 31st December 2014 | 31st December 2013 |  |  |
|                                       | Rs. in lakhs       | Rs. in lakhs       |  |  |
| i) FOB Value of Exports               | 20,730.79          | 19,953.72          |  |  |
| Total                                 | 20,730.79          | 19,953.72          |  |  |

For and on Behalf of the Board

Directors

Place: Dhaka Date: May 14, 2015





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#### INDEPENDENT AUDITOR'S REPORT

To
The Members
Lafarge Umiam Mining Private Limited
Hotel Polo Tower,
Polo Ground,
Oakland Road
Shillong – 793 001
Meghalaya

We have audited the accompanying financial statements of **LAFARGE UMIAM MINING PRIVATE LIMITED**. ("the Company"), which comprise the Balance Sheet as at 31st December, 2014 and the Statement of Profit & Loss for the year then ended, and a summary of significant accounting policies and other explanatory information.

#### **Managements Responsibility for the Financial Statements**

Management is responsible for the preparation of these financial statements that give a true and fair view of the financial position and financial performance of the company in accordance with Accounting Standards referred to in sub-section (3C) of section 211 of the Companies Act, 1956 ("the Act") read with the General Circular 15/2013 dated 13th September, 2013 of the Ministry of Corporate Affairs in respect of Section 133 of the Companies Act, 2013. This responsibility includes the design, implementation and maintenance of internal control relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

#### **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with the Standards on Auditing issued by the Institute of Chartered Accountants of India. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Company's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances.

An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of the accounting estimates made by the management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion and to the best of our information and according to the explanations given to us, the financial statements give the information required by the Act in the manner so required and give a true and fair view in conformity with the Accounting Principles generally accepted in India.

- i) In the case of the Balance Sheet, of the state of the affairs of the Company as at 31st December, 2014, and
- ii) In case of Statement of Profit & Loss, of the profit for the year ended on 31st December, 2014.







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#### **Report on Legal and Regulatory Requirements**

1. As required by the Companies (Auditor's Report) Order, 2003 ("the Order") issued by the Central Government of India in terms of Section 227(4A) of the Act, we give in the Annexure a statement on the matters specified in paragraphs 4 and 5 of the Order.

- 2. As required by Section 227(3) of the Act, we report that
  - a. We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
  - b. In our opinion proper books of account as required by law have been kept by the Company so far as it appears from our examination of such books.
  - c. The Balance Sheet and the Statement of Profit and Loss and the Cash Flow Statement referred to in this report are in agreement with the books of account.
  - d. In our opinion, the Balance Sheet, the Statement of Profit & Loss and Cash Flow Statement referred to in this report are in compliance with the Accounting Standard referred to in Sub-section 3C of section 211 of Companies Act, 1956 read with the General Circular 15/2013 dated 13th September, 2013 of the Ministry of Corporate Affairs in respect of Section 133 of the Companies Act, 2013.
  - e. On the basis of the written representation received from the directors as on 31st December, 2014 taken on record by the Board of Directors, none of the directors is disqualified as on 31st December, 2014 from being appointed as a director in terms of Section 274(1)(g) of the Act.

FOR RKP ASSOCIATES CHARTERED ACCOUNTANTS

(CA. RAVI KUMAR PATWA) PARTNER MRN. 056409

FRN. 322473E

Dated at Silchar the 03rd of March' 2015







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# ANNEXURE TO THE INDEPENDENT AUDITORS' REPORT

The Annexure referred to in paragraph (1) of the Auditors' Report of even date to the member of **LAFARGE UMIAM MINING PRIVATE LIMITED** on the financial statements of the Company for the year ended 31st December, 2014.

#### In Respect of Its Fixed Assets

- a) The Company has maintained proper records showing full particulars including quantitative details and situation of fixed assets.
  - b) As explained to us, all the fixed assets of the Company have been physically verified during the year by the management at reasonable intervals and no material discrepancies have been noticed on such verification.
  - c) In our opinion, and according the information and explanation given to us, the Company has not disposed off substantial part of its Fixed Assets during the year.

#### In Respect of Its Inventory

- As explained to us, the inventory has been physically verified during the year by the management at reasonable intervals.
  - b) In our opinion, and according to the information and explanation given to us, the procedures of physical verification of inventories followed by the Management is reasonable and adequate in relation to the size of the company and the nature of its business.
  - c) In our opinion and on the basis of our examination of the records, the Company is generally maintaining proper records of inventories. No material discrepancy was noticed on physical verification of stocks by the management as compared to stock records.
- III) The company has neither granted nor taken any loans, secured or unsecured, to/from companies, firms or other parties listed in the register maintained under section 301 of the Companies Act, 1956.
- IV) In our opinion and According to the information and explanations given to us, there is adequate internal control system commensurate with the size of the company and the nature of its business for the purchases of inventory, fixed assets and payment for expenses & for the sale of goods. During the course of our audit, we did not come across major instance of continuing failure to correct major weaknesses in the internal control system. The company does not have any sale of services.
- V) Based on our audit procedure and according to the information and explanation given to us, there are no contracts or arrangements to be entered in the register maintained in pursuance of section 301 of the Companies Act, 1956.
- VI) The Company has not accepted any public deposits from the public covered u/s 58A and 58AA of the Companies Act 1956 during the year.
- VII) In our opinion the Internal Audit functions carried out during the year by a firm of Chartered Accountants appointed by the management have been commensurate with the size of the company and nature of its business.
- VIII) We have broadly reviewed the cost records maintained by the company pursuant to the Companies (Cost Accounting Records) Rules, 2011 prescribed by the Central Government under section 209(1)(d) of the Companies Act, 1956 and are of the opinion that prima facie the prescribed cost records have been maintained. We have, however, not made a detailed examination of the cost records with a view to determine whether they are accurate or complete.
- IX According to the information and explanations given to us in respect of statutory dues







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Web: www.rkpassociates.icai.org.in

Branches: Guwahati, Patna, Siliguri, Kolkata, Indore

- a) The company has generally been regular in depositing undisputed dues, including Investor Education and Protection Fund, Employees' State Insurance, Income-tax, Sales Tax, Wealth Tax, Service Tax, Custom Duty, Excise Duty. Cess and other material statutory dues applicable to it with the appropriate authorities.
- b) The unpaid undisputed dues in respect of Income-tax, Wealth Tax, Custom Duty, Excise Duty, Cess and other material statutory dues in arrears as at 31st December, 2014 for a period of more than six months from the date they became payable, are:

| Name of the Statute       | Nature of Dues | Due Date         | Period to which the amount relates | Amount involved (* in lacs) |
|---------------------------|----------------|------------------|------------------------------------|-----------------------------|
| Meghalaya Stamp Act, 1993 | Stamp Duty     | January 30, 2002 | January 2002                       | 3.39                        |

- c) According to the information and explanations given to us, there are no dues of Income-tax, Sales Tax, Wealth Tax, Service Tax, Custom Duty, Excise Duty and Cess which have not been deposited as on 31st December 2014 on account of disputes.
- The accumulated losses of the company have exceeds fifty percent of its net worth as at the end of this year. X) The company has not incurred cash losses during the financial year covered by our audit and in the immediately preceding financial year.
- XI) Based on our audit procedures and according to the information and explanations given to us, by the management we are of the opinion that, the company is not defaulted in repayment of dues to any financial institution or banks.
- XII) In our opinion and according to the information and explanations given to us, the Company has not granted loans and advances on the basis of security by way of pledge of shares, debentures and other securities.
- XIII) The company is not a chit fund or a nidhi mutual benefit fund/society.
- XIV) Based on our examination of records; we are of the opinion that the Company has not been dealing in and trading in shares, securities & debentures & other investments during the year.
- XV) According to the information and explanations given to us, the company has not given guarantee for loans taken by others from banks and other financial institutions.
- XVI) In our opinion and according to the information and explanation given to us, the term loans have been applied for the purpose for which they were obtained
- In our opinion and according to the information and explanations given to us and on an overall examination of the XVII) Balance Sheet, we report that funds raised on short-term basis aggregating to ₹11,029 lacs have, prima facie, been used during the year for long-term investment.
- XVIII) Based on the audit procedure performed and the information and explanation given to us by the management, we report that the company has not made any preferential allotment of shares during the year.
- XIX) The Company had no outstanding debentures during the period under audit.
- XX) The Company has not raised any money by way of public issue during the year.
- Based upon the audit procedures performed and according to the information and explanations given to us XXI) we report that no fraud on or by the company has been noticed or reported during the year, nor have we been informed of such case by the management.

IN TERMS OF OUR REPORT OF EVEN DATE

FOR RKP ASSOCIATES CHARTERED ACCOUNTANTS

(CA. RAVI KUMAR PATWA) **PARTNER** MRN. 056409

FRN. 322473E

Dated at Silchar the 03rd of March' 2015





#### **LAFARGE UMIAM MINING PRIVATE LIMITED BALANCE SHEET**

as at 31st December 2014

|   |          | As at 31.12.2014                       | As at 31.12.2013                             |
|---|----------|--|--|
|   | NOTES    | (Rs. in Lakhs)                         | (Rs. in Lakhs)                               |
| I) EQUITY AND LIABILITIES   |          |  |  |
| ) Shareholders' funds   |          |  |  |
| (a) Share Capital   | 03       | 4,113.31                               | 4,113.31                                     |
| (b) Reserves and surplus  | 04       | (3,766.90)                             | (11,943.14                                   |
| (b) Heselves and surplus  | 04       | 346.41                                 | (7,829.83                                    |
|   |          | 17.070                                 | (1,023.00                                    |
| 2) Non-current liabilities  |          |  |  |
| (a) Long-term borrowings  | 05       | 3,662.72                               | 8,500.5                                      |
| (b) Long term trade payables  | 08       | 34.00                                  | 108.7  |
| (c) Long-term provisions  | 06       | 103.88                                 | 73.6   |
|   |          | 3,800.60                               | 8,682.9                                      |
| O) Oart liabilities   |          |  |  |
| 8) Current liabilities (a) Short-term borrowings                                      | 07       | 9,552.01                               | 10,652.1                                     |
| (b) Trade payables  | 08       | 1,545.72                               | 1,381.1                                      |
| (c) Other current liabilities   | 09       | 8,560.56                               | 9,205.7                                      |
| (d) Short-term provisions   | 06       | 2.24                                   | <u>9,203.7</u>                               |
| (u) Short-term provisions   | - 00     | 19,660.53                              | 21,240.8                                     |
| TOTAL EQUITY AND LIABILITIES  |          | 23,807.54                              | 22,093.9                                     |
| TOTAL EQUIT FAILS EINSIENTES  |          | 20,007101                              | LLJOUGIO                                     |
| i) assets   |          |  |  |
| ) Non-current assets  |          |  |  |
| (a) Fixed assets  |          |  |  |
| (i) Tangible assets   | 10 A     | 10,090.20                              | 10,532.0                                     |
| (ii) Intangible assets  | 10 B     | 5,924.26                               | 6,279.8                                      |
| (iii) Capital work-in-progress  | 11       | 310.30                                 | 443.6  |
| ( )   |          | 16,324.76                              | 17,255.4                                     |
| (b) Long-term loans and advances  | 12       | 4,217.58                               | 2,225.2                                      |
| (D) LUTIY-LETTI TUATIS ATTU AUVATICES   |          | 00 540 04                              | 19,480.7                                     |
| (b) Long-term loans and advances  |          | 20,542.34                              | 10, 10017                                    |
|   |          | 20,542.34                              | 10,10011                                     |
| 2) Current assets   | 40       | ·                                      |  |
| 2) Current assets (a) Inventories   | 13       | 946.68                                 | 1,057.8                                      |
| 2) Current assets (a) Inventories (b) Trade receivables                               | 14       | 946.68<br>358.99                       | 1,057.8<br>876.9                             |
| 2) Current assets (a) Inventories (b) Trade receivables (c) Cash and cash equivalents | 14<br>15 | 946.68<br>358.99<br>545.14             | 1,057.8<br>876.9<br>14.9                     |
| 2) Current assets (a) Inventories (b) Trade receivables                               | 14       | 946.68<br>358.99<br>545.14<br>1,414.38 | 1,057.8<br>876.9<br>14.9<br>663.4            |
| 2) Current assets (a) Inventories (b) Trade receivables (c) Cash and cash equivalents | 14<br>15 | 946.68<br>358.99<br>545.14             | 1,057.8<br>876.9<br>14.9<br>663.4<br>2,613.2 |

For R K P Associates

In terms of our report attached

**Chartered Accountants** 

CA. RAVI KUMAR PATWA PARTNER

MRN. 056409 FRN. 322473E

Place: Silchar Date: 03rd Mar, 2015

#### For and on behalf of the Board of Directors

Masud Khan Director

Manjuree Rai Company Secretary

Narayan Sharma Director

Place: Dhaka

Date: 28th Feb, 2015

# LAFARGE UMIAM MINING PRIVATE LIMITED STATEMENT OF PROFIT AND LOSS

for the year ended 31st December 2014

|  | -                 | Year ended<br>31.12.2014 | Year ended<br>31.12.2013 |
|--|-------------------|--------------------------|--------------------------|
|  | NOTES             | (Rs. in Lakhs)           | (Rs. in Lakhs)           |
| I Revenue from operations (gross)                        | 16                | 20,730.79                | 19,953.72                |
| Less : Excise duty                                       |                   | -                        | -                        |
| Revenue from operations (net)                            |                   | 20,730.79                | 19,953.72                |
| II Other Income  | 17                | 1,554.89                 | 14.98                    |
| III Total Revenue  |                   | 22,285.68                | 19,968.70                |
| IV EXPENSES  |                   |                          |                          |
| (a) Cost of extracted limestone                          | 18                | 3,229.22                 | 3,814.38                 |
| (b) Employee benefits expense                            | 19                | 779.81                   | 712.59                   |
| (c) Finance costs  | 20                | 1,605.29                 | 3,269.90                 |
| (d) Depreciation and amortisation expense                | 10                | 1,340.86                 | 1,273.39                 |
| (e) Other expenses                                       | 21                | 7,154.26                 | 8,521.61                 |
| Total Expenses   |                   | 14,109.44                | 17,591.87                |
| V Profit / (Loss) before tax (III-IV)                    |                   | 8,176.24                 | 2,376.83                 |
| VI Tax Expense   |                   |                          |                          |
| Current tax  |                   | -                        | -                        |
| Total tax expense  |                   | -                        | -                        |
| VII Profit/ (Loss) for the year (V - VI)                 |                   | 8,176.24                 | 2,376.83                 |
| VIII Earning/ (Loss) per equity share (Rupees):          | _                 |                          |                          |
| Basic and Diluted  |                   | 19.88                    | 5.78                     |
| See accompanying notes forming part of the financial s   | statements        |                          |                          |
| The Notes referred to above form an integral part of the | e Profit and Loss | Account                  |                          |
| In terms of our report attached                          |                   |                          |                          |

#### For R K P Associates

**Chartered Accountants** 

CA RAVI KLIMAR PAT

CA. RAVI KUMAR PATWA PARTNER MRN. 056409 FRN. 322473E

Place: Silchar Date: 03rd Mar, 2015

#### For and on behalf of the Board of Directors

Masud Khan Director Manjuree Rai Company Secretary

Narayan Sharma Director

Place: Dhaka

Date: 28th Feb, 2015



# LAFARGE UMIAM MINING PRIVATE LIMITED CASH FLOW STATEMENT

for the year ended 31st December 2014

|  | Year ended     | Year ended     |
|--|----------------|----------------|
|  | 31.12.2014     | 31.12.2013     |
|  | (Rs. in Lakhs) | (Rs. in Lakhs) |
| A Cash Flow from Operating activities:                           |                |                |
| Profit / (Loss) before taxes and exceptional item                | 8,176.24       | 2376.83        |
| Adjustments for:   |                |                |
| Depreciation   | 1,340.86       | 1,273.39       |
| Unrealised foreign exchange (gain)/ loss                         | 514.44         | 197.23         |
| Financial Charges  | 1,191.40       | 1,520.36       |
| Interest Income  | (30.07)        | (14.98)        |
| Operating profit before working capital changes                  | 11,192.87      | 5,352.83       |
| Changes in Working Capital:                                      |                |                |
| Adjustments for (increase) / decrease in operating assets:       | (2,120.15)     | (129.44)       |
| Trade receivables  | 518.03         | 788.61         |
| Short term and long term loans and advances                      | (2,749.31)     | (829.27)       |
| Inventories  | 111.13         | (88.78)        |
| Adjustments for increase / (decrease) in operating liabilities:  | (186.55)       | 369.91         |
| Trade payables and other current and non current liabilities     | (217.32)       | 355.98         |
| Long and short term Provisions                                   | 30.77          | 13.93          |
| Cash from / (used in) operations                                 | 8,886.18       | 5,593.30       |
| Net cash from/(used in) operating activities                     | 8,886.18       | 5,593.30       |
| · / · ·  |                | <u> </u>       |
| B Cash Flow from Investing activities:                           |                |                |
| Capital Expenditure on fixed assets and capital work in progress | (410.16)       | (669.82)       |
| Interest received  | 35.88          | 0.41           |
| Net cash used in investing activities                            | (374.28)       | (669.41)       |
| <u> </u>   |                | ,              |
| C Cash Flow from Financing activities:                           |                |                |
| Proceed from Short term borrowings                               | 39,772.57      | 35,600.24      |
| Repayment of short term borrowings                               | (41,105.89)    | (35,857.42)    |
| Proceeds from long term borrowings                               | -              | -              |
| Repayment of long term borrowings                                | (4,905.97)     | (2,904.89)     |
| Financial charges paid   | (1,742.44)     | (1,793.08)     |
| Net cash from/ (used in) financing activities                    | (7,981.73)     | (4,955.15)     |
| (acca)dilenig walling  | (1,001113)     | (1,000110)     |
| Net increase or (decrease) in cash or cash equivalents           | 530.16         | (31.26)        |
| Cash and cash equivalents as at 1st January                      | 14.98          | 46.24          |
| Cash and cash equivalents as at 1st bandary                      | 545.14         | 14.98          |
| out and out of other potential                                   | דויטדט         | 14,30          |

#### Notes:

- 1. Include cash and Cheques on hand, balance in current and deposit accounts with banks (refer note 15).
- 2. Figures in brackets represent outflows.
- 3. Previous year figures have been regrouped/restated wherever necessary.

#### For R K P Associates Chartered Accountants

CA. RAVI KUMAR PATWA PARTNER

MRN. 056409 FRN. 322473E

Place: Silchar Date: 03rd Mar, 2015

#### For and on behalf of the Board of Directors

Masud Khan Director

Manjuree Rai Company Secretary Narayan Sharma Director

Place: Dhaka

Date: 28th Feb, 2015

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## LAFARGE UMIAM MINING PRIVATE LIMITED NOTES TO THE FINANCIAL STATEMENTS

#### 01 Background

Lafarge Umiam Mining Private Ltd ("LUMPL"), a private limited company incorporated under the laws of India, having its registered office in Shillong, Meghalaya, is a 100% subsidiary company of Lafarge Surma Cement Ltd. ("LSC"), a public limited company incorporated under the laws of Bangladesh.

LUMPL owns and operates the limestone and shale mine located at Nongtrai and Shella area of East Khasi Hills District, Meghalaya. LSC has set up a cement plant at Chattak in Bangladesh promoted by Lafarge SA of France and Cementos Molins of Spain. The project involves supply of limestone and shale from the mines of LUMPL located in the State of Meghalaya to the cement plant in Bangladesh through a continuous cross border elevated belt conveyor. The belt conveyor is the means of export of crushed limestone from the mines to the Cement plant in Bangladesh.

#### **02 Significant Accounting Policies**

#### a). Basis of accounting and preparation of financial statements

The financial statements are prepared under the historical cost convention, on accrual basis of accounting and in accordance with the Generally Accepted Accounting Principles ('GAAP') in India to comply with the Accounting Standards prescribed by Companies (Accounting Standards) Rules, 2006 to the extent applicable and in accordance with the provisions of Companies Act, 1956, as adopted consistently by the Company.

#### b). Use of Estimates

The preparation of the financial statements requires the management to make estimates and assumptions that affect the reporting balances of assets and liabilities and disclosures relating to contingent assets and liabilities as at the date of the financial statements and reporting amounts of income and expenses during the year. Examples of such estimates include provision for doubtful debts, future obligations under employee retirement benefit plans, income taxes, and useful life of fixed assets and intangible assets. Contingencies are recorded when it is probable that a liability will be incurred, and the amount can be reasonably estimated. Actual results could differ from such estimates. Any revision to accounting estimates is recognized prospectively in the current and future periods.

#### c). Revenue Recognition

Revenue from sale of products is recognized on the basis of dispatch to customers. Interest on deposits is recognized on a time proportion basis taking into account the amount outstanding and the rate applicable.

#### d). Fixed Assets

Fixed Assets are stated at original cost of acquisition less accumulated depreciation. Cost includes inward freight, duties, taxes and incidental expenses related to acquisition and installation of asset.

Software expected to provide future enduring economic benefits is stated at cost less amortization. All upgradation/enhancements are charged off as revenue expenditure unless they bring significant additional benefits.

#### e). Development of Quarry

Cost as listed below incurred in relation to quarry where the future economic benefits associated with those cost flows are capitalized and amortized over the mining lease rights period.

- a) Cost for development of quarry for commercial exploration.
- b) Cost for obtaining definite extraction permit which includes amongst others environmental clearance as per statutory rules and regulations in force from time to time and as imposed by regulatory authorities.
- c) Cost to expand the capacity of the quarry.

#### f). Inventory

Extracted Limestone and Shalestone are valued at the lower of cost and net realizable value. Spare parts, oil & fuel and other supplies are valued at/ under cost. Cost of inventories is ascertained on the weighted average basis.

# LAFARGE UMIAM MINING PRIVATE LIMITED NOTES TO THE FINANCIAL STATEMENTS

#### g). Depreciation/Amortisation

Depreciation is provided on straight line basis applying the rates specified in Schedule XIV to the Companies Act, 1956 or based on useful life whichever is higher. The cases where the rates derived from useful lives of various categories of fixed assets as estimated by the management are higher than the rates prescribed by Schedule XIV to the Companies Act, 1956 are as follows

| Building                             |        |
|--------------------------------------|--------|
| Non Factory Building                 | 2.50%  |
| Plant and Machinery                  |        |
| Technical Facilities                 | 10.00% |
| Capital Spares                       | 20.00% |
| Furniture and Fixtures               | 10.00% |
| Office & Household Equipments        | 20.00% |
| Electronic Data Processing Equipment | 33.33% |
| Vehicles                             | 20.00% |

Leasehold Land is amortised over the remaining tenure of the lease. Development of property pertaining to Limestone and Shalestone quarry is amortised over the remaining tenure of legal rights or useful period of the mine whichever is higher.

Intangible assets (other than development of property) are amortised over the best estimate of its useful life ranging from a period of 3 to 5 years.

#### h). Foreign exchange transaction

- a) Foreign currency transactions entered during the year are recorded at the rate of exchange prevailing on the date of transactions.
- b) Monetary items denominated in foreign currencies at the year end are restated at year end rates. Non monetary foreign currency items are carried at cost. Any income or expense on account of exchange difference either on settlement or on translation is recognized in the Statement of Profit and Loss. c) In case of forward exchange contracts which are entered into hedge the foreign exchange risks in respect of existing assets/liabilities, the premium or discount on such contracts is recognized over the life of the contract. In case of forward exchange contracts entered into hedge the foreign currency risk of a firm commitment or a highly probable future forecast transactions, mark to market loss, if any, arising in respect of such outstanding forward contracts at the balance sheet date is recognized in the Statement of Profit and Loss.

#### i). Employee benefits

Defined Contribution Schemes: Company's contribution towards Provident Fund paid / payable during the year to the Provident Fund Authority are charged to Statement of Profit and Loss. Defined Benefit Schemes: Company's liabilities towards Gratuity are defined benefit scheme. All liability of Defined Benefit Schemes is ascertained by independent actuarial valuations as per the requirements of Accounting Standard- 15 on "Employee Benefits"

#### j). Borrowing Cost

Borrowing costs to the extent / attributed to the acquisition / construction of qualifying assets are capitalized up to the date when such assets are ready for its intended use and all other borrowing costs are recognized as an expense in the period in which they are incurred.



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# LAFARGE UMIAM MINING PRIVATE LIMITED NOTES TO THE FINANCIAL STATEMENTS

#### k). Taxes on Income

Current tax is the amount of tax payable on the taxable income for the year determined in accordance with the provisions of the Income Tax Act 1961.

Deferred tax is recognized subject to the consideration of prudence in respect of deferred tax assets, on timing difference, being the difference between taxable income and accounting income that originate in one period and are capable of reversal in one or more subsequent periods and is measured using tax rates and laws that have been enacted or subsequently enacted by the Balance Sheet date. Deferred tax assets are reviewed at each Balance Sheet date to re-assess realization.

#### I). Impairment of Fixed Assets

An impairment loss is recognized wherever the carrying amount of fixed assets of cash generating unit exceeds the recoverable amount i.e. net selling price or value in use, whichever is higher.

#### m). Provision, Contingent Liabilities and Contingent Assets

Provisions involving substantial degree of estimation in measurement are recognized when there is a present obligation as a result of past events and it is probable that there will be an outflow of resources. Contingent Liabilities are not recognized but are disclosed in the notes. Contingent Assets are neither recognized nor disclosed in the financial statements

|   | As at 31.12.2014 | As at 31.12.2013 |
|---|------------------|------------------|
|   | (Rs. in Lakhs)   | (Rs. in Lakhs)   |
| 03 Share Capital  |                  |                  |
| Authorised:   |                  |                  |
| 42,000,000 (as at 31st December, 2013: 42,000,000) equity | 4,200.00         | 4,200.00         |
| shares of Rs. 10 each                                     |                  |                  |
|   | 4,200.00         | 4,200.00         |
| Issued, Subscribed and Fully Paid up:                     |                  |                  |
| 41,133,099 (as at 31st December, 2013: 41,133,099) equity | 4,113.31         | 4,113.31         |
| shares of Rs. 10 each                                     |                  |                  |
|   | 4,113.31         | 4,113.31         |



# LAFARGE UMIAM MINING PRIVATE LIMITED NOTES TO THE FINANCIAL STATEMENTS

| 03.1 Share Capital                 |               |                |               |                |
|------------------------------------|---------------|----------------|---------------|----------------|
| Reconciliation of Number of shares |               |                |               |                |
|                                    | As at 31.     | 12.2014        | As at 31.     | 12.2013        |
|                                    | No. of Shares | Amount         | No. of Shares | Amount         |
| Issued, Subscribed and Fully paid  | _             | (Rs. in Lakhs) |               | (Rs. in Lakhs) |
| At the beginning of the year       | 41,133,099    | 4,113.31       | 41,133,099    | 4,113.31       |
| At the end of the year             | 41,133,099    | 4,113.31       | 41,133,099    | 4,113.31       |

| 03.2 Details of shareholders holding more | than 5% of outsta | nding shares |               |        |
|---|-------------------|--------------|---------------|--------|
|   | As at 31.1        | 2.2014       | As at 31.1    | 2.2013 |
| Shareholder                               | No. of Shares     | %            | No. of Shares | %      |
| (1) Lafarge Surma Cement Ltd,             | 41,133,098        | 100%         | 41,133,098    | 100%   |
| Bangladesh, the holding company           |                   |              |               |        |
|   | 41,133,098        | 100%         | 41,133,098    | 100%   |

#### 03.3 Rights, preferences and restrictions attached to the equity shareholders

The Company has one class of equity shares having a par value of Rs. 10 per share. Each shareholder is eligible for one vote per share held. In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the Company after distribution of all preferential amounts, in proportion to their shareholding.

|  | As at 31.12.2014 | As at 31.12.2013 |
|--|------------------|------------------|
| 04 Reserves and Surplus                              | (Rs. in Lakhs)   | (Rs. in Lakhs)   |
| Surplus / (Deficit) in Statement of Profit and Loss: |                  |                  |
| Opening Balance                                      | (11,943.14)      | (14,319.97)      |
| Add: Profit / (Loss) for the year                    | 8,176.24         | 2,376.83         |
| Closing Balance                                      | (3,766.90)       | (11,943.14)      |



# LAFARGE UMIAM MINING PRIVATE LIMITED NOTES TO THE FINANCIAL STATEMENTS

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| 05 Long-term borrowings                       |                           | As at 31.12.2014 |                |                              | As at 31.12.2013 |                |
|---|---------------------------|------------------|----------------|------------------------------|------------------|----------------|
|   | (Rs. in Lakhs)            | (Rs. in Lakhs)   | (Rs. in Lakhs) | (Rs. in Lakhs)               | (Rs. in Lakhs)   | (Rs. in Lakhs) |
| 17.00   | <b>Current Maturities</b> |                  | Total          | Current Maturities Long Term | Long Term        | Total          |
| (a) Term loans from related parties (Secured) |                           |                  |                |                              |                  |                |
| External commercial borrowing from            |                           |                  |                |                              |                  |                |
| Lafarge Surma Cement Ltd, Bangladesh (1)      | 2,066.19                  | 2,582.74         | 4,648.93       | 2,019.39                     | 4,543.63         | 6,563.02       |
| (b) Loans from banks (Unsecured) (2)          | 3,299.95                  | 1,079.98         | 4,379.93       | 3,256.91                     | 3,956.91         | 7,213.82       |
|   | 5,366.14                  | 3,662.72         |                | 5,276.30                     | 8,500.54         | 13,776.84      |

# Additional information

(1) For security and other disclosure refer note 22

(2) Based on autonomous guarantee from Financiere Lafarge S.A.S, France - Group Company

(3) Terms of repayment and interest rate of borrowings as at 31st December 2014 are as follows:

| Particulars                            | Currency INR Equ | INR Equivalent | Installment              | No. of Installment | Installment No. of Installment No. of Installment | Start date of                           | Maturity date Remarks | Remarks    |
|--|------------------|----------------|--------------------------|--------------------|---|---|-----------------------|------------|
|  |                  | ('lakhs)       | ('lakhs) amount in lakhs | paid               | due   | due loan repayment                      |                       |            |
| External commercial borrowing (ECB)    | asn              | INR 4,648.93   | USD 8.16                 | 11 (quarterly)     | 6   | June 15, 2012 March 15, 2017 Refer note | March 15, 2017        | Refer note |
| Term loan from Citi Bank               | asn              | INR 2,279.93   | 00.9 QSU                 | 14 (quarterly)     | 9   | June 30, 2011 March 31, 2016            | March 31, 2016        |            |
| Term loan from Standard Chartered Bank | INR              | INR 2,100.00   | INR 350.00               | 14 (quarterly)     | 9   | 6 September 30, 2011                    | June 30, 2016         |            |
|  | -                |                |                          |                    |   |   |                       |            |

# (4) Terms of repayment and interest rate of borrowings as at 31st December 2013 are as follows:

| Particulars                            | Currency | urrency INR Equivalent | Installment            | No. of Installment | Installment No. of Installment No. of Installment | Start date of                              | Maturity date Remarks        | Remarks    |
|--|----------|------------------------|------------------------|--------------------|---|--|------------------------------|------------|
|  |          | ('lakhs)               | lakhs) amount in lakhs | paid               | anp   | due loan repayment                         |                              |            |
| External commercial borrowing (ECB)    | OSN      | INR 6,563              | USD 8.16               | 7 (quarterly)      | 13  | 13 June 15, 2012 March 15, 2017 Refer note | March 15, 2017               | Refer note |
| Term loan from Citi Bank               | OSN      | INR 3,714              | 00.9 dSU               | 10 (quarterly)     | 10  | June 30, 2011                              | June 30, 2011 March 31, 2016 |            |
| Term loan from Standard Chartered Bank | INR      | INR 3,500              | INR 350.00             | 10 (quarterly)     | 10  | 10 September 30, 2011                      | June 30, 2016                |            |
|  |          |                        |                        |                    |   |  |                              |            |

As per the fourth amendment of the loan agreement dated March 20, 2012, the borrower and the lender have agreed to a revised repayment schedule for repayment of outstanding principal oan amount along with interest thereon in 20 equal quarterly installments starting from June 15, 2012.

# LAFARGE UMIAM MINING PRIVATE LIMITED NOTES TO THE FINANCIAL STATEMENTS

|   | As at 31.1 | 2.2014     | As at 31.1 | 2.2013     |
|---|------------|------------|------------|------------|
|   | (Rs. in L  | akhs)      | (Rs. in L  | akhs)      |
|   | Long Term  | Short Term | Long Term  | Short Term |
| (a) Provision for employee benefits   |            |            |            |            |
| Post-employment Defined Benefits  |            |            |            |            |
| Retiring Gratuity   | 73.95      | 1.52       | 51.09      | 0.91       |
| (b) Provision for stock appreciation right  | 29.93      | -          | 22.58      | -          |
| (c) Provision for Wealth Tax (1)  | -          | 0.72       |            | 0.77       |
| Total Provisions  | 103.88     | 2.24       | 73.67      | 1.68       |
| Additional information  |            |            |            |            |
| (1) Net of Advance Taxes Rs.2.98 lakhs (as at 31st December, 2013 Rs. 2.57 lakhs) |            |            |            |            |

|   | As at 31.12.2014 | As at 31.12.2013 |
|---|------------------|------------------|
|   | (Rs. in Lakhs)   | (Rs. in Lakhs)   |
| 07 Short-term borrowings                  |                  |                  |
| Loans from banks                          |                  |                  |
| Unsecured                                 |                  |                  |
| (1) From Citibank NA, Mumbai:             |                  |                  |
| Working capital demand loan               | 6,579.82         | 6,468.24         |
| Overdraft                                 | 63.28            | 110.04           |
| (2) From Standard Chartered Bank, Mumbai: |                  |                  |
| Working capital demand loan               | 2,691.59         | 3,594.85         |
| Overdraft                                 | 32.66            | 236.27           |
| (3) From State Bank of India, Shillong:   |                  |                  |
| Overdraft                                 | 184.66           | 242.76           |
|   | 9,552.01         | 10,652.16        |

| 08 Trade Payables                        |                |            |                |            |
|--|----------------|------------|----------------|------------|
|  | As at 31.1     | 2.2014     | As at 31.1     | 12.2013    |
|  | (Rs. in Lakhs) |            | (Rs. in Lakhs) |            |
|  | Long Term      | Short Term | Long Term      | Short Term |
| Creditors for supplies / services        | 34.00          | 1,466.37   | 108.77         | 1,284.24   |
| Creditors for accrued wages and salaries | -              | 79.35      | -              | 96.94      |
| Total Trade Payables                     | 34.00          | 1,545.72   | 108.77         | 1,381.18   |

|   | As at 31.12.2014 | As at 31.12.2013  |
|---|------------------|---|
|   | (Rs. in Lakhs)   | (Rs. in Lakhs)  |
| 09 Other Current Liabilities                            |                  |   |
| (a) Current maturities of long-term debt (Refer Note 5) | 5,366.14         | 5,276.30  |
| (b) Creditors for capital liability                     | 23.79            | 227.87  |
| (c) Creditors for other liabilities                     |                  |   |
| (1) Interest accrued but not due on borrowings          | 1,256.01         | 1,777.84  |
| (2) Interest accrued and due on borrowings              | 2.90             | 2.73  |
| (3) Statutory Dues                                      | 1,587.63         | 1,335.51  |
| (4) Other credit balances                               | 324.09           | 585.53  |
| Total Other current liabilities                         | 8,560.56         | 9,205.78  |
|   | 5-24-2           | A CONTINUE OF THE PARTY OF THE |

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# LAFARGE UMIAM MINING PRIVATE LIMITED NOTES TO THE FINANCIAL STATEMENTS

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| ixed a |
| 10.    |

| Particulars                          | Gros         | <b>Gross Block - At Cost</b> | ost          | Deprec       | Depreciation / Amortisation | sation       | Net Block    | ock          |
|--------------------------------------|--------------|------------------------------|--------------|--------------|-----------------------------|--------------|--------------|--------------|
|                                      | As at        | Additions                    | As at 31st   | As at        | Additions                   | As at 31st   | As at 31st   | As at 31st   |
|                                      | 1st January, | during the                   | December,    | 1st January, | during the                  | December,    | December,    | December,    |
|                                      | 2014         | year                         | 2014         | 2014         | year                        | 2014         | 2014         | 2013         |
|                                      | Rs. in lakhs | Rs. in lakhs                 | Rs. in lakhs | Rs. in lakhs | Rs. in lakhs                | Rs. in lakhs | Rs. in lakhs | Rs. in lakhs |
| 10 A. Tangible Assets                |              |                              |              |              |                             |              |              |              |
| Freehold Land                        | 204.90       | 1                            | 204.90       | 1            | 1                           | 1            | 204.90       | 204.90       |
| Leasehold Land                       | 138.85       | 1                            | 138.85       | 45.45        | 6.49                        | 51.94        | 86.91        | 93.40        |
| Building                             | 785.45       | 84.69                        | 870.14       | 98.58        | 22.00                       | 120.58       | 749.56       | 686.87       |
| Plant and Machinery                  | 12,946.76    | 448.42                       | 13,395.18    | 4,320.37     | 863.01                      | 5,183.38     | 8,211.80     | 8,626.39     |
| Development of property              | 1,073.62     | 1                            | 1,073.62     | 296.83       | 43.57                       | 340.40       | 733.22       | 776.79       |
| Furniture and Fixtures               | 53.73        | 0.35                         | 54.08        | 24.36        | 60'9                        | 29.45        | 24.63        | 29.37        |
| Office & Household Equipments        | 89.49        | 2.02                         | 91.51        | 56.52        | 9.82                        | 66.34        | 25.17        | 32.97        |
| Electronic Data Processing Equipment | 99.62        | 8.00                         | 107.65       | 74.33        | 15.00                       | 89.33        | 18.32        | 25.32        |
| Vehicles                             | 246.72       | -                            | 246.72       | 190.69       | 20.34                       | 211.03       | 35.69        | 56.03        |
| Total                                | 15,639.17    | 543.48                       | 16,182.65    | 5,107.13     | 985.31                      | 6,092.45     | 10,090.20    | 10,532.04    |
| Previous year                        | 15,109.06    | 530.11                       | 15,639.17    | 4,189.98     | 917.15                      | 5,107.13     | 10,532.04    |              |
| 10 B. Intangible Assets              |              |                              |              |              |                             |              |              |              |
| Software (acquired)                  | 36.05        | 1                            | 36.05        | 34.73        | 1.09                        | 35.82        | 0.23         | 1.32         |
| Development of property              | 7,132.14     | -                            | 7,132.14     | 853.64       | 354.47                      | 1,208.11     | 5,924.03     | 6,278.50     |
| Total                                | 7,168.19     | 1                            | 7,168.19     | 888.37       | 355.56                      | 1,243.93     | 5,924.26     | 6,279.82     |
| Con.                                 |              |                              |              |              |                             |              |              |              |
| Previous year                        | 7,168.19     | •                            | 7,168.19     | 532.13       | 356.23                      | 888.37       | 6,279.82     |              |

# LAFARGE UMIAM MINING PRIVATE LIMITED NOTES TO THE FINANCIAL STATEMENTS

|                                 | As at 31.12.2014 | As at 31.12.2013 |
|---------------------------------|------------------|------------------|
|                                 | (Rs. in Lakhs)   | (Rs. in Lakhs)   |
| 11 Capital work-in-progress     |                  |                  |
| (a) Development of property (1) | 217.31           | 171.39           |
| (b) Building                    | 11.56            | 67.84            |
| (c) Plant & Machinery           | 81.43            | 204.39           |
| (d) Others                      | -                | -                |
| Total capital work-in-progress  | 310.30           | 443.62           |
|                                 |                  |                  |

Additional information

(1) Development of property includes expenditure incurred on account of development of quarry

|                                  | As at 31  | .12.2014   | As at 31.      | 12.2013    |
|----------------------------------|-----------|------------|----------------|------------|
|                                  | Long Term | Short Term | Long Term      | Short Term |
|                                  | (Rs. in   | Lakhs)     | (Rs. in Lakhs) |            |
| Loans and advances (Unsecured,   |           |            |                |            |
| considered good)                 |           |            |                |            |
| (a) Capital advances             | 11.20     | -          | 27.70          | -          |
| (b) Security deposits            | 1,203.72  | -          | 18.23          | -          |
| (c) Interest accrued on deposits | 3.66      | 11.70      | 0.73           | 20.43      |
| (d) Advance income tax (1)       | 2,559.06  | -          | 919.06         | -          |
| (e) Other loans and advances     |           |            |                |            |
| (1) Prepayments                  | 273.40    | 82.11      | 327.49         | 68.44      |
| (2) Advances to suppliers        | 14.34     | 687.81     | 705.00         | 266.72     |
| (3) Deposit account (2) & (3)    | 48.79     | 307.71     | 17.32          | 303.62     |
| (4) Others                       | 103.42    | 325.06     | 209.74         | 4.21       |
|                                  |           |            |                |            |
|                                  | 439.95    | 1,402.69   | 1,259.55       | 642.99     |
| Total Loans and advances         | 4,217.58  | 1,414.38   | 2,225.27       | 663.42     |

#### Additional information

- 1. Represents Income tax on Minimum Alternate Tax.
- 2. Represents deposit with banks that are restricted from being exchanged or used to settle a liability for more than 12 months.
- 3. Includes Rs. 34.66 lakhs (as at 31st December, 2013 Rs. 6.50 lakhs) pledged with the Office of Commissioner of Central Excise, Meghalaya; Rs. 17.32 lakhs (as at 31st December, 2013 Rs.17.32 lakhs) pledged in respect of Bank Guarantee issued by State Bank of India, Shillong in favour of Indian Bureau of Mines; Rs 280.00 lakhs (as at 31st December 2013 Rs 280.00 lakhs) pledged in respect of Bank overdraft facility availed from State Bank of India, Shillong.



# LAFARGE UMIAM MINING PRIVATE LIMITED NOTES TO THE FINANCIAL STATEMENTS

|  | As at 31.12.2014      | As at 31.12.2013   |
|--|-----------------------|--------------------|
|  | (Rs. in Lakhs)        | (Rs. in Lakhs)     |
| 13 Inventories   |                       |                    |
| (a) Extracted Limestone  | 384.80                | 398.94             |
| (b) Extracted Shalestone   | 12.12                 | 12.12              |
| Less : Provision for Obsolescence  | (12.12)               | (12.12)            |
| (c) Oil and Fuel   | 23.55                 | 30.44              |
| (d) Stores and Spare parts   | 538.33                | 628.43             |
| Total Inventories  | 946.68                | 1,057.81           |
| 14 Trade receivables   |                       |                    |
| Current trade receivable   |                       |                    |
| Unsecured, considered good unless otherwise stated   |                       |                    |
| Outstanding for a period exceeding six months, from the  |                       |                    |
| date they were due for payment.  |                       |                    |
| Others   | 358.99                | 876.99             |
| Total current trade receivable   | 358.99                | 876.99             |
| 15 Cash and cash equivalents   |                       |                    |
| (a) Cash on hand   | 0.62                  | 0.82               |
| (b) Balances with banks  |                       |                    |
| In Current Accounts  | 6.20                  | 14.16              |
| In Transit   | 538.32                |                    |
| Total cash and cash equivalents  | 545.14                | 14.98              |
| Out of above, the balances that meet the definition of Cash and cash   |                       |                    |
| equivalents as per Accounting Standard 3 Cash Flow   | 545.14                | 14.98              |
|  | Year ended            | Year ended         |
|  | 31.12.2014            | 31.12.2013         |
|  | (Rs. in Lakhs)        | (Rs. in Lakhs)     |
| 16 Revenue from operations   |                       |                    |
| Revenue from operations (gross)  | 20,730.79             | 19,953.72          |
| Less : Excise duty on revenue from operations  | -                     | -                  |
| Revenue from operations (net)  | 20,730.79             | 19,953.72          |
| 6.1 Revenue from operations (net)  |                       |                    |
| Particulars  |                       |                    |
| Sale of lime stone (1)   | 20,730.79             | 19,953.72          |
| No. of Street, | 20,730.79             | 19,953.72          |
| Additional information   |                       |                    |
| (1) Sales of limestone represent 100% export sales to holding compan   | v. Lafarge Surma Ceme | nt Ltd. Bangladesh |

(1) Sales of limestone represent 100% export sales to holding company, Lafarge Surma Cement Ltd, Bangladesh

# LAFARGE UMIAM MINING PRIVATE LIMITED NOTES TO THE FINANCIAL STATEMENTS

|   | Year ended 31.12.2014 | Year ended<br>31.12.2013 |
|---|-----------------------|--------------------------|
|   | (Rs. in Lakhs)        | (Rs. in Lakhs)           |
| 17 Other Income   |                       |                          |
| (a) Interest Income from bank deposits                    | 30.07                 | 14.98                    |
| (b) Others  | 1,524.82              | -                        |
| Total Other Income  | 1,554.89              | 14.98                    |
|   |                       |                          |
| Additional information                                    |                       |                          |
| (1) Represents refund of Cenvat Credit on Service Tax and | Central Excise Duty   |                          |

| 18 Cost of extracted limestone                                |          |          |
|---|----------|----------|
| Extracted Limestone   |          |          |
| Opening stock   | 398.94   | 501.52   |
| Add:- Cost of extraction                                      | 3,215.08 | 3,711.80 |
| Less : Closing stock  | 384.80   | 398.94   |
| Extracted Limestone Consumed                                  | 3,229.22 | 3,814.38 |
|   |          |          |
| 19 Employee Benefits Expenses                                 |          |          |
| (a) Salaries and wages, including bonus                       | 718.44   | 671.67   |
| (b) Contribution to provident and other funds                 | 61.37    | 40.92    |
| Total Employee Benefits Expense                               | 779.81   | 712.59   |
|   |          |          |
| 20 Finance Cost   |          |          |
| (a) Interest expenses   |          |          |
| Interest on External Commercial Borrowings                    | 184.90   | 244.06   |
| Interest on working capital demand loan and overdraft         | 429.04   | 503.92   |
| Interest on term loan from banks                              | 438.67   | 677.91   |
| (b) Bank charges  | 15.14    | 15.56    |
| (c) Other borrowing costs                                     | 123.65   | 78.91    |
| (d) Net loss on foreign currency transactions and translation | 413.89   | 1,749.54 |
| (considered as finance cost)                                  |          |          |
| Total Finance Cost  | 1,605.29 | 3,269.90 |



# LAFARGE UMIAM MINING PRIVATE LIMITED NOTES TO THE FINANCIAL STATEMENTS

|   | Year ended 31.12.2014 | Year ended<br>31.12.2013 |
|---|-----------------------|--------------------------|
|   | (Rs. in Lakhs)        | (Rs. in Lakhs)           |
| 21 Other Expenses   |                       |                          |
| Consumption of stores, spare parts and loose tools                        | 365.33                | 219.63                   |
| Fuel for power generation   | 885.23                | 632.90                   |
| Cost of operation and maintenance of DG Sets for power generation         | 136.79                | 124.19                   |
| Rent  | 28.74                 | 26.82                    |
| Repairs to buildings  | 15.14                 | 7.65                     |
| Repairs to machinery  | 81.53                 | 100.32                   |
| Repairs to others   | 177.44                | 157.30                   |
| Insurance   | 42.67                 | 48.18                    |
| Rates & taxes [Wealth tax - Rs 0.36 lakhs (Previous year: Rs.0.54 lakhs)] | 0.36                  | 0.54                     |
| Royalty and Cess (1)  | 1,783.52              | 1,634.22                 |
| Welfare Cess <sup>(2)</sup>   | 20.00                 | 20.00                    |
| Lease rent for limeston mining surface rights (3)                         | 305.00                | 310.00                   |
| LBC and mining operation support & assistance by local bodies & others    | 199.64                | 195.60                   |
| Contribution to Special Purpose Vehicle (4)                               | 1,800.00              | 1,771.99                 |
| Business Promotion & Public Relations                                     | 42.97                 | 57.57                    |
| Study, reports and consultancy fees                                       | 67.01                 | 80.79                    |
| IT Cost   | 42.78                 | 49.81                    |
| Security cost   | 398.76                | 446.62                   |
| Loss on foreign exchange fluctuation (net)                                | -                     | 1,990.65                 |
| Communication charges   | 8.72                  | 9.68                     |
| Community Development   | 107.12                | 93.37                    |
| Environmental cost  | 154.85                | 161.21                   |
| Gas, Water & Electricity  | 96.91                 | 76.58                    |
| Legal fees and consultation   | 83.61                 | 37.56                    |
| Travelling and conveyance   | 145.65                | 134.43                   |
| Safety expense  | 42.23                 | 18.36                    |
| Site restoration cost   | 25.42                 | 25.42                    |
| Deputation of custom officials at site                                    | 28.00                 | 11.75                    |
| Auditors remuneration and out-of-pocket expenses (including service tax)  |                       |                          |
| (i) Statutory Auditors  | 8.43                  | 8.43                     |
| (ii) Tax Audit related matter   | 3.15                  | 3.15                     |
| (iii) For other services  | 2.81                  | 0.45                     |
| (iv) Reimbursement of Expense   | 0.41                  | -                        |
| Miscellaneous expenses  | 54.04                 | 66.44                    |
| Total Other Expenses  | 7,154.26              | 8,521.61                 |

#### Additional information

(1) Represents royalty payable under Mines and Minerals ( Development and Regulation) Act, 1957 and mineral cess payable under Meghalaya Mineral Cess Act, 1988 in respect of mining rights secured under Mining Lease from State Government of Meghalaya.

## LAFARGE UMIAM MINING PRIVATE LIMITED NOTES TO THE FINANCIAL STATEMENTS

- (2) Represents welfare cess payable to Office of the Welfare & Cess Commissioner, under the The Limestone and Dolomite Mines Labour Welfare Fund Act, 1972.
- (3) Represent the lease rent payable to local body under the terms of lease deed in respect of surface rights to carry mining of limestone for which mining rights is secured under Mining Lease from State Government of Meghalaya.
- (4) Represents the contribution payable to Special Purpose Vehicle (SPV) based on Rs 90/- per tonne of limestone production from the Company's mines. The SPV was set up in terms of the directions of the Ministry of Environment and Forests (MoEF), Government of India, vide its letters No. F.No.8-64/2007-F.C. dated 22nd April, 2010 and 29th February 2012 vis-à-vis Orders of the Supreme Court of India dated 12th April 2010 and the Order and Judgement dated 6th July, 2011. The contribution payable to SPV based on limestone production for year ending 31st December 2014 was Rs.1,800.00 lakhs (as at 31st December 2013 Rs. 1,771.99 lakhs). The Company has deposited the contribution payable to SPV till 31st December 2014 a total amount of Rs. 9,769.12 Lakhs (as at 31st December 2013 Rs. 8,102.91 lakhs) from the date of commencement of mining and this amount so deposited by the Company to SPV is meant for various welfare projects mandated upon the SPV including the development of health, education, irrigation and agriculture in the mining project area (i.e 50 kms) of the Company solely for the local community and welfare of Tribals.
- 22. The Company has availed an "offshore loan" from Lafarge Surma Cement Limited (LSC), Bangladesh, holding 41,133,098 shares of the Company (as at 31st December 2013: 41,133,098 shares) to fund its limestone and shale mining project development and operation. The outstanding balance as on 31st December 2014 was Rs. 4,648.93 lakhs (as at 31st December 2013 Rs. 6,563.02 lakhs) towards principal loan amount, Rs. Nil (as at 31st December, 2013 Rs. Nil) towards interest accrued and due and Rs. 1,233.49 lakhs (as at 31st December, 2013 Rs. 1,745.95 lakhs) towards interest accrued but not due. The said loan has been granted by LSC out of an aggregate loan availed by LSC from certain "offshore lenders".

As per the terms of the offshore loan, Lafarge Surma Cement Ltd and all its associates are required to create security of their respective assets in favour of the offshore lenders. The same is classified as secured loan, having charge against the overall present and future movable and intangible assets, contracts, investments and insurance policies of the Company except for stock in trade and receivable under a composite security agreement in favour of secured offshore lenders.

**23.** Estimated amount of contracts (net of advances) remaining to be executed on capital account and not provided for Rs. 341.73 lakhs (as at 31st December, 2013 Rs. 401.35 lakhs).

| 24 Deferred tax:   |                |                |
|--|----------------|----------------|
| The break-up of deferred tax is as under                           | Year ended     | Year ended     |
|  | 31.12.2014     | 31.12.2013     |
|  | (Rs. in Lakhs) | (Rs. in Lakhs) |
| Deferred Tax Liabilities   |                |                |
| Timing difference on account of:-                                  |                |                |
| -Depreciation  | 928.64         | 1,608.44       |
| Gross Deferred Tax Liabilities (A)                                 | 928.64         | 1,608.44       |
| Deferred Tax Assets  |                |                |
| -Unabsorbed depreciation (restricted to the extent of deferred tax | 928.64         | 1,608.44       |
| liability on depreciation)   |                |                |
| Gross Deferred Tax Assets (B)                                      | 928.64         | 1,608.44       |
| Deferred Tax Assets (Net) (A-B)                                    | NIL            | NIL            |

The Company has recognised deferred tax asset on unabsorbed depreciation to the extent of the corresponding deferred tax liability on the difference between the book balance and the written down value of fixed assets under Income Tax.

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#### 25 Micro, Small and Medium Enterprises Development Act, 2006.

The Company has not received any intimation from "suppliers" regarding their status under the Micro, Small and Medium Enterprises Development Act, 2006, and hence disclosures if any, relating to amounts unpaid as at the year end together with interest paid/payable are required under the said act have not been given.

| Expenditure / Earnings in foreign currency:               |                  |                |
|---|------------------|----------------|
| a) Value of imports calculated on CIF basis:              |                  |                |
|   | Year E           | nded           |
|   | 31.12.2014       | 31.12. 2013    |
|   | (Rs. in lakhs)   | (Rs. in lakhs) |
| Stores and Spare parts                                    | 98.34            | 427.31         |
| i) Capital goods  | 290.56           | 220.38         |
| Total   | 388.90           | 647.69         |
| b) Expenditure in foreign currency:                       |                  |                |
|   | Year E           | nded           |
|   | 31.12. 2014      | 31.12.2013     |
|   | (Rs. in lakhs)   | (Rs. in lakhs) |
| i) Professional and Consulting fees                       | 28.73            | 20.73          |
| ii) Interest and other borrowing cost                     | 308.55           | 322.97         |
| Total   | 337.28           | 343.70         |
| c) Earnings in foreign currency:                          |                  |                |
|   | Year E           | nded           |
|   | 31.12.2014       | 31.12.2013     |
|   | (Rs. in lakhs)   | (Rs. in lakhs) |
| i) FOB Value of Exports                                   | 20,730.79        | 19,953.72      |
| Total   | 20,730.79        | 19,953.72      |
| d) Details of consumption of imported and indigenous iter | ns:              |                |
|   | Year E           | nded           |
|   | 31.12.2014       | 31.12.2013     |
|   | (Rs. in lakhs)   | (Rs. in lakhs) |
|   | Rs. in lakhs % I | Rs. in lakhs % |
| i) Imported   |                  |                |
| Raw materials   | nil nil          | nil nil        |
| Stores and Spares   | 219.71 60%       | 72.07 33%      |
| ii) Indigenous  |                  |                |
| Raw materials   | 3,229.22 100%    | 3,814.38 100%  |



145.62

40%

147.56

67%

Stores and Spares

# LAFARGE UMIAM MINING PRIVATE LIMITED NOTES TO THE FINANCIAL STATEMENTS

#### 27 Contingent Liability not provided for:

Bank Guarantee amounting to Rs. 16.13 lakhs (as at 31st December 2013 Rs. 16.13 lakhs) issued by State Bank of India, Main Branch Shillong on behalf of the Company favoring Indian Bureau of Mines as financial assurance for the progressive mines closure plan.

28 Being 100% Export Oriented Unit (EOU), the Company is entitled to claim refund of taxes and duties incurred in relation to procurement of certain goods and raw materials. The Company filed refund claim for taxes and duties paid in relation to construction of Long Belt Conveyor and Crusher. On January 6, 2009 the Board of Approval (BOA), Department of Commerce, Government of India decided that the long belt conveyor of the Company is installed outside the EOU premises for transportation of goods and is not eligible for duty free import/procurement under EOU scheme. The Company had filed an appeal against the order of the BOA before the Shillong Bench, Guwahati High Court on July 30, 2009 and the Hon'ble High Court vide its order dated 13th August 2010 had passed its judgment whereby the order of BOA not to grant approval to the Company's long belt conveyor as a part of EOU premise was quashed. An appeal was filed by the respondent party against the judgment order dated 13th August 2010 before the double bench of Meghalaya High Court and Hon'ble High Court vide its order dated 17th June 2014 had upheld the judgment order dated 13th August 2010 passed by Single Member Bench of Gauhati High Court, Shillong Bench. The Judgment order dated 17th June 2014 is subject to further appeal by the respondent party and if the appeal is filed by the respondent party and is successful at a later stage, the Company shall not be entitled to obtain the refund of Rs. 293.22 Lakhs (as at 31st December, 2013 Rs. 293.22 Lakhs) from the authorities. However the amount of taxes and duties paid in relation to the long belt conveyor have been included in the cost of assets and has been presented in the financial statements accordingly.

#### 29 LEA (Lafarge 2009 and 2011 international employee) share ownership plan

The Company pursuant to Lafarge S.A.'s global human resource policy has established the Lafarge Group stock bonus rights plan ("LEA 2009" and "LEA 2011" or "the Plans") whereby the employees have been granted Stock Appreciation Rights on 9th December 2009, and on 28th July, 2011 respectively under the two plans. On account of the Plans the Company has created a provision of Rs. 29.93 lakhs (as at 31st December 2012 Rs. 22.58 lakhs) towards Stock Appreciation Rights.

**30**. The Company is under a legal obligation to restore the mines in terms of final mines closure plan submitted to Indian Bureau of Mines at the end of mining operations. Based on the tenure of the current mining lease, estimated cost of site restoration has been provided during the year.

The details of provisions for site restoration cost are summarized below:

|   | Year Ended        |                       |
|---|-------------------|-----------------------|
|   | 31.12. 2014       | 31.12.2013            |
|   | (Rs. in lakhs)    | (Rs. in lakhs)        |
| Opening balance   | 184.28            | 158.86                |
| Additions*  | 25.42             | 25.42                 |
| Reversals   | Nil               | Nil                   |
| Closing balance   | 209.70            | 184.28                |
| *During the previous year, the Company had reassessed the basis | of estimate and a | djusted the provision |

\*During the previous year, the Company had reassessed the basis of estimate and adjusted the provision accordingly.

**31**. The Company is recognizing the provision for the employee retirement benefits as per Accounting Standard 15 "Employee Benefits".

Independent Actuarial Valuation of all employee benefit scheme was made on 31st December 2014 which is in the nature of unfunded gratuity benefit.

The following tables set out the details of amount recognised in the financial statements in respect of defined benefit scheme for unfunded gratuity as per the actuarial valuation under the Projected Unit Credit Method.

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# LAFARGE UMIAM MINING PRIVATE LIMITED NOTES TO THE FINANCIAL STATEMENTS

#### I. Component of Expenses recognized in the Statement of Profit and Loss

|  | Year Ended     |                |  |
|--|----------------|----------------|--|
|  | 31.12. 2014    | 31.12.2013     |  |
|  | (Rs. in lakhs) | (Rs. in lakhs) |  |
| 1 Current Service cost                                       | 13.83          | 9.80           |  |
| 2 Interest cost  | 4.13           | 4.10           |  |
| 3 Expected return on plan assets                             | -              | -              |  |
| 4 Curtailment cost/(credit)                                  | -              | -              |  |
| 5 Settlement cost/(credit)                                   | -              | -              |  |
| 6 Amortization of Past Service Cost                          | -              | -              |  |
| 7 Actuarial Losses/(Gains)                                   | 6.23           | (5.66)         |  |
| Total expense recognized in the Statement of Profit and Loss | 24.20          | 8.24           |  |

The Gratuity expenses have been recognized under "Contribution to provident and other funds" in Note 19.

II. Net Asset/(Liabilities)

| II. NEL ASSEL/LIADIILLES/                     |              |               |              |              |              |  |
|---|--------------|---------------|--------------|--------------|--------------|--|
|   | Current      | Previous Year |              |              |              |  |
|   | Year         | As on 31st    | As on 31st   | As on 31st   | As on 31st   |  |
|   |              | Dec 13        | Dec 12       | Dec 11       | Dec 10       |  |
|   | Rs. in lakhs | Rs. in lakhs  | Rs. in lakhs | Rs. in lakhs | Rs. in lakhs |  |
| 1 Present value of Defined Benefit Obligation | 75.47        | 52.00         | 45.56        | 31.03        | 20.26        |  |
| 2 Fair value of plan assets                   | -            | -             | -            | -            | -            |  |
| 3 Funded status [Surplus/(Deficit)]           | (75.47)      | (52.00)       | (45.56)      | (31.03)      | (20.26)      |  |
| 4 Effect of balance sheet asset limit         | -            | -             | -            | -            | -            |  |
| 5 Unrecognized Past Service Costs             | -            | -             | -            | -            | -            |  |
| 6 Net asset/(liability) recognized in balance | (75.47)      | (52.00)       | (45.56)      | (31.03)      | (20.26)      |  |
| sheet   |              |               |              |              |              |  |
| 7 Experience (Gain)/Loss adjustments on plan  | (2.29)       | (1.87)        | 1.26         | 4.84         | -            |  |
| liabilities                                   |              | , ,           |              |              |              |  |

III. Reconciliation of opening and closing balance of the Present Value of the Defined Benefit Obligation (DBO)

|    |   | Year ended 31st<br>December 2014 | Year ended 31st<br>December 2013 |
|----|---|----------------------------------|----------------------------------|
|    |   | Rs. in lakhs                     | Rs. in lakhs                     |
| 1  | Present Value of DBO at beginning of period | 52.00                            | 45.56                            |
| 2  | Current Service cost                        | 13.84                            | 9.80                             |
| 3  | Interest cost                               | 4.13                             | 4.10                             |
| 4  | Curtailment cost/(credit)                   | -                                | -                                |
| 5  | Settlement cost/(credit)                    | -                                | -                                |
| 6  | Employee contribution                       | -                                | -                                |
| 7  | Plan amendments                             | -                                | -                                |
| 8  | Acquisitions                                | -                                | -                                |
| 9  | Actuarial (gains)/ losses                   | 6.23                             | (5.66)                           |
| 10 | Benefits paid                               | (0.73)                           | (1.80)                           |
| 11 | Present Value of DBO at the end of period   | 75.47                            | 52.00                            |

# LAFARGE UMIAM MINING PRIVATE LIMITED NOTES TO THE FINANCIAL STATEMENTS

#### **IV. Actuarial Assumptions**

|   |   | Year ended 31st | Year ended 31st |
|---|---|-----------------|-----------------|
|   |   | December 2014   | December 2013   |
| 1 | Discount Rate per annum Compound                              | 7.95%           | 9.00%           |
| 2 | Rate of increase in salaries                                  | 8.00%           | 8.00%           |
| 3 | Rate of return on Plan Assets                                 | Not Applicable  | Not Applicable  |
| 4 | Expected Average remaining working lives of employees (years) | 22.91           | 21.90           |

#### Note:

- (i) The estimate of future salary increase takes into account seniority, promotion and other relevant factors.
- (ii) Experience (Gain)/Loss adjustment arising on plan liabilities Rs (2.29 lakhs) [as at 31st December 2013 Rs. (1.87) lakhs].

Contribution to Defined Contribution Plan recognized as expense for the year and disclosed under "Contribution to provident and other funds" in Note 19:

| Year ended 31st | Year ended 31st |
|-----------------|-----------------|
| December 2014   | December 2013   |
| Rs. in lakhs    | Rs. in lakhs    |
| 110. III IURII0 | 110. III IUKIIO |

#### 32. Related party disclosure as per Accounting Standard -18:

a) Key Managerial Personnel (KMP):

|  |                        | Transactions for the year ended        |  |                       |
|--|------------------------|--|--|-----------------------|
| Name   | Nature of relationship | 31st December,<br>2014<br>Rs. in lakhs | 31st December,<br>2013<br>Rs. in lakhs | Nature of transaction |
| Mr. Shivesh Kumar Sinha  | Chairman               | 20.00                                  | 20.00                                  | Remuneration          |
| Mr. Tarek Samir Ahmed Elba                                       | Director               | Nil                                    | Nil                                    |                       |
| Mr. Masud Khan   | Director               | Nil                                    | Nil                                    |                       |
| Mr. Asim Chattopadhyay   | Director               | Nil                                    | Nil                                    |                       |
| Mr. Jose Maria Fontdecaba<br>(Ceased to be KMP w.e.f 11.06.2014) | Director               | Nil                                    | Nil                                    |                       |
| Mr. Narayan Prasad Sharma  | Director               | 81.80                                  | 77.17                                  | Remuneration          |
| Mr. Mohammed Arif Bhuiyan  | Director               | Nil                                    | Nil                                    |                       |
| Dr. Ashim Kr. Chattopadhyay                                      | Director               | 8.00                                   | 4.38                                   | Remuneration          |
| Mr. Marcos Cela Rey<br>(Appointed as KMP w.e.f 18.10.2014)       | Director               | Nil                                    | Nil                                    |                       |

b) Holding Company : Lafarge Surma Cement Ltd, Bangladesh
Ultimate Holding Company: Surma Holdings B.V, Netherland

i) Secured External Commercial Borrowings (ECB):

|   | 31st December<br>2014 | 31st December<br>2013 |
|---|-----------------------|-----------------------|
| print The Control of | Rs. in lakhs          | Rs. in lakhs          |
| Closing balance   | 4,648.93              | 6,563.02              |
| Interest accrued and due as on  | Nil                   | Nil                   |
| Interest accrued but not due as on  | 1,233.49              | 1,745.95              |
| Interest charged during the year ended  | 184.90                | 244.06                |
| Loan availed during the year  | Nil                   | Nil Nil               |
|   |                       |                       |

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# LAFARGE UMIAM MINING PRIVATE LIMITED NOTES TO THE FINANCIAL STATEMENTS

| Foreign exchange fluctuation [(gain)/ loss] on ECB loan             | 90.39         | 920.73        |
|---|---------------|---------------|
| Foreign exchange fluctuation [(gain)/ loss] on outstanding interest | 24.79         | 248.98        |
| Loan repaid during the year   | 2,004.48      | 1,952.93      |
| Interest paid during the year including withholding tax             | 722.15        | 770.33        |
|   |               |               |
| ii) Interest on External Commercial Borrowing (ECB):                |               |               |
|   | 31st December | 31st December |
|   | 2014          | 2013          |
|   | Rs. in lakhs  | Rs. in lakhs  |
| Interest charged during the year                                    | 184.90        | 244.06        |
|   |               |               |
| iii) Export sales transaction:                                      |               |               |
|   | 31st December | 31st December |
|   | 2014          | 2013          |
|   | Rs. in lakhs  | Rs. in lakhs  |
| Closing balance of export sales receivables as at                   | 358.99        | 876.99        |
| Total value of export sales transaction during the year ended       | 20,730.79     | 19,953.72     |
| c) Fellow Subsidiary Company:                                       |               |               |
| Name of the related party: Lum Mawshun Minerals Pvt Ltd             |               |               |
| Transactions:   |               |               |
|   | 31st December | 31st December |
|   | 2014          | 2013          |
|   | Rs. in lakhs  | Rs. in lakhs  |
| Closing balance as at   | 3.48          | 2.66          |
| Expense paid by the Company on behalf of the fellow subsidiary      | 0.82          | 0.44          |
| company during the year ended                                       |               |               |
|   |               |               |

#### 33. Earnings per Share (EPS) – The numerators and denominators used to calculate Basic and Diluted EPS:

|   | Year ended 31st | Year ended 31st |
|---|-----------------|-----------------|
|   | December 2014   | December 2013   |
| a) Net Profit / (Loss) after Tax available for Equity Shareholders (Rs. in Lakhs) | 8,176.24        | 2,376.83        |
| b) Weighted average number of equity shares of nominal value of                   |                 |                 |
| Rs. 10 /- each (Nos.)   | 41,133,099      | 41,133,099      |
| c) Basic and diluted Earnings/(Loss) per Share including exceptional              |                 |                 |
| item (a ÷ b) (Rupees)   | 19.88           | 5.78            |

**34.** None of the Company's fixed assets are considered impaired as on the Balance Sheet Date.

**35.** During the year the Company had entered into certain forward exchange contracts which are not intended for speculation purpose but only for hedging currency related risks. The Company has provided foreign exchange loss of Rs. 94.62 lakhs (as at 31st December 2013 Rs. 336.79 lakhs) due to fluctuation in foreign exchange rates in respect of all outstanding forward contracts at the balance sheet date not backed by any underlying existing assets/liabilities by marking them to the market.



# LAFARGE UMIAM MINING PRIVATE LIMITED NOTES TO THE FINANCIAL STATEMENTS

Forward contracts outstanding as on 31st December 2014 are as follows:

| As at              | No. of Contracts | Amount<br>(USD in lakhs) | Amount<br>(Rs. in lakhs) |
|--------------------|------------------|--------------------------|--------------------------|
| 31st December 2014 | 9                | 68.00                    | 4,366.03                 |
| 31st December 2013 | 8                | 68.00                    | 4,202.74                 |

36. The year end foreign currency exposures that are not hedged by a derivative Instrument or otherwise are given below:

| are given zerem                  | are given below. |                          |                    |          |              |  |
|----------------------------------|------------------|--------------------------|--------------------|----------|--------------|--|
|                                  |                  | Convertible amount as at |                    |          |              |  |
|                                  |                  | 31st Decer               | 31st December 2014 |          | nber 2013    |  |
| Particulars                      | Currency         | Foreign                  |                    | Foreign  |              |  |
|                                  |                  | Currency                 | Rs. in lakhs       | Currency | Rs. in lakhs |  |
|                                  |                  | in lakhs                 |                    | in lakhs |              |  |
| Secured Loan                     | USD              | 73.41                    | 4,648.93           | 106.03   | 6,563.02     |  |
| Interest on Secured loan         | USD              | 19.48                    | 1,233.49           | 28.21    | 1,745.95     |  |
| Working capital loan             | USD              | 138.50                   | 8,771.41           | 154.50   | 9,563.09     |  |
| Interest on Working capital loan | USD              | 0.26                     | 16.32              | 0.27     | 17.10        |  |
| Unsecured loan                   | USD              | 36.00                    | 2,279.93           | 60.00    | 3,713.82     |  |
| Interest on Unsecured loan       | USD              | 0.10                     | 6.34               | 0.17     | 10.38        |  |
| Sundry Creditors                 | USD              | 1.70                     | 128.03             | 1.18     | 95.08        |  |
| Sundry Receivables               | USD              | 5.67                     | 358.99             | 14.17    | 876.99       |  |
| Sundry Receivables               | GBP              | 0.38                     | 37.16              | 0.19     | 19.35        |  |

- **37.** The Company has no reportable segment as the company is primarily engaged in the mining activities and the entire sales are export sales.
- **38.** Previous year's figures have been regrouped / reclassified wherever necessary to correspond with the current year's classification / disclosure.

For and on behalf of the Board of Directors

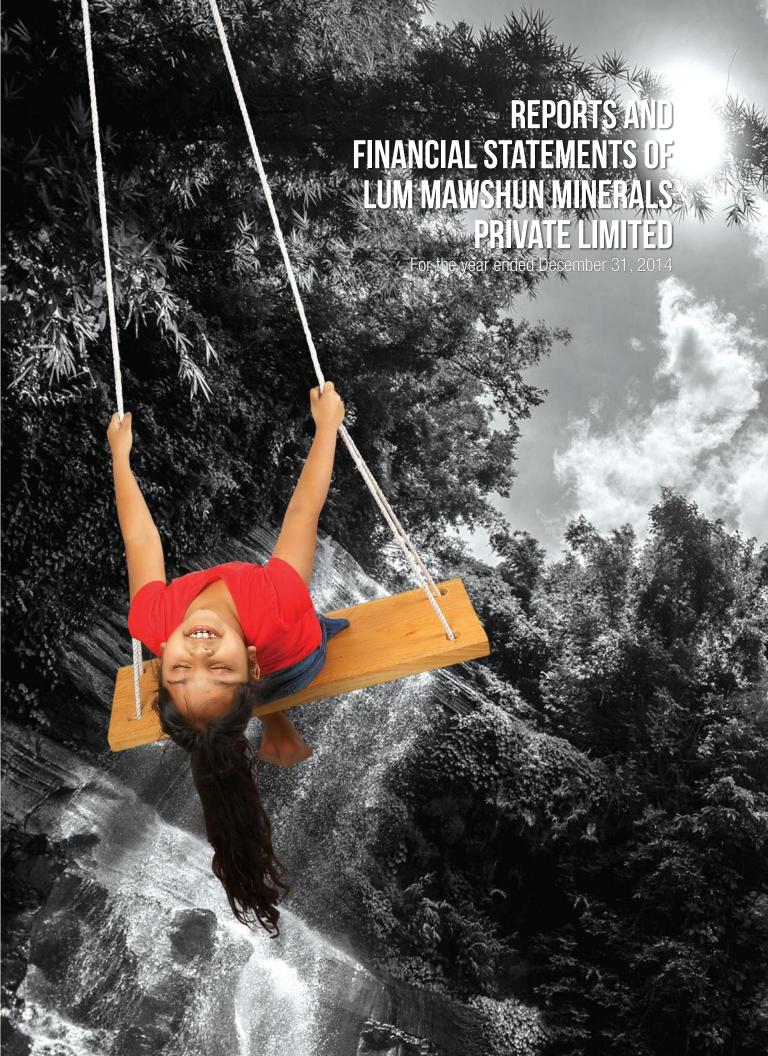
Place : Dhaka

Date: 28th Feb, 2015

Masud Khan Director

Manjuree Rai Company Secretary Narayan Sharma Director





| LAFARGE SURMA CEMENT LIMITED | ANNUAL REPORT 2014 www.lafarge-bd.com

# LUM MAWSHUN MINERALS PRIVATE LIMITED DIRECTORS' REPORT

#### **Dear Shareholders**

Your Directors have the pleasure in presenting the Annual Report of Lum Mawshun Minerals Private Limited (the "Company"), together with the audited balance sheet and the profit and loss account for the year ended December 31, 2014.

#### **Review of the Activities**

Your Company had been set up as a subsidiary of Lafarge Surma Cement Limited ("LSC") to obtain the land rights and mining leases for the mining project in Meghalaya, India. With due approval of the Government of Meghalaya, the Company transferred all lands acquired for the project to Lafarge Umiam Mining Private Limited ("LUMPL"). LUMPL is the operating company for the Mining project. Your Company is now exploring new opportunities for development of future business.

### **Financial Highlights**

The net loss for the year 2014 was Rs. 80,867/-.

#### **Directors**

The Company has six (6) Directors on the Board. The Directors are not liable to retire by rotation.

### **Directors' Responsibility Statement**

Pursuant to the requirement under Section 217(2AA) of the Companies Act, 1956, with respect to Directors' responsibility statement, it is herby confirmed:

- 1. That in the preparation of the annual accounts for the year ended December 31, 2014, the applicable Accounting Standards have been followed along with proper explanations were provided for material departures, if any.
- 2. That the Directors have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year.
- 3. That the Directors had taken proper and sufficient care for the maintenance of adequate accounting records, in accordance with the provisions of the Companies Act, 1956 for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities.
- 4.That the Directors had prepared the accounts for the financial year ended on December 31, 2014 on a going concern basis.

#### **Auditors**

The Statutory Auditors M/s RKP Associates, Chartered Accountants hold office until the conclusion of the ensuing

Annual General Meeting and are eligible for reappointment.

Your Company has received confirmation from the Auditors to the effect that (i) their reappointment, if made would be within the limits prescribed under Section 141(3) (g) the Companies Act, 2013; (ii) that they are not disqualified for reappointment within the meaning of Section 139 of the said Act.

M/s. RKP Associates, Chartered Accountants who are the statutory auditors of the Company, hold office, in accordance with the provisions of the Act till the conclusion of the forthcoming annual general meeting and are eligible for re-appointment.

### **Auditors Report**

The notes to accounts forming part of the financial statements are self-explanatory and need no further explanation.

There is no qualification in the Auditors' Report which requires any clarification/ explanation.

### **Particulars of employees**

As there was no employee drawing the remuneration more than the limit prescribed under Section 217(2A) of the Companies Act, 1956 and Companies (Particulars of Employees) Rules 1975 as amended from time to time, statement under section 217(2A) is not annexed.

# **Conservation of Energy, Technology Absorption and Foreign Exchange**

The particulars as required under section 217(1) (e) of the Indian Companies Act, 1956, read with the Companies (Disclosure of particulars in the report of Board of Directors) Rules 1988, are set out in Annexure "A" to this report

### **Fixed deposits**

During the year under review, the Company has not accepted any deposit from the public.

### **Acknowledgements**

Your Directors wish to express their grateful appreciation for the valuable support and cooperation received from LSC, LUMPL, lenders, project consultants and the Durbars of Nongtrai and Shella for their continued support.

For and on Behalf of the Board

Directors

Place: Dhaka Date: May 14, 2015 www.lafarge-bd.com LAFARGE SURMA CEMENT LIMITED | ANNUAL REPORT 2014 | 147

# LUM MAWSHUN MINERALS PRIVATE LIMITED DIRECTORS' REPORT

### **Annexure "A" to the Directors' Report**

Particulars furnished pursuant to the Companies (Disclosure of particulars in the report of Board of Directors) Rules 1988.

A. Conservation of Energy : The Company is not a manufacturing Company and hence the details in

respect of Conservation of Energy are not applicable.

B. Technology absorption : NIL

C. Foreign Exchange earnings &

outgo during the period : NIL

For and on Behalf of the Board

Directors

Place: Dhaka Date: May 14, 2015





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Web: www.rkpassociates.icai.org.in

Branches: Guwahati, Patna, Siliguri, Kolkata, Indore

## INDEPENDENT AUDITOR'S REPORT

To
The Members
Lum Mawshun Minerals Private Limited
Hotel Polo Tower,
Polo Ground,
Oakland Road
Shillong – 793 001
Meghalaya

We have audited the accompanying financial statements of LUM MAWSHUN MINERALS PRIVATE LIMITED ("the Company"), which comprise the Balance Sheet as at 31st December, 2014 and the Statement of Profit & Loss for the year then ended, and a summary of significant accounting policies and other explanatory information.

#### **Managements Responsibility for the Financial Statements**

Management is responsible for the preparation of these financial statements that give a true and fair view of the financial position and financial performance of the company in accordance with Accounting Standards referred to in sub-section (3C) of section 211 of the Companies Act, 1956 ("the Act") read with the General Circular 15/2013 dated 13th September, 2013 of the Ministry of Corporate Affairs in respect of Section 133 of the Companies Act, 2013. This responsibility includes the design, implementation and maintenance of internal control relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

#### **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with the Standards on Auditing issued by the Institute of Chartered Accountants of India. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement. An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Company's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances.

An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of the accounting estimates made by the management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion and to the best of our information and according to the explanations given to us, the financial statements give the information required by the Act in the manner so required and give a true and fair view in conformity with the Accounting Principles generally accepted in India.

i) In the case of the Balance Sheet, of the state of the affairs of the Company as at 31st December, 2014.







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ii) In case of Statement of Profit & Loss, of the loss for the year ended on 31st December, 2014.

#### **Emphasis of Matter**

Without qualifying our report, we invite attention to Note 11 to the financial statements, regarding financial statements being prepared on a going concern basis, in spite of full erosion of net worth of the Company as at the year end, taking into account the continued financial support from its parent company.

#### **Report on Legal and Regulatory Requirements:**

- 1. As required by the Companies (Auditor's Report) Order, 2003 ("the Order") issued by the Central Government of India in terms of Section 227(4A) of the Act, we give in the Annexure a statement on the matters specified in paragraphs 4 and 5 of the Order.
- 2. As required by Section 227(3) of the Act, we report that:
  - a. We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
  - b. In our opinion proper books of account as required by law have been kept by the company so far as it appears from our examination of such books.
  - c. The Balance Sheet and the Statement of Profit and Loss referred to in this report are in agreement with the books of account.
  - d. The Balance Sheet and the Statement of Profit & Loss referred to in this report are in compliance with the Accounting Standard referred to in Sub-section 3C of section 211of Companies Act, 1956 read with the General Circular 15/2013 dated 13th September, 2013 of the Ministry of Corporate Affairs in respect of Section 133 of the Companies Act, 2013.
  - e. On the basis of the written representation received from the directors as on December, 2014 taken on record by the Board of Directors, none of the directors is disqualified as on December, 2014 from being appointed as a director in terms of Section 274(1)(g) of the Act.

FOR RKP ASSOCIATES CHARTERED ACCOUNTANTS

Dated at Silchar the 03rd of March' 2015

(CA. RAVI KUMAR PATWA)
PARTNER
MRN. 056409
FRN. 322473E







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## ANNEXURE TO THE INDEPENDENT AUDITORS' REPORT

Referred to in para (1) of the Auditors' Report of even date on the financial statements of LUM MAWSHUN MINERALS PRIVATE LIMITED for the year ended 31st December, 2014.

- Having regard to the nature of the Company's business/activities/result, clauses (i), (ii), (iv), (vi), (viii), (xiii), (xiii), (xiv), (xv), (xvi), (xviii), (xix), (xx) of CARO are not applicable.
- The Company has neither granted nor taken any loans, secured or unsecured, to/from companies, firms or other parties listed in the Register maintained under Section 301 of the Companies Act, 1956.
- III) Based on our audit procedure and according to the information and explanation given to us, there are no contracts or arrangements to be entered in the register maintained in pursuance of section 301 of the Companies Act, 1956.
- IV) According to the information and explanations given to us in respect of statutory dues:
  - a) The Company has generally been regular in depositing undisputed dues, including Provident Fund, Investor Education and Protection Fund, Employees' State Insurance, Income Tax, Sales Tax, Wealth Tax, Service Tax, Custom Duty, Excise Duty, Cess and other material statutory dues applicable to it with the appropriate authorities.
  - b) There were no undisputed amounts payable in respect of Income Tax, Wealth Tax, Custom Duty, Excise Duty, Cess and other material statutory dues in arrears as at 31st December, 2014 for a period of more than six months from the date they became payable applicable to it with the appropriate authorities.
  - c) There are no dues of Income Tax, Sale Tax, Wealth Tax, Service Tax, Custom Duty, Excise Duty and Cess which have not been deposited as on 31st December 2014 on account of disputes.
- V) The accumulated losses of the company have exceeds fifty percent of its net worth as at the end of this year. The company has not incurred cash losses during the financial year covered by our audit and in the immediately preceding financial year.
- VI) Based on our audit procedures and according to the information and explanations given to us, by the management we are of the opinion that, the company is not defaulted in repayment of dues to any financial institution or banks.
- VII) In our opinion and according to the information and explanations given to us and on an overall examination of the Balance Sheet, we report that funds raised on short-term basis aggregating to ₹6,78,025 have, prima facie, been used during the year for long-term investment.
- VIII) Based upon the audit procedures performed and according to the information and explanations given to us we report that no fraud on or by the company has been noticed or reported during the year, nor have we been informed of such case by the management.

IN TERMS OF OUR REPORT OF EVEN DATE

FOR RKP ASSOCIATES CHARTERED ACCOUNTANTS

Dated at Silchar the 03rd of March' 2015

> (CA. RAVI KUMAR PATWA) PARTNER MRN. 056409 FRN. 322473E





# LUM MAWSHUN MINERALS PRIVATE LIMITED BALANCE SHEET

as at 31 December 2014

|  |               | As at 31.12.2014 | As at 31.12.2013 |
|--|---------------|------------------|------------------|
|  | Notes         | (Rupees)         | (Rupees)         |
| (I) EQUITY AND LIABILITIES                           |               |                  |                  |
| (1) Shareholders' funds                              |               |                  |                  |
| (a) Share Capital                                    | 03            | 546,600          | 546,600          |
| (b) Reserves and surplus                             | 04            | (1,198,950)      | (1,118,083)      |
|  |               | (652,350)        | (571,483)        |
| (0.0   |               |                  |                  |
| (2) Current liabilities                              |               |                  |                  |
| - Trade payables                                     | 05            | 700,312          | 617,907          |
| - Other current liabilities                          | 06            | -                |                  |
|  |               | 700,312          | 617,907          |
| TOTAL EQUITY AND LIABILITIES                         |               | 47,962           | 46,424           |
| (II) ASSETS  |               |                  |                  |
| (1) Non-current assets                               |               |                  |                  |
| - Long-term loans and advances                       | 07            | 25,675           | 23,037           |
|  |               | 25,675           | 23,037           |
| (2) Current assets                                   |               |                  |                  |
| (a) Cash and bank balances                           | 08            | 22,287           | 23,387           |
| (b) Short-term loans and advances                    | 07            | -                | -                |
|  |               | 22,287           | 23,387           |
| TOTAL ASSETS   |               | 47,962           | 46,424           |
|  |               |                  |                  |
| See accompanying notes forming part of the financial | al statements |                  |                  |
| In terms of our report attached                      |               |                  |                  |

For R K P Associates

**Chartered Accountants** 

CA. RAVI KUMAR PATWA

PARTNER MRN. 056409 FRN. 322473E

Place: Silchar

Date: 03rd Mar, 2015

For and on behalf of the Board of Directors

Masud Khan Director

Narayan Sharma Director

Place: Dhaka

Date: 28th Feb, 2015



# **LUM MAWSHUN MINERALS PRIVATE LIMITED** STATEMENT OF PROFIT AND LOSS

for the year ended 31 December 2014

|  |                    | Year ended | Year ended |
|--|--------------------|------------|------------|
|  |                    | 31.12.2014 | 31.12.2013 |
|  | Notes              | (Rupees)   | (Rupees)   |
| I Other Income (interest on bank deposit)            |                    | 2,638      | 2,638      |
| II Total Revenue                                     |                    | 2,638      | 2,638      |
|  |                    |            |            |
| III EXPENSES   |                    |            |            |
| - Other expenses                                     | 09                 | 83,505     | 85,387     |
| Total Expenses                                       |                    | 83,505     | 85,387     |
|  |                    |            |            |
| IV Profit / (Loss) before tax (II-III)               |                    | (80,867)   | (82,749)   |
| V Tax Expense  |                    | -          | -          |
| VI Loss after tax for the year (IV - V)              |                    | (80,867)   | (82,749)   |
| VII Loss per equity share (Rupees):                  |                    |            |            |
| Basic and Diluted                                    | 12                 | (14.79)    | (15.14)    |
|  |                    |            |            |
| See accompanying notes forming part of the financia  | l statements       |            |            |
|  |                    |            |            |
| The Notes referred to above form an integral part of | the Profit and Los | s Account  |            |
|  |                    |            |            |
| In terms of our report attached                      |                    |            |            |

#### For R K P Associates

**Chartered Accountants** 

CA. RAVI KUMAR PATWA

PARTNER MRN. 056409 FRN. 322473E

Place: Silchar

Date: 03rd Mar, 2015

For and on behalf of the Board of Directors

Masud Khan Director

Narayan Sharma Director

Place: Dhaka

Date: 28th Feb, 2015



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# LUM MAWSHUN MINERALS PRIVATE LIMITED NOTES TO THE FINANCIAL STATEMENTS

#### 01 Background

Lum Mawshun Minerals Private Limited ("LMMPL"), a private limited company incorporated under the laws of India, having its registered office in Shillong, Meghalaya, is a 100% subsidiary company of Lafarge Surma Cement Ltd. ("LSC"), a public limited company incorporated under the laws of Bangladesh.

The Company was formed for acquisition of mining and land rights to facilitate the mining operation of limestone & shale by Lafarge Umiam Mining Pvt Ltd (LUMPL), another subsidiary of the parent Company and supply of the same to the cement plant being set up by the parent Company at Bangladesh. During the earlier years the Company had transferred the Mining & Land rights as well as freehold & leasehold lands as was acquired to LUMPL along with the preoperative expenses and related account balances pertaining to such lands transferred, after obtaining necessary approval from the Government. Consequently there has been no business during the year as well as in the previous years. However, the Company is exploring new opportunities.

#### 02 Significant Accounting Policies

#### a). Basis of accounting and preparation of financial statements.

The financial statements are prepared under the historical cost convention, on the accrual basis of accounting and in accordance with the Generally Accepted Accounting Principles ('GAAP') in India to comply with the Accounting Standards prescribed by Companies (Accounting Standards) Rules, 2006 to the extent applicable and in accordance with the provisions of Companies Act, 1956, as adopted consistently by the Company.

#### b). Use of Estimates

The preparation of the financial statements requires the management to make estimates and assumptions that affect the reporting balances of assets and liabilities and disclosures relating to contingent assets and liabilities as at the date of the financial statements and reporting amounts of income and expenses during the year. Examples of such estimates include provision for doubtful debts, future obligations under employee retirement benefit plans, income taxes, foreseeable estimated contract losses and useful life of fixed assets and intangible assets. Contingencies are recorded when it is probable that a liability will be incurred, and the amount can be reasonably estimated. Actual results could differ from such estimates. Any revision to accounting estimates is recognized prospectively in the current and future periods.

#### c). Taxes on Income

Current tax is the amount of tax payable on the taxable income for the year determined in accordance with the provisions of the Income Tax Act 1961.

Deferred tax is recognized subject to the consideration of prudence in respect of deferred tax assets, on timing difference, being the difference between taxable income and accounting income that originate in one period and are capable of reversal in one or more subsequent periods and is measured using tax rates and laws that have been enacted or subsequently enacted by the Balance Sheet date. Deferred tax assets are reviewed at each Balance Sheet date to re-assess realization.

#### d). Provision, Contingent Liabilities and Contingent Assets

Provisions involving substantial degree of estimation in measurement are recognized when there is a present obligation as a result of past events and it is probable that there will be an outflow of resources. Contingent Liabilities are not recognized but are disclosed in the notes. Contingent Assets are neither recognized nor disclosed in the financial statements.



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# LUM MAWSHUN MINERALS PRIVATE LIMITED NOTES TO THE FINANCIAL STATEMENT

|    |  | As at 31.12.2014 | As at 31.12.2013 |
|----|--|------------------|------------------|
|    |  | (Rupees)         | (Rupees)         |
| 03 | Share Capital                          |                  |                  |
|    | Authorised:                            |                  |                  |
|    | 168,000 (Previous year 168,000) equity | 16,800,000       | 16,800,000       |
|    | shares of Rs 100 each                  |                  |                  |
|    |  | 16,800,000       | 16,800,000       |
|    | Issued, Subscribed and Fully Paid up:  |                  |                  |
|    | 5,466 (Previous year 5,466) equity     | 546,600          | 546,600          |
|    | shares of Rs. 100 each                 |                  |                  |
|    |  | 546,600          | 546,600          |

#### 03.1 Share Capital

#### **Reconciliation of Number of shares**

|                                   | As at 31.12.2014     |         | As at 31.12.2013 |          |
|-----------------------------------|----------------------|---------|------------------|----------|
|                                   | No. of Shares Amount |         | No. of Shares    | Amount   |
| Issued, Subscribed and Fully paid | (Rupees)             |         |                  | (Rupees) |
| At the beginning of the year      | 5,466                | 546,600 | 5,466            | 546,600  |
| Issued during the year            | -                    | -       | -                | -        |
| At the end of the year            | 5,466                | 546,600 | 5,466            | 546,600  |

|   | As at 31.12.2014 |      | As at 31.12   | 2.2013 |
|---|------------------|------|---------------|--------|
| Shareholder   | No. of Shares    | %    | No. of Shares | %      |
| (1) Lafarge Surma Cement Ltd, Bangladesh, the holding company | 4,046            | 74%  | 4,046         | 74%    |
| (2) SG Lyngdoh  | 710              | 13%  | 710           | 13%    |
| (3) Kitty Doris   | 710              | 13%  | 710           | 13%    |
|   | 5,466            | 100% | 5,466         | 100%   |

#### 03.3 Rights, preferences and restrictions attached to the equity shareholders

The Company has one class of equity shares having a par value of Rs. 100 per share. Each shareholder is eligible for one vote per share held. In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the Company after distribution of all preferential amounts, in proportion to their shareholding.



# LUM MAWSHUN MINERALS PRIVATE LIMITED NOTES TO THE FINANCIAL STATEMENT

|    |  | As at 31.12.2014 | As at 31.12.2013 |
|----|--|------------------|------------------|
|    |  | (Rupees)         | (Rupees)         |
| 04 | Reserves and Surplus                                 |                  |                  |
|    | Surplus / (Deficit) in Statement of Profit and Loss: |                  |                  |
|    | Opening Balance                                      | (1,118,083)      | (1,035,334)      |
|    | Add: Profit / (Loss) for the year                    | (80,867)         | (82,749)         |
|    | Closing Balance                                      | (1,198,950)      | (1,118,083)      |
|    |  |                  |                  |
| 05 | Trade Payables                                       |                  |                  |
|    | Creditors for supplies / services                    | 700,312          | 617,907          |
|    | Total Trade Payables                                 | 700,312          | 617,907          |
|    |  |                  |                  |
| 06 | Other current liablities                             |                  |                  |
|    | Creditors for other liablities                       |                  |                  |
|    | Statutory dues                                       | -                | -                |
|    | Total Other current liablities                       | -                |                  |

| 7 Loans and advances                 |                  |            |                  |            |
|--------------------------------------|------------------|------------|------------------|------------|
|                                      | As at 31.12.2014 |            | As at 31.12.2013 |            |
|                                      | Long Term        | Short Term | Long Term        | Short Term |
|                                      | (Rup             | ees)       | (Rup             | ees)       |
| Loans and advances                   |                  |            |                  |            |
| (a) Interest accrued on deposits     | 5,675            | -          | 3,037            | -          |
| (b) Other loans and advances         |                  |            |                  |            |
| - Deposit account <sup>(1)</sup>     | 20,000           | -          | 20,000           | -          |
| Total Loans and advances             | 25,675           | -          | 23,037           | -          |
|                                      |                  |            |                  |            |
| Classification of loans and advances |                  |            |                  |            |
| Secured, considered good             | -                | -          | -                | -          |
| Unsecured, considered good           | 25,675           | -          | 23,037           | -          |
| Doubtful                             | -                | -          | _                | -          |
| Gross Loans and advances             | 25,675           | -          | 23,037           | -          |

#### Additional information

1. Pledged with the Director of Mineral Resources, Meghalaya

|    |   | As at 31.12.2014 | As at 31.12.2013 |
|----|---|------------------|------------------|
|    |   | (Rupees)         | (Rupees)         |
| 08 | Cash and bank balances                                      |                  |                  |
|    | (a) Cash on hand  | 274              | 274              |
|    | (b) Balances with banks                                     |                  |                  |
|    | - In Current Accounts                                       | 22,013           | 23,113           |
|    | Total cash and bank balances                                | 22,287           | 23,387           |
| 1  |   |                  |                  |
| 内  | Out of above, the balances that meet the definition of Cash |                  |                  |
| 8  | and cash equivalents as per AS 3 Cash Flow Statements       | 22,287           | 23,387           |

## LUM MAWSHUN MINERALS PRIVATE LIMITED **NOTES TO THE FINANCIAL STATEMENT**

|    |                           | As at 31.12.2014 | As at 31.12.2013 |
|----|---------------------------|------------------|------------------|
|    |                           | (Rupees)         | (Rupees)         |
| 09 | Other Expenses            |                  |                  |
|    | (a) Auditors Remuneration | 70,787           | 70,787           |
|    | (b) Filing fees           | 11,618           | 14,500           |
|    | (c) Others                | 1,100            | 100              |
|    |                           | 83,505           | 85,387           |
| _  |                           |                  |                  |

#### Micro, Small and Medium Enterprises Development Act, 2006.

The Company has not received any intimation from "suppliers" regarding their status under the Micro, Small and Medium Enterprises Development Act, 2006, and hence disclosures if any, relating to amounts unpaid as at the period end together with interest paid/ payable are required under the said act have not been given.

11 The net worth of the Company as on 31.12.2014 has been fully eroded and the Company has been incurring losses over the years including the current year. However, the Company enjoys continued supports from its parent company. In view of this, going concern assumption has not been vitiated.

| 2 Earnings per Share (EPS) – The numerators and denominators used to calculate Basic and Diluted EPS: |            |            |  |  |  |  |  |  |
|---|------------|------------|--|--|--|--|--|--|
|   | Year ended | Year ended |  |  |  |  |  |  |
| Particulars   | 31.12.2014 | 31.12.2013 |  |  |  |  |  |  |
|   | (Rupees)   | (Rupees)   |  |  |  |  |  |  |
| 1 Net Profit after tax attributable to Equity Shareholders (Rs) {A}                                   | (80,867)   | (82,749)   |  |  |  |  |  |  |
| 2 Weighted average number of Equity Shares outstanding during   | 5,466      | 5,466      |  |  |  |  |  |  |
| the year (Nos.) {B}   |            |            |  |  |  |  |  |  |
| 3 Nominal Value of Equity per share (Rs.)   | 100        | 100        |  |  |  |  |  |  |
| 4 Basic / Diluted Earnings per share (Rs.) {A÷B}  | (14.79)    | (15.14)    |  |  |  |  |  |  |

- Deferred tax Asset/Liability has not been created during the year, there being no timing difference between the accounting income and taxable income, which is capable of reversing in subsequent periods.
- 14 Related party disclosure as per Accounting Standard 18
  - a) Holding Company:

Name: Lafarge Surma Cement Ltd, Bangladesh

Ultimate Holding Company: Surma Holdings B.V, Netherland

b) Fellow Subsidiary:

Name: Lafarge Umiam Mining Pvt Ltd

Transaction: Expense paid by the fellow subsidiary on behalf of the Company Rs. 82,405/-

(Previous Year Rs.43,416/-); Balance at the year end: Rs.348,232/- (Previous Year Rs.265,827/-)

Previous year's figures have been regrouped / reclassified wherever necessary to correspond with the current year's classification / disclosure.

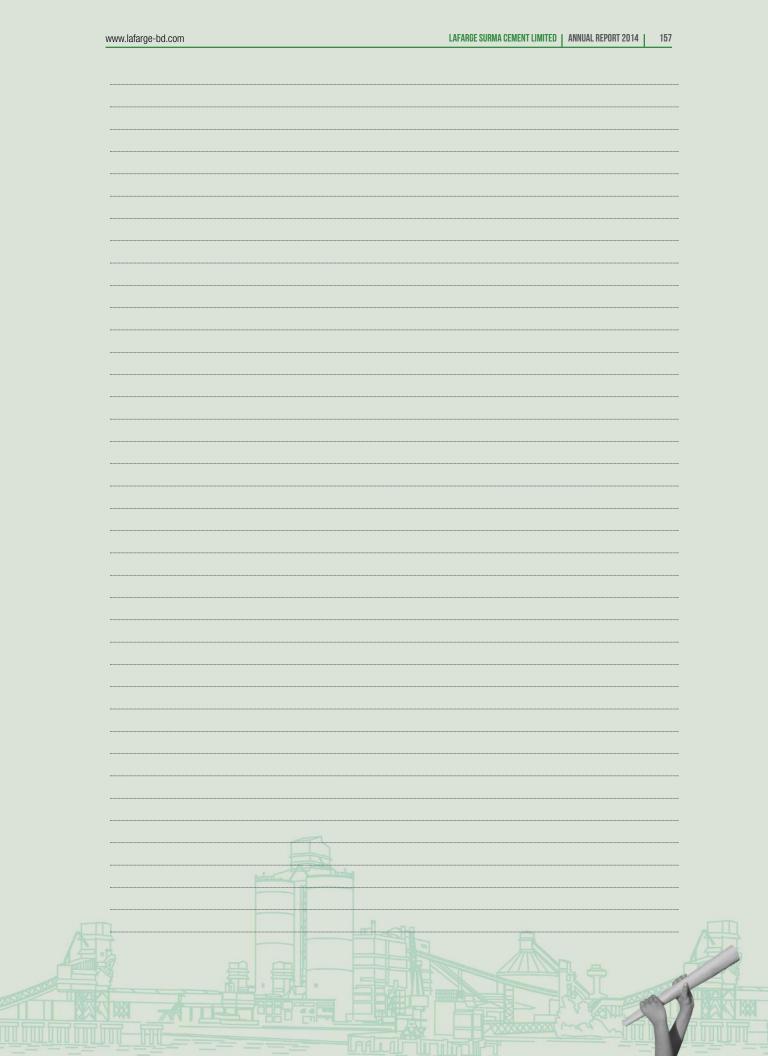
For and on behalf of the Board of Directors

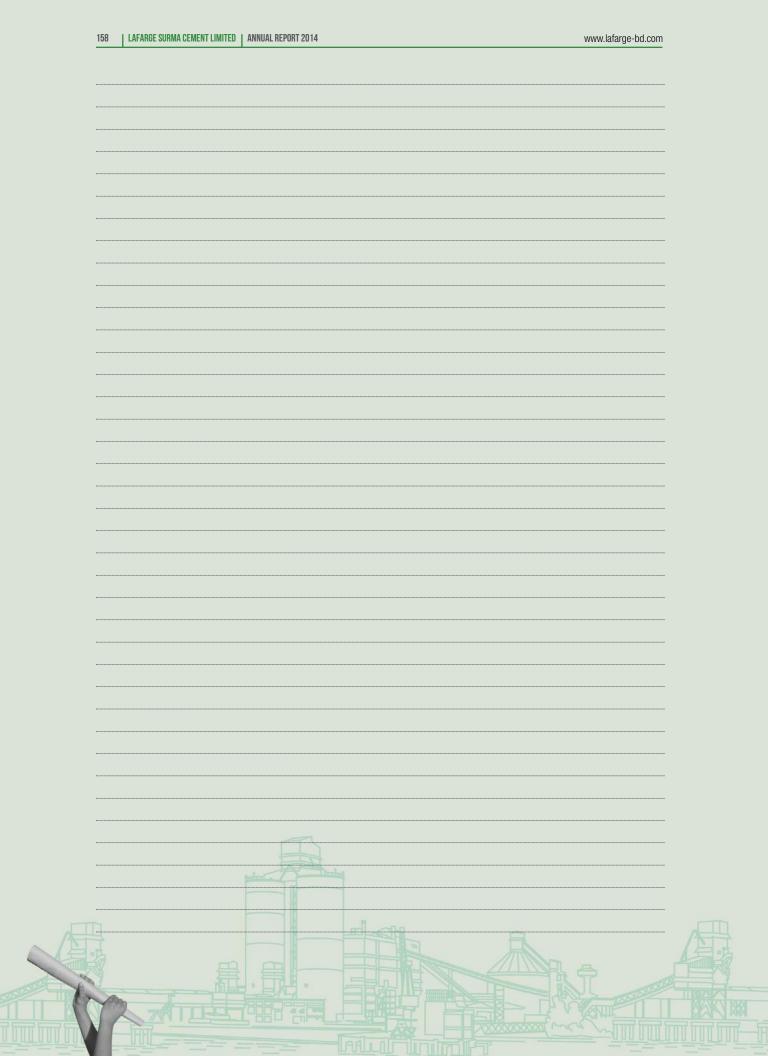
Masud Khan

Director

Narayan Sharma Director

Place: Dhaka Date: 28th Feb, 2015





## Lafarge Surma Cement Ltd.

A company of LAFARGE and M MOLINS

## **FORM OF PROXY**

| of                        |  |       |          |         |       |      |       | <br> | <br> | <br>(ad | ldre | ss) |
|---------------------------|--|-------|----------|---------|-------|------|-------|------|------|---------|------|-----|
| being a shareholder of La | afarge Surma Cement Limited  | (the  | "Compa   | ny") h  | ereby | appo | oint, |      |      |         |      |     |
|                           |  |       |          |         |       |      |       |      |      |         |      |     |
| of                        |  |       |          |         |       |      |       | <br> | <br> | <br>(ad | ldre | SS) |
|                           | d on my/our behalf at the 17t<br>ment thereof or any poll that r<br>Resolutions. |       |          |         |       | -    |       |      |      |         |      |     |
| As witness my/our hand    | this   |       |          | . day c | of    |      |       | <br> | <br> | <br>    | 20   | 15. |
|                           |  |       |          |         |       |      |       |      |      |         |      | _   |
| Signed (Member)           | Folio/BO No. (Member)  |       |          |         |       |      |       |      |      |         |      |     |
|                           | Member Phone No.   |       |          |         |       |      |       |      |      |         |      |     |
| Signed (Proxyholder)      | Folio/BO No. (Proxyholder)   |       |          |         |       |      |       |      |      |         |      |     |
| oignou (i roxyrioidor)    | Affix  | reve  | nue stai | пр      |       |      |       |      |      |         |      |     |
|                           |  | Tk. 2 | 20.00    |         |       |      |       |      |      |         |      |     |
| Note:                     |  |       |          |         |       |      |       |      |      |         |      |     |

- The proxy form, duly filled in and stamped, must be submitted with the Registered Office of the Company not less than 72 hours before the time fixed for the meeting.
- Proxy shall be a member of the Company.

## Lafarge Surma Cement Ltd.

A company of LAFARGE and M CEMENTOS MOLINS

### **ATTENDANCE SLIP**

I hereby record my presence at the 17th Annual General Meeting of Lafarge Surma Cement Limited on June 11, 2015 at 11:00 A.M. at the RAOWA Convention Hall no. 1 (HELMET), VIP Road, Mohakhali, Dhaka 1206.

| Name of Member           |  |
|--------------------------|--|
|                          |  |
| Foilo / BO No. of Member |  |
|                          |  |

Note:

Please complete this Attendance Slip and deposit at the registration counter on the day of the meeting

Signature of Member