(xv) That, the system of internal control is sound in design and has been effectively implemented and monitored.

(xvi) That, there are no significant doubts upon the issuer company's ability to continue as a going concern. If the issuer company is not considered to be a going concern, the fact along with reasons thereof should be disclosed.

(xvii) Significant deviations from last year's operating

results of the issuer company shall be highlighted and the reasons thereof should be explained:

Gross profit has slightly increased in 2013 compared to last year mainly due to lower raw material costs. Operating profit has also increased as a result of increase in gross profit margin as well as recovery of insurance claim in 2013 of BDT 171 million for business interruption in 2012.

(xviii) Summary of key operating and financial data of preceding five years:

#### **Income And Expenses:**

|                           |             |             |             |             | Tk. 000s    |
|---------------------------|-------------|-------------|-------------|-------------|-------------|
|                           | 2013        | 2012        | 2011        | 2010        | 2009        |
| REVENUE                   | 11,330,374  | 10,640,061  | 6,098,478   | 5,655,374   | 7,543,725   |
| Cost of sales             | (6,627,036) | (6,450,942) | (5,538,142) | (5,077,635) | (4,658,211) |
| GROSS PROFIT              | 4,703,338   | 4,189,119   | 560,336     | 577,739     | 2,885,514   |
| General and               |             |             |             |             |             |
| administrative expenses   | (738,674)   | (678,765)   | (374,702)   | (342,119)   | (432,132)   |
| Selling and               |             |             |             |             |             |
| distribution expenses     | (152,429)   | (153,284)   | (68,340)    | (93,909)    | (124,949)   |
| Other operating           |             |             |             |             |             |
| (expenses) / income       | 173,472     | (20,982)    | 89,590      | (1,257,001) | 4,611       |
| OPERATING INCOME/(LOSS)   | 3,985,707   | 3,336,088   | 206,884     | (1,115,290) | 2,333,044   |
| Finance expenses          | (772,054)   | (829,278)   | (2,495,364) | (719,414)   | (949,106)   |
| Finance income            | 2,154       | 764         | 496         | 2,725       | 78,527      |
| NET INCOME/(LOSS)         |             |             |             |             |             |
| BEFORE TAX                | 3,215,807   | 2,507,574   | (2,287,984) | (1,831,979) | 1,462,465   |
| Income tax                | (669,708)   | (654,140)   | 100,300     | 212,144     | (466,904)   |
| NET INCOME/(LOSS)         |             |             |             |             |             |
| AFTER TAX                 | 2,546,099   | 1,853,434   | (2,187,684) | (1,619,835) | 995,561     |
| Earnings per share (Taka) | 2.19        | 1.60        | (1.88)      | (1.39)      | 0.86        |

#### Assets And Liabilities:

|                               |            |            |            |            | Tk. 000s   |
|-------------------------------|------------|------------|------------|------------|------------|
|                               | 2013       | 2012       | 2011       | 2010       | 2009       |
| ASSETS                        |            |            |            |            |            |
| NON-CURRENT ASSETS            |            |            |            |            |            |
| Property, plant and equipment | 12,763,354 | 13,369,232 | 13,815,909 | 14,377,748 | 14,673,213 |
| Intangible assets             | 987,293    | 1,186,771  | 1,293,051  | 1,219,460  | 225,010    |
| Other Receivables             | 86,457     | 55,359     | -          | -          | -          |
| Current assets                | 5,190,219  | 3,912,006  | 3,450,421  | 2,317,596  | 2,393,392  |
| TOTAL ASSETS                  | 19,027,323 | 18,523,368 | 18,559,381 | 17,914,804 | 17,291,615 |

|                                 |            |             |             |             | Tk. 000s    |
|---------------------------------|------------|-------------|-------------|-------------|-------------|
|                                 | 2013       | 2012        | 2011        | 2010        | 2009        |
| LIABILITIES                     |            |             |             |             |             |
| Share capital                   | 11,613,735 | 11,613,735  | 11,575,806  | 5,806,868   | 5,806,868   |
| Retained earnings               | (944,130)  | (3,490,257) | (5,343,728) | (3,156,087) | (1,536,346) |
| Other component of equity       | (52,603)   | (11,894)    | (16,113)    | (18,610)    | -           |
| Share money deposits            | -          | -           | 37,929      | -           | -           |
| Foreign currency translation    | 427,423    | 268,932     | 197,787     | 135,946     | 159,943     |
| Shareholders' equity-           |            |             |             |             |             |
| Parent company                  | 11,044,425 | 8,380,516   | 6,451,681   | 2,768,117   | 4,430,465   |
| Non-controlling interests       | 118        | 231         | 302         | 362         | 417         |
| EQUITY                          | 11,044,543 | 8,380,747   | 6,451,983   | 2,768,479   | 4,430,882   |
| NON-CURRENT LIABILITIES         |            |             |             |             |             |
| Long-term debt                  | 497,027    | 948,895     | 3,904,616   | 4,713,556   | 4,705,955   |
| Deferred income tax liabilities | 1,224,510  | 612,200     | 9,267       | 172,993     | 385,137     |
| Contribution to                 |            |             |             |             |             |
| employee benefit                | 137,817    | 114,421     | 78,457      | 56,174      | 45,047      |
| Derivative instruments          | -          | -           | 6,746       | 18,029      | -           |
| Provisions                      | 23,146     | 23,125      | -           | -           | _           |
| Current liabilities             | 6,100,280  | 8,443,980   | 8,108,312   | 10,185,573  | 7,724,594   |
| TOTAL EQUITY AND                |            |             |             |             |             |
| LIABILITIES                     | 19,027,323 | 18,523,368  | 18,559,381  | 17,914,804  | 17,291,615  |

(xix) Reasons for non-declaration of dividend:

Despite the fact that the Company earned a consolidated EPS of 2.19 in 2013, the Company has accumulated loss at the end of the year. The Company's policy and practice is not to declare dividend when there

are accumulated losses. This policy is also based on financial prudence and addresses the long term interests of the shareholders. Accordingly, the Board of Directors of the Company did not recommend any dividend for the year 2013.

(xx) The number of Board meetings held during the year and attendance by each Director:

4 (four) Board meetings were held during the year 2013 and the dates are March 14, June 08, September 18 and December 17. The Directors attended the Board meetings as stated below:

| S/L | Name of Directors                | Number of meetings<br>held whilst a<br>board member | Meetings<br>attended | Remarks        |
|-----|----------------------------------|---|----------------------|----------------|
| 1   | Mr. Thomas Gerard Farrell        | 2   | 2                    |                |
| 2   | Mr. Fabrizio Angelo Olivares     | 2   | 2                    |                |
| 3   | Mr. Tarek Samir Ahmed Elba       | 4   | 4                    |                |
| 4   | Mr. Jose Maria Fontdecaba Antico | 4   | 4                    |                |
| 5   | Mr. Enrique de Bobes Pellicer    | 4   | 2                    | Leaves granted |
| 6   | Mr. Shivesh Kumar Sinha          | 4   | 4                    |                |
| 7   | Mr. Salvador Fernandez Capo      | 4   | 2                    | Leaves granted |
| 8   | Mr. Manzurul Islam               | 4   | 0                    | Leaves granted |



| Name | Position                       | Number of meetings<br>held whilst a<br>board member | Meetings<br>attended | Remarks        |
|------|--------------------------------|---|----------------------|----------------|
| 9    | Mr. Anisur Rahman Sinha        | 4   | 2                    | Leaves granted |
| 10   | Mr. Monzurur Rahman            | 4   | 4                    |                |
| 11   | Mr. Zakir Ahmed Khan           | 4   | 4                    |                |
| 12   | Mr. Md. Wahiduzzaman Khandaker | 4   | 2                    | Leaves granted |
| 13   | Mr. Syed Shujauddin Ahmed      | 4   | 3                    | Leaves granted |
| 14   | Mr. Tufail K Haider            | 1   | 1                    |                |

(xxi) The pattern of shareholding:

a) Parent/Subsidiary/Associated companies and other related parties (name wise details):

| Name               | Position       | No. of shares |
|--------------------|----------------|---------------|
| Surma Holding B.V. | Parent Company | 683,698,700   |

**b)** Directors, Chief Executive Officer, Company Secretary, Chief Financial Officer, Head of Internal Audit and their spouses and minor children (name wise details):

| Name                              | Position   | Self | Spouse | Minor<br>Children |
|-----------------------------------|--|------|--------|-------------------|
| Mr. Thomas Gerard Farrell         | Director/Chairman as nominee of Surma<br>Holding BV            | Nil  | Nil    | NiI               |
| Mr. Fabrizio Angelo Olivares      | Director as nominee of Surma Holding BV                        | Nil  | Nil    | NiI               |
| Mr. Tarek Samir Ahmed Elba        | Director as nominee of Surma Holding BV and CEO                | Nil  | Nil    | Nil               |
| Mr. Jose Maria Fontdecaba Antico  | Director as nominee of Surma Holding BV                        | 50   | Nil    | Nil               |
| Mr. Enrique de Bobes Pellicer     | Director as nominee of Surma Holding BV                        | Nil  | Nil    | Nil               |
| Mr. Shivesh Kumar Sinha           | Director as nominee of Surma Holding BV                        | Nil  | Nil    | Nil               |
| Mr. Salvador Fernandez Capo       | Director as nominee of Surma Holding BV                        | Nil  | Nil    | Nil               |
| Mr. Manzurul Islam                | Director as nominee of Islam Cement Ltd                        | 200  | Nil    | NiI               |
| Mr. Anisur Rahman Sinha           | Director as nominee of Sinha Fashions Ltd                      | Nil  | Nil    | Nil               |
| Mr. Monzurur Rahman               | Director as nominee of Delta Life<br>Insurance Co. Ltd.        | 2000 | Nil    | Nil               |
| Mr. Zakir Ahmed Khan              | Independent Director   | Nil  | Nil    | Nil               |
| Mr. Md. Wahiduzzaman<br>Khandaker | Director as nominee of Investment<br>Corporation of Bangladesh | Nil  | Nil    | NiI               |
| Mr. Syed Shujauddin Ahmed         | Independent Director   | Nil  | Nil    | NiI               |
| Mr. Tufail K Haider               | Independent Director   | Nil  | Nil    | Nil               |
| Mr. Masud Khan                    | Finance Director   | Nil  | Nil    | Nil               |
| Mr. Kazi Mizanur Rahman           | Company Secretary  | Nil  | Nil    | Nil               |
| Mr. Moshorrof Hossain             | Head of Internal Audit   | Nil  | Nil    | Nil               |

#### Note:

The Directors' shares shown above are as per the holdings in their personal names; but the shareholdings of the companies that they represent are as follows:

- Surma Holding B.V.: 683,698,700 shares - Islam Cement Ltd: 31,914,200 shares
- Sinha Fashions Ltd: 35,100,000 shares
- Delta Life Insurance Co. Ltd: 27,011,180 shares
- Investment Corporation of Bangladesh:
- 19,932,000 shares

c) Executives (top five salaried employees other than the Directors, Chief Executive Officer, Company Secretary, Chief Financial Officer, Head of Internal Audit):

| Name                      | Position                         | No. of shares |
|---------------------------|----------------------------------|---------------|
| Mr. Asim Chattopadhyay    | Senior Vice President Operations | Nil           |
| Mr. Sang Soo Bae          | Production Coach                 | Nil           |
| Mr. Mohammed Arif Bhuiyan | Supply Chain Director            | Nil           |
| Mr. JungOk Kim            | Kiln Coach                       | Nil           |
| Mr. Harpal Singh          | Head of Maintenance              | Nil           |

**d)** Shareholders holding ten percent (10%) or more voting interest in the Company (name wise details):

| Name               | No. of shares |
|--------------------|---------------|
| Surma Holding B.V. | 683,698,700   |

(xxii) Appointment/re-appointment of a director of the company:

With regard to the appointment, retirement and re-appointment of Directors, the Company is governed by its Articles of Association, the Company Act, 1994 and other related legislations. Accordingly the following Directors of the Board will retire at the 16th Annual General Meeting and will be eligible for re-appointment, and Independent Director will be appointed.

The name of the Directors and Independent Directors are as follows:

- 1. Mr. Thomas Gerard Farrell, Director & Chairman
- 2. Mr. Fabrizio Angelo Olivares, Director
- 3. Mr. Salvador Fernandez Capo, Director
- 4. Mr. Zakir Ahmed Khan, Independent Director
- 5. Mr. Tufail K Haider, Independent Director

Brief resume of the Directors, nature of their expertise in specific functional areas and names of companies in which they also hold the directorship and membership of committees of the board are given at page 13 of the Annual Report, which fulfill the condition 1.5 (xxii) of the corporate governance guidelines of BSEC.

# Status of compliance with conditions imposed by the Bangladesh Securities and Exchange Commission:

Status of compliance with conditions imposed by the Commission's Notification No.SEC/CMRRCD/2006-158/134/Admin/44 dated August 07, 2012 issued under section 2CC of the Bangladesh Securities and Exchange Ordinance, 1969 is presented below:

| Condition |   | Compliance status<br>(Put √ in the appropriate column) |              | Remarks  |
|-----------|---|--|--------------|----------|
| No.       | Title   | Complied   | Not complied | (If any) |
| 1         | Board of Directors  |  |              |          |
| 1.1       | Board's Size The number of Board Directors should not be less than 5 (five) and more than 20 (twenty).  | V  |              |          |
| 1.2       | Independent Directors   |  |              |          |
| (i)       | At least one fifth $(1/5)$ of the total number of directors in the company's board shall be independent directors.  | V  |              |          |
| (ii) a)   | Who either does not hold any share or holds less than 1% shares to the total paid-up shares of the company;   | <b>V</b>   |              |          |
| (ii) b)   | Who is not a sponsor of the company and is not connected with the companies any sponsor or director or shareholder who holds one percent $(1\%)$ or more share of the total paid-up shares of the company on the basis of family relationship. His/her family members also should not hold above mentioned shares in the company. | V  |              |          |



| Condition |   | Complian          |                       | Domostico           |
|-----------|---|-------------------|-----------------------|---------------------|
| No.       | Title   | (Put √ in the app | ropriate column)  Not | Remarks<br>(If any) |
|           |   | Complied          | complied              |                     |
| (ii) c)   | Who does not have any other relationship whether pecuniary or otherwise, with the company or its subsidiary/ associated companies or its subsidiary/associated companies.   | V                 |                       |                     |
| (ii) d)   | Who is not a member, director or officer of any stock exchange.   | √                 |                       |                     |
| (ii) e)   | Who is not a shareholder, director or officer of any member of stock exchange or an intermediary of the capital market.   | V                 |                       |                     |
| (ii) f)   | Who is not a partner or an executive or was not a partner or an executive during the preceding 3 (three) years of the concerned company's statutory audit firm.   | √                 |                       |                     |
| (ii) g)   | Who shall not be an independent director in more than 3 (three) listed companies.   | $\sqrt{}$         |                       |                     |
| (ii) h)   | Who has not been convicted by a court of competent jurisdiction as a defaulter in payment of any loan to a bank or a Non-Bank Financial Institution (NBFI).   | V                 |                       |                     |
| (ii) i)   | Who has not been convicted for a criminal offence involving moral turpitude.  | V                 |                       |                     |
| (iii)     | The independent director(s) shall be appointed by the board of directors and approved by the shareholders in the Annual General Meeting (AGM).  | V                 |                       |                     |
| (iv)      | The post of independent director(s) can not remain vacant for more than 90 (ninety) days.   | <b>V</b>          |                       |                     |
| (v)       | The Board shall lay down a code of conduct of all Board members and annual compliance of the code to be recorded.   | $\sqrt{}$         |                       |                     |
| (vi)      | The tenure of office of an independent director shall be for a period of 3 (three) years, which may be extended for 1 (one) term only.  | V                 |                       |                     |
| 1.3       | Qualification of Independent Director (ID)  |                   |                       |                     |
| (i)       | Independent Director shall be a knowledgeable individual with integrity who is able to ensure compliance with financial, regulatory and corporate laws and can make meaningful contribution to business.  | V                 |                       |                     |
| (ii)      | The person should be a Business Leader / Corporate Leader / Bureaucrat / University Teacher with Economics or Business Studies or Law background / Professionals like Chartered Accountants, Cost & Management Accountants, and Chartered Secretaries. The independent director must have at least 12 (twelve) years of corporate management / professional experience. | V                 |                       |                     |
| (iii)     | In special cases the above qualifications may be relaxed subject to prior approval of the Commission.   | V                 |                       |                     |
| 1.4       | Chairman of the Board and Chief Executive Officer   |                   |                       |                     |
|           | The positions of the Chairman of the Board and the Chief Executive Officer of the companies shall be filled by different individuals with defined different roles and responsibilities.   | <b>V</b>          |                       |                     |

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| Condition |  | Compliar<br>(Put √ in the app | ice status<br>ropriate column) | Remarks   |
|-----------|--|-------------------------------|--------------------------------|---|
| No.       | Title  | Complied                      | Not complied                   | (If any)  |
|           | The Chairman of the company shall be elected from among the directors of the company.  |                               |                                |   |
| 1.5       | The Directors' Report to Shareholders  |                               |                                |   |
| (i)       | Industry outlook and possible future development in the industry.  | V                             |                                |   |
| (ii)      | Segment-wise or product-wise performance.  | V                             |                                |   |
| (iii)     | Risks and concerns.  | √                             |                                |   |
| (iv)      | A discussion on Cost of Goods sold, Gross Profit Margin and Net Profit Margin.   | √                             |                                |   |
| (v)       | Discussion on continuity of any Extra-Ordinary gain or loss.   | N/A                           |                                |   |
| (vi)      | Basis for related party transactions- a statement of all related party transactions should be disclosed in the annual report.  | √                             |                                |   |
| (vii)     | Utilization of proceeds from public issues, rights issues and / or through any others instruments.   | <b>√</b>                      |                                |   |
| (viii)    | An explanation if the financial result deteriorate after the company goes for Initial Public Offering (IPO), Repeat Public Offering (RPO), Rights Offer, Direct Listing, etc.  | N/A                           |                                |   |
| (ix)      | If significant variance occurs between Quarterly Financial performance and Annual Financial Statements the management shall explain about the variance on their Annual Report.   | N/A                           |                                |   |
| (x)       | Remuneration to directors including independent directors.   | N/A                           |                                | No<br>remuneration<br>are to be paid<br>to any director |
| (xi)      | The financial statements prepared by the management of<br>the issuer company present fairly its state of affairs, the<br>result of its operations, cash flows and changes in equity.   | <b>√</b>                      |                                | to driy director  |
| (xii)     | Proper books of account of the issuer company have been maintained.  | <b>√</b>                      |                                |   |
| (xiii)    | Appropriate accounting policies have been consistently applied in preparation of the financial statements and that the accounting estimates are based on reasonable and prudent judgment.  | V                             |                                |   |
| (xiv)     | International Accounting Standards (IAS)/ Bangladesh Accounting Standards (BAS)/ International Financial Reporting Standards (IFRS)/ Bangladesh Financial Reporting Standards (BFRS), as applicable in Bangladesh, have been followed in preparation of the financial statements and any departure there-from has been adequately disclosed. | V                             |                                |   |
| (xv)      | The system of internal control is sound in design and has been effectively implemented and monitored.  | √                             |                                |   |
| (xvi)     | There are no significant doubts upon the issuer company's ability to continue as a going concern. If the issuer company is not considered to be a going concern, the fact along with reasons thereof should be disclosed.  | V                             |                                |   |



| Cor | ndition   |  | Complian<br>(Put √ in the app |              | Remarks  |
|-----|-----------|--|-------------------------------|--------------|----------|
| No. |           | Title  | Complied                      | Not complied | (If any) |
|     | (xvii)    | Significant deviations from the last year's operating results of the issuer company shall be highlighted and the reasons thereof should be explained.  | √                             | complied     |          |
|     | (xviii)   | Key operating and financial data of at least preceding 5 (five) years shall be summarized.   | √                             |              |          |
|     | (xix)     | If the issuer company has not declared dividend (cash or stock) for the year, the reasons thereof shall be given.  | <b>V</b>                      |              |          |
|     | (xx)      | The number of Board meetings held during the year and attendance by each director shall be disclosed.  | √                             |              |          |
|     | (xxi)     | The pattern of shareholdings and name wise details disclosing the aggregate number of shares:  |                               |              |          |
|     | (xxi) a)  | Parent/Subsidiary/Associated Companies and other related parties (name wise details).  | V                             |              |          |
|     | (xxi) b)  | Directors, Chief Executive Officer, Company Secretary, Chief Financial Officer, Head of Internal Audit and their spouses and minor children (name wise details).   | V                             |              |          |
|     | (xxi) c)  | Executives (top five salaried employees of the company, other than the Directors, Chief Executive Officer, Company Secretary, Chief Financial Officer and Head of Internal Audit).   | $\sqrt{}$                     |              |          |
|     | (xxi) d)  | Shareholders holding ten percent (10%) or more voting interest in the company (name wise details).   | V                             |              |          |
|     | (xxii)    | Appointment/Reappointment of Directors:  |                               |              |          |
|     | (xxii) a) | A brief resume of the director.  | √                             |              |          |
|     | (xxii) b) | Nature of his/her expertise in specific functional areas.  | √                             |              |          |
|     | (xxii) c) | Names of companies in which the person also holds the directorship and the membership of committees of the board.  | √                             |              |          |
| 2   |           | Chief Financial Officer (CFO), Head of Internal Audit and Company Secretary (CS)   |                               |              |          |
|     | 2.1       | The company shall appoint a Chief Financial Officer (CFO), a Head of Internal Audit (Internal Control and Compliance) and a Company Secretary (CS). The Board of Directors should clearly define respective roles, responsibilities and duties of the CFO, the Head of Internal Audit and the CS.              | V                             |              |          |
|     | 2.2       | The CFO and the Company Secretary of the companies shall attend the meetings of the Board of Directors. Provided that the CFO and/or the Company Secretary shall not attend such part of a meetin of the Board of Directors which involves consideration of an agenda item relating to their personal matters. | √<br>√                        |              |          |
| 3   |           | Audit Committee  |                               |              |          |
|     | (i)       | The company shall have an Audit Committee as a sub-committee of the Board of Directors.  | $\sqrt{}$                     |              |          |
|     | (ii)      | The Audit Committee shall assist the Board of Directors in ensuring that the financial statements reflect true and fair view of the state of affairs of the company and in ensuring a good monitoring system within the business.  | V                             |              |          |
|     | (iii)     | The Audit Committee shall be responsible to the Board of   |                               |              |          |

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| Condition |   | Compliar<br>(Put √ in the app | npliance status<br>he appropriate column) Rem |                        |
|-----------|---|-------------------------------|---|------------------------|
| No.       | Title   | Complied                      | Not complied                                  | (If any)               |
|           | Directors. The duties of the Audit Committee shall be clearly set forth in writing.   |                               |   |                        |
| 3.1       | Constitution of the Audit Committee   |                               |   |                        |
| (i)       | The Audit Committee shall be composed of at least 3 (three) members.  | √                             |   |                        |
| (ii)      | The Board of Directors shall appoint members of the Audit Committee who shall be directors of the company and shall include at least 1 (one) independent director.  | <b>√</b>                      |   |                        |
| (iii)     | All members of the audit committee should be "financially literate" and at least 1 (one) member shall have accounting or related financial management experience.   | V                             |   |                        |
| (iv)      | When the term of service of the Committee members expires or there is any circumstance causing any Committee member to be unable to hold office until expiration of the term of service, thus making the number of the Committee members to be lower than the prescribed number of 3 (three) persons, the Board of Directors shall appoint the new Committee member(s) to fill up the vacancy(ies) immediately or not later than 1 (one) month from the date of vacancy(ies) in the Committee to ensure continuity of the performance of work of the Audit Committee. | N/A                           |   | No vacancy<br>occurred |
| (v)       | The company secretary shall act as the secretary of the Committee.  | √                             |   |                        |
| (vi)      | The quorum of the Audit Committee meeting shall not constitute without at least 1 (one) independent director.   | <b>√</b>                      |   |                        |
| 3.2       | Chairman of the Audit Committee   |                               |   |                        |
| (i)       | The Board of Directors shall select 1 (one) member of the Audit Committee to be Chairman of the Audit Committee, who shall be an independent director.  | V                             |   |                        |
| (ii)      | Chairman of the audit committee shall remain present in the Annual General Meeting (AGM).   | √                             |   |                        |
| 3.3       | Role of Audit Committee   |                               |   |                        |
| (i)       | Oversee the financial reporting process.  | √                             |   |                        |
| (ii)      | Monitor choice of accounting policies and principles.   | √                             |   |                        |
| (iii)     | Monitor Internal Control Risk management process.   | <b>V</b>                      |   |                        |
| (iv)      | Oversee hiring and performance of external auditors.  | V                             |   |                        |
| (v)       | Review along with the management, the annual financial statements before submission to the board for approval.  | V                             |   |                        |
| (vi)      | Review along with the management, the quarterly and half yearly financial statements before submission to the board for approval.   | V                             |   |                        |
| (vii)     | Review the adequacy of internal audit function.   | √                             |   |                        |



| Condition |  | Complian          |                       | Domonico         |
|-----------|--|-------------------|-----------------------|------------------|
| No.       | Title  | (Put √ in the app | ropriate column)  Not | Remarks (If any) |
|           |  | Complied          | complied              | (ii dily)        |
| (viii)    | Review statement of significant related party transactions submitted by the management.  | <b>V</b>          |                       |                  |
| (ix)      | Review Management Letters/ Letter of Internal Control weakness issued by statutory auditors.   | √                 |                       |                  |
| (x)       | When money is raised through Initial Public Offering (IPO)/Repeat Public Offering (RPO)/Rights Issue the company shall disclose to the Audit Committee about the uses/applications of funds by major category (capital expenditure, sales and marketing expenses, working capital, etc), on a quarterly basis, as a part of their quarterly declaration of financial results. Further, on an annual basis, the company shall prepare a statement of funds utilized for the purposes other than those stated in the offer document/prospectus.  | V                 |                       |                  |
| 3.4       | Reporting of the Audit Committee   |                   |                       |                  |
| 3.4.1     | Reporting to the Board of Directors  |                   |                       |                  |
| (i)       | The Audit Committee shall report on its activities to the Board of Directors.  | √                 |                       |                  |
| (ii)      | The Audit Committee shall immediately report to the Board of Directors on the following findings, if any:-   |                   |                       |                  |
| (ii) a)   | Report on conflicts of interests.  | N/A               |                       | None             |
| (ii) b)   | Suspected or presumed fraud or irregularity or material defect in the internal control system.   | N/A               |                       | None             |
| (ii) c)   | Suspected infringement of laws, including securities related laws, rules and regulations.  | N/A               |                       | None             |
| (ii) d)   | Any other matter which shall be disclosed to the Board of Directors immediately.   | N/A               |                       | None             |
| 3.4.2     | Reporting to the Authorities:  If the Audit Committee has reported to the Board of Directors about anything which has material impact on the financial condition and results of operation and has discussed with the Board of Directors and the management that any rectification is necessary and if the Audit Committee finds that such rectification has been unreasonably ignored, the Audit Committee shall report such finding to the Commission, upon reporting of such matters to the Board of Directors for three times or completion of a period of 6 (six) months from the date of first reporting to the Board of Directors, whichever is earlier. | N/A               |                       | None             |
| 3.5       | Reporting to the Shareholders and General Investors:<br>Report on activities carried out by the Audit Committee,<br>including any report made to the Board of Directors under  | V                 |                       |                  |

answer (1919)

| Condition     |  | Complian          |                         | Domonico   |
|---------------|--|-------------------|-------------------------|--|
| Condition No. | Title  | (Put √ in the app | ropriate column)<br>Not | Remarks<br>(If any)                                      |
|               |  | Complied          | complied                |  |
|               | condition 3.4.1 (ii) above during the year, shall be signed by the Chairman of the Audit Committee and disclosed in the annual report of the issuer company.                             |                   |                         |  |
| 4             | External /Statutory Auditors   |                   |                         |  |
| (i)           | Appraisal or valuation services or fairness opinions.  | √                 |                         |  |
| (ii)          | Financial information systems design and implementation.   | $\sqrt{}$         |                         |  |
| (iii)         | Book-keeping or other services related to the accounting records or financial statements.  | √                 |                         |  |
| (iv)          | Broker-dealer services.  | $\sqrt{}$         |                         |  |
| (v)           | Actuarial services.  | √                 |                         |  |
| (vi)          | Internal audit services.   | √                 |                         |  |
| (vii)         | Any other service that the Audit Committee determines.   | √                 |                         |  |
| (viii)        | No partner or employees of the external audit firms shall possess any share of the company they audit at least during the tenure of their audit assignment of that company.              | V                 |                         |  |
| (ix)          | Audit certification/ certification service on Compliance of Corporate Governance as required under clause (i) of condition number 7  | V                 |                         |  |
| 5             | Subsidiary Company   |                   |                         |  |
| (i)           | Provisions relating to the composition of the Board of Directors of the holding company shall be made applicable to the composition of the Board of Directors of the subsidiary company. | N/A               |                         | The<br>Subsidiaries                                      |
| (ii)          | At least 1 (one) independent director on the Board of Directors of the holding company shall be a director on the Board of Directors of the subsidiary company.                          | N/A               |                         | are governed<br>by guidelines<br>applicable<br>in India. |
| (iii)         | The minutes of the Board meeting of the subsidiary company shall be placed for review at the following Board meeting of the holding company.   | V                 |                         |  |
| (iv)          | The minutes of the respective Board meeting of the holding company shall state that they have reviewed the affairs of the subsidiary company also.                                       | <b>V</b>          |                         |  |
| (v)           | The Audit Committee of the holding company shall also review the financial statements, in particular the investments made by the subsidiary company.                                     | <b>V</b>          |                         |  |
| 6             | Duties of Chief Executive Officer (CEO) and Chief Financial Officer (CFO)  |                   |                         |  |
|               | The CEO and CFO shall certify to the Board that:-  |                   |                         |  |
| (i)           | They have reviewed financial statements for the year and that to the best of their knowledge and belief:   | √                 |                         |  |
| (i) a)        | These statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;  | <b>V</b>          |                         |  |



| Condition Title |   | Complian<br>(Put √ in the app |              | Remarks  |
|-----------------|---|-------------------------------|--------------|----------|
| No.             | No.   |                               | Not complied | (If any) |
| (i) b)          | These statements together present a true and fair view of the company's affairs and are in compliance with existing accounting standards and applicable laws.   | <b>V</b>                      |              |          |
| (ii)            | There are, to the best of knowledge and belief, no transactions entered into by the company during the year which are fraudulent, illegal or violation of the company's code of conduct.  | $\sqrt{}$                     |              |          |
| 7               | Reporting and Compliance of Corporate Governance  |                               |              |          |
| (i)             | The company shall obtain a certificate from a practicing Professional Accountant/ Secretary (Chartered Accountant/ Cost and Management Accountant/ Chartered Secretary) regarding compliance of conditions of Corporate Governance Guidelines of the Commission and shall send the same to the shareholders along with the Annual Report on a yearly basis. | <b>V</b>                      |              |          |
| (ii)            | The directors of the company shall state, in accordance with the Annexure attached, in the directors' report whether the company has complied with these conditions.  | <b>V</b>                      |              |          |

For and on behalf of the Board of Directors

Thomas Gerard Farrell Chairman

Jr. J. Famill

Dated: Dhaka March 31, 2014



#### AHMED MASHUQUE & CO.

CHARTERED ACCOUNTANTS

20 Comrade Moni Singho Road Old : 62/1, Purano Palton, Level # 4 Motificel C/A. Dhoko 1000, Bongladesh Tel : +880-2-9559025,9566370 -880-2-7174171, 7174172

Fax: +880-2-9559025 Email: info@ahmedmashuque.com Web: www.ahmedmashuque.com

# CERTIFICATE TO THE SHAREHOLDERS OF LAFARGE SURMA CEMENT LTD.

# ON COMPLIANCE STATUS OF THE CONDITIONS OF CORPORATE GOVERNANCE GUIDELINES OF BANGLADESH SECURITIES AND EXCHANGE COMMISSION (BSEC)

We have examined the compliance status of the conditions of corporate governance guidelines of Bangladesh securities and exchange commission (BSEC) of Lafarge Surma Cement Ltd. for the year ended 31st December 2013 as stipulated in clause 7 (i) of BSEC Notification No. SEC/CMRRCD/2006-158/134/Admin/44 dated 07 August 2012 of the Bangladesh Securities and Exchange Commission (BSEC) on Corporate Governance.

It is the responsibility of the management to ensure compliance with the conditions of Corporate Governance guidelines and proper reporting thereof as stated in the aforesaid notification. Our examination for the purpose of issuing this certification was limited to the verification of procedures and implementations thereof, adopted by the company for ensuring the compliance of conditions of Corporate Governance guidelines and proper reporting thereof in the annexure attached herewith on the basis of evidence obtained and representation received from the management of the company.

To the best of our knowledge, information and according to the explanations given to us, we certify that the company has fully complied with the conditions of Corporate Governance guidelines as stipulated in the above mentioned BSEC Notification. It is also certified that the compliance status has been properly reported in the annexure attached herewith.

Ahmed Mashuque & Co. Chartered Accountants

Dated: Dhaka April 10, 2014

# AUDIT COMMITTEE REPORT

# For the year 2013

February 27, 2014

To: The Board of Directors
Lafarge Surma Cement Ltd.

#### **The Audit Committee**

The Audit Committee consists of the following members:

Chairman: Mr. Zakir Ahmed Khan, Independent Director
Member: Mr. Syed Shujauddin Ahmed, Independent Director
Member: Mr. Jose Maria Fontdecaba Antico, Director

Member: Mr. Tarek Samir Ahmed Elba, Chief Executive Officer

#### The scope of Audit Committee

As provided in clause 3.3 of the Bangladesh Securities and Exchange Commission Notification dated August 07, 2012.

#### Activities during the year 2013

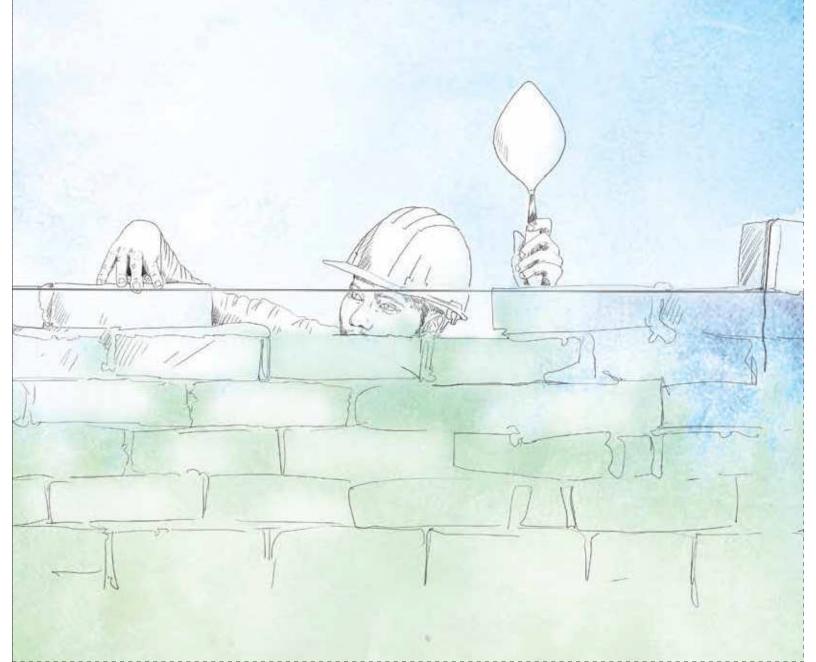
- a. Oversee the financial reporting process.
- b. Reviewed the annual, half-yearly and quarterly Financial Statements of the Company and its subsidiaries before submission to the Board for approval.
- c. Monitored Internal Control Risk Management process. A separate Internal Control Team is in place to ensure effective performance of Internal Control activities.
- d. Oversee the hiring and performance of external auditors.
- e. Reviewed the Management Letters issued by the statutory auditors for the year 2012 together with management response to the findings.
- f. Where appropriate, reported the findings on the following:
  - i. Conflict of interests;
  - ii. Suspected or presumed fraud or irregularity or material defect in the internal control system;
  - iii. Suspected infringement of laws, including securities related laws, rules and regulations; and
  - iv. Any other matters which should be disclosed to the Board of Directors immediately.
- g. Approved audit plan and resource allocation for the Internal Audit Services.
- h. Reviewed the adequacy of Internal Audit activities carried out during the year.
- Reviewed the Internal Audit Reports and monitored implementation of Audit Action Plans to improve Internal Control Systems.

Karien

Zakir Ahmed Khan Chairman, Audit Committee

# CONSOLIDATED FINANCIAL STATEMENTS OF LAFARGE SURMA CEMENT LIMITED

For the year ended December 31, 2013





# INDEPENDENT AUDITORS' REPORT to the shareholders of LAFARGE SURMA CEMENT LIMITED

#### Nurul Faruk Hasan & Co.

Chartered Accountants

JHK Windcel, Level 4, KA-90 Pragoti Saroni, Dhaka-1229, Bangladesh Phone: +880 - 2 - 841 2989, 841 0956 Fax: +880 - 2 - 841 7979 E-mail: nufhas@bcs-bd.com Website: www.nufhas-bd.com

Correspondent Firm of RSM International network

# Report on the Consolidated Financial Statements

We have audited the accompanying consolidated financial statements of Lafarge Surma Cement Limited, which comprise the consolidated statement of financial position as at 31 December 2013 and the consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

#### Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Bangladesh Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatements, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Bangladesh Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatements. An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the Consolidated Financial Statements give a true and fair view of the financial position of Lafarge Surma Cement Limited as at 31 December 2013, and of its financial performance and its cash



flows for the year then ended in accordance with Bangladesh Accounting Standards/Bangladesh Financial Reporting Standards.

#### **Other Matters**

The Financial Statements of two subsidiaries named Lafarge Umiam Mining Private Limited and Lum Mawshun Minerals Private Limited for the year ended 31 December 2013 were audited by Indian auditor (RKP ASSOCIATES) who expressed an unmodified opinion with an Emphasis of Matter paragraph on those statements on 18 February 2014 (regarding going concern status of those subsidiaries) have been consolidated.

# Report on Other Legal and Regulatory Requirements

The consolidated financial statements comply with the applicable sections of the Companies Act 1994, the Securities and Exchange Rules 1987 and other applicable laws and regulations.

#### We also report that

- a. we have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit and made due verification thereof;
- b. in our opinion, proper books of account as required by law have been kept by the company so far as it appeared from our examination of those books;
- c. the group's consolidated statement of financial position and consolidated statement of comprehensive income dealt with by the report are in agreement with the books of account and returns; and
- d. the expenditure incurred and payments made were for the purposes of the group's business.

(Nurul Faruk Hasan & Co.)
Chartered Accountants

Dated: Dhaka March 16, 2014



## **Consolidated Statement of Financial Position**

as at 31 December 2013

|  | NOTES                        | 2013  | 2012  |
|--|------------------------------|---|---|
|  | NOTES                        | Taka'000  | Taka'000  |
| ASSETS<br>NON-CURRENT ASSETS   |                              |   |   |
| Property, plant and equipment Intangible assets Other receivables  | 5<br>6<br>9                  | 12,763,354<br>987,293<br>86,457                               | 13,369,232<br>1,186,771<br>55,359                           |
|  |                              | 13,837,104  | 14,611,362  |
| CURRENT ASSETS Inventories Trade receivables Other receivables Cash and cash equivalents                     | 7<br>8<br>9<br>10            | 1,593,449<br>799,536<br>1,592,835<br>1,204,399                | 1,659,520<br>711,629<br>1,386,697<br>154,160                |
|  |                              | 5,190,219   | 3,912,006   |
| TOTAL ASSETS   |                              | 19,027,323  | 18,523,368  |
| EQUITY & LIABILITIES Share capital Retained earnings Other components of equity Foreign currency translation | 11<br>11.6<br>11.7<br>3.6    | 11,613,735<br>(944,130)<br>(52,603)<br>427,423                | 11,613,735<br>(3,490,257)<br>(11,894)<br>268,932            |
| SHAREHOLDERS' EQUITY- PARENT COMPANY   |                              | 11,044,425  | 8,380,516   |
| Non-controlling interests  | 12                           | 118   | 231   |
| EQUITY   |                              | 11,044,543  | 8,380,747   |
| NON-CURRENT LIABILITIES Long-term debt Deferred tax liabilities Employee benefits Provisions                 | 13<br>14<br>15<br>17         | 497,027<br>1,224,510<br>137,817<br>23,146<br><b>1,882,500</b> | 948,895<br>612,200<br>114,421<br>23,125<br><b>1,698,641</b> |
| CURRENT LIABILITIES  |                              | 1,002,000   | 1,030,041   |
| Trade payables Other payables Derivative instruments Current portion of long term debt Short-term debt       | 18<br>19<br>16<br>13.2<br>20 | 2,267,632<br>440,064<br>48,355<br>409,100<br>2,761,847        | 1,945,520<br>473,098<br>7,641<br>2,838,908<br>3,063,221     |
| Current tax liabilities  | 21                           | 173,282   | 115,592   |
|  |                              | 6,100,280   | 8,443,980   |
| TOTAL EQUITY AND LIABILITIES   |                              | 19,027,323  | 18,523,368  |

The accompanying Notes 1 to 35 form an integral part of these financial statements.

Finance Director

Company Secretary

Director

Chief Executive Officer

As per our annexed report of same date.

Dated: Dhaka March 16, 2014 (Nurul Faruk Hasan & Co.)
Chartered A ccountants

## **Consolidated Income Statement**

for the year ended 31 December 2013

|  | NOTES          | 2013                              | 2012                               |
|--|----------------|-----------------------------------|------------------------------------|
|  | NOTES          | Taka'000                          | Taka'000                           |
| REVENUE  | 23             | 11,330,374                        | 10,640,061                         |
| Cost of sales  | 24             | (6,627,036)                       | (6,450,942)                        |
| GROSS PROFIT   |                | 4,703,338                         | 4,189,119                          |
| General and administrative expenses Sales and marketing expenses Other operating income/(expenses) | 25<br>27<br>28 | (738,674)<br>(152,429)<br>173,472 | (678,765)<br>(153,284)<br>(20,982) |
| OPERATING INCOME   |                | 3,985,707                         | 3,336,088                          |
| Finance cost Finance income  | 29<br>29       | (772,054)<br>2,154                | (829,278)<br>764                   |
| INCOME BEFORE TAX  |                | 3,215,807                         | 2,507,574                          |
| Income tax   | 30             | (669,708)                         | (654,140)                          |
| INCOME FOR THE YEAR  |                | 2,546,099                         | 1,853,434                          |
| Attributable to:   |                |                                   |                                    |
| Owners of the parent Company<br>Non-controlling interests  |                | 2,546,127<br>(28)                 | 1,853,471<br>(37)                  |
|  |                | 2,546,099                         | 1,853,434                          |
| Basic earnings per share (Taka)  | 31             | 2.19                              | 1.60                               |
| Diluted earnings per share (Taka)  | 31             | 2.19                              | 1.60                               |

The accompanying Notes 1 to 35 form an integral part of these financial statements.

Finance Director

Company Secretary

Director

Chief Executive Officer

As per our annexed report of same date.

(Nurul Faruk Hasan & Co.)

Chartered Accountants

Dated: Dhaka March 16, 2014



# **Consolidated Statement of Comprehensive Income**

for the year ended 31 December 2013

|   | 2013      | 2012      |
|---|-----------|-----------|
|   | Taka'000  | Taka'000  |
|   |           |           |
| INCOME/(LOSS) FOR THE YEAR                                    | 2,546,099 | 1,853,434 |
| Items that may be reclassified subsequently to profit or loss |           |           |
| Cash flow hedge instruments                                   | (40,709)  | 3,243     |
| Actuarial loss  | -         | 976       |
| Exchange differences on translating foreign operation         | 158,491   | 71,145    |
| Non controlling interests- currency translation adjustment    | (85)      | (34)      |
| OTHER COMPREHENSIVE INCOME FOR THE YEAR                       | 117,697   | 75,330    |
| TOTAL COMPREHENSIVE INCOME/(LOSS) FOR THE YEAR                | 2,663,796 | 1,928,764 |
|   |           |           |
|   |           |           |
| Attributable to:  |           |           |
| Owners of the parent Company                                  | 2,663,909 | 1,928,835 |
| Non-controlling interests                                     | (113)     | (71)      |
|   | 2,663,796 | 1,928,764 |
|   |           |           |

The accompanying Notes 1 to 35 form an integral part of these financial statements.

Finance Director

Company Secretary

Director

S. Ch

Chief Executive Officer

As per our annexed report of same date.

Nurul Faruk Hasan & Co.)

Chartered Accountants

Dated: Dhaka March 16, 2014

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# LAFARGE SURMA CEMENT LIMITED

Consolidated Statement of Changes in Equity

for the year ended 31 December 2013

( All figures are in Tk. '000)

|  | Share<br>capital       | Retained<br>earnings  | Other components of equity | Share<br>money<br>deposits | Foreign currency translation | Equity for parent company | Non<br>controlling<br>interests | Total<br>equity |
|--|------------------------|-----------------------|----------------------------|----------------------------|------------------------------|---------------------------|---------------------------------|-----------------|
| Balance at 1 January 2012                          | 11,575,806             | 1,575,806 (5,343,728) | (16,113)                   | 37,929                     | 197,787                      | 6,451,681                 | 302                             | 6,451,983       |
| Total comprehensive income/<br>(loss) for the year | ,                      | 1,853,471             | 4,219                      | ı                          | 71,145                       | 1,928,835                 | (71)                            | 1,928,764       |
| Issuance of right shares                           | 37,929                 | ı                     | ı                          | (37,929)                   | ı                            | I                         | I                               | ı               |
| Balance at 31 December 2012                        | 11,613,735 (3,490,257) | (3,490,257)           | (11,894)                   | 1                          | 268,932                      | 8,380,516                 | 231                             | 8,380,747       |
| Balance at 1 January 2013                          | 11,613,735             | (3,490,257)           | (11,894)                   | İ                          | 268,932                      | 8,380,516                 | 231                             | 8,380,747       |
| Total comprehensive income/<br>(loss) for the year | ı                      | 2,546,127             | (40,709)                   | I                          | 158,491                      | 2,663,909                 | (113)                           | 2,663,796       |
| Balance at 31 December 2013                        | 11,613,735             | (944,130)             | (52,603)                   | •                          | 427,423                      | 11,044,425                | 118                             | 11,044,543      |
|  |                        |                       |                            |                            |                              |                           |                                 |                 |

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Finance Director

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Company Secretary

Director

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Chief Executive Officer

# **Consolidated Statement of Cash Flows**

for the year ended 31 December 2013

|   | 2013        | 2012        |
|---|-------------|-------------|
|   | Taka'000    | Taka'000    |
|   |             |             |
| Cash Flows From Operating Activities                                    | 44 400 000  | 40.000.455  |
| Cash receipts from customers  | 11,499,302  | 10,388,157  |
| Cash paid to suppliers and employees                                    | (6,724,423) | (6,558,607) |
| Cash generated by operations  | 4,774,879   | 3,829,550   |
| Income taxes paid   | (262,989)   | (225,600)   |
| Other receipts  | 4,176       | 3,044       |
| Net cash generated by operating activities                              | 4,516,066   | 3,606,994   |
|   |             |             |
| Cash Flows From Investing Activities                                    |             |             |
| Payments for property, plant and equipment                              | (206,538)   | (235,938)   |
| Payments for intangible assets  | (6,332)     | (18,502)    |
| Proceeds from sale of property, plant and equipment                     | 7,815       | 667         |
| Net cash used in investing activities                                   | (205,055)   | (253,773)   |
|   |             |             |
| Cash Flows From Financing Activities                                    |             |             |
| Repayment of long term debt   | (2,743,635) | (2,888,748) |
| (Decrease)/increase in short term debt                                  | (111,420)   | 133,798     |
| Payment for right issue costs   | -           | (26,204)    |
| Payment of interest   | (398,984)   | (662,742)   |
| Net cash used in financing activities                                   | (3,254,039) | (3,443,896) |
|   |             |             |
| Net effect of foreign currency translation on cash and cash equivalents | (6,733)     | (597)       |
| Net increase/(decrease) in cash and cash equivalents                    | 1,050,239   | (91,272)    |
|   |             |             |
| Cash and Cash Equivalents at Beginning of the year                      | 154,160     | 245,432     |
| Cash and Cash Equivalents at End of the year                            | 1,204,399   | 154,160     |

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Finance Director

Company Secretary

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Director

Chief Executive Officer

#### **Notes to the Consolidated Financial Statements**

for the year ended 31 December 2013

#### 1 Background and Introduction

#### Formation and legal status

Lafarge Surma Cement Limited (LSCL) - (hereinafter referred to as "Lafarge Surma or the Company") was incorporated on 11 November 1997 as a private limited company in Bangladesh under the Companies Act 1994 having its registered office in Dhaka. The Company has subsequently been converted into a public limited company on 20 January 2003 and went for Initial Public Offering of shares in November 2003 which was fully subscribed and issued. The shares have since been listed and are being traded in Dhaka and Chittagong Stock Exchanges. Presently the Company has two subsidiaries in India. The main objectives of the subsidiaries are to support the holding company. A brief description of each of the subsidiary is given below:

#### Lum Mawshun Minerals Private Limited (LMMPL) -

incorporated under the Indian Companies Act 1956 on 17 November 1994 as a private limited company with its registered office at Shillong in the State of Meghalaya, India.

#### Lafarge Umiam Mining Private Limited (LUMPL) -

incorporated under the Indian Companies Act 1956 on 22 March 1999 as a private limited company with its registered office at Shillong in the State of Meghalaya, India.

#### 2 Nature of Business

The Company has established the country's only modern, integrated and state-of-the art cement manufacturing plant at Chhatak under Sunamganj district. The company extracts and processes the basic raw materials limestone from its own quarry in

Meghalaya. A 17-kilometre cross-border belt conveyor links the quarry with the cement plant for transportation of raw materials.

The company is engaged in manufacturing and marketing of cement and clinker in the local market.

# 3 Summary of Significant Accounting Policies

#### 3.1 Basis of preparation

These financial statements have been prepared in line with Lafarge group accounting policies following Generally Accepted Accounting Principles (GAAP) after due compliance with the Bangladesh Financial Reporting Standards (BFRS), the Companies Act 1994, the Securities and Exchange Rules 1987 and other applicable laws and regulations. More specifically, the consolidated financial statements of the Company have been prepared in accordance with the provisions of Bangladesh Financial Reporting Standard 10: "Consolidated Financial Statements".

The financial statements have been prepared under the historical cost convention, except for the following:

- i) derivative financial instruments measured at fair value;
- ii) financial instruments at fair value through profit and loss measured at fair value.

#### 3.2 Principles of consolidation

The accounts of all the subsidiaries of the Company have been fully consolidated as the Company directly controls more than 50% of the voting shares of these entities.

The Company has made following investments in its subsidiaries which have been eliminated during consolidation:

| Name of subsidiary   | 2013           | 2012           |
|--|----------------|----------------|
|  | Taka'000       | Taka'000       |
| Lafarge Umiam Mining Private Limited, India<br>Lum Mawshun Minerals Private Limited, India | 516,673<br>508 | 599,062<br>589 |
|  | 517,181        | 599,651        |

All inter-company balances between the Company and its subsidiaries are eliminated on consolidation.



#### 3.3 Scope of consolidation

The name of subsidiaries, country of incorporation and proportion of ownership interest are as follows:

| Name of subsidiary                   | Country of incorporation | % of ownership interest |
|--------------------------------------|--------------------------|-------------------------|
| Lafarge Umiam Mining Private Limited | India                    | 100                     |
| Lum Mawshun Minerals Private Limited | India                    | 74                      |

#### 3.4 Use of Estimates and Judgments

#### i) Estimates

The preparation of financial statements in conformity of BFRS recognition and measurement of principles requires the use of estimates and assumptions that affect the reported amounts of assets and liabilities and of revenues and expenses. Such estimates are prepared on the assumption of going concern, are established based on currently available information. Changes in facts and circumstances may result in revised estimates, and actual results could differ from the estimates.

Significant estimates made by management in the preparation of these financial statements include assumptions used for depreciation, deferred taxes and provisions for employees benefits.

#### ii) Judgments

The accounting for certain provisions and the disclosure of contingent liabilities and claims at the date of the financial statements is judgmental

#### 3.5 Functional and presentation currency

These financial statements are presented in Bangladesh Taka which is functional and presentation currency of the company. Figures have been rounded off to the nearest thousand Taka, unless stated otherwise.

# 3.6 Translation of financial statements denominated in foreign currencies

The accounts of the Indian subsidiaries have been translated into Bangladesh Taka using the year end closing rate of exchange for all financial position items and the average rate of exchange is applied to revenues, expenses and amounts presented on the statement of cash flows. The resulting translation adjustments are included as a separate component of shareholders' equity. The exchange rates used for consolidating the Indian entities are as follows:

| Taka equivalent of Rs. 1 | 2013   | 2012   |
|--------------------------|--------|--------|
| Average rate             | 1.3306 | 1.5345 |
| Closing rate             | 1.2561 | 1.4564 |

#### 3.7 Property, plant and equipment

#### i) Recognition of property, plant and equipment

These are capitalized at cost of acquisition and subsequently stated at cost less accumulated depreciation and accumulated impairment losses. The cost of acquisition of an asset comprises its purchase price and any directly attributable cost of bringing the asset to its operating condition for its intended use inclusive of inward freight, duties and non-refundable taxes.

#### ii) Subsequent costs

Subsequent maintenance and normal repairs are expensed as incurred while major renewals and improvements are capitalised.

#### iii) Capitalisation of strategic spare parts

Pursuant to the Lafarge group policy strategic spare parts over EURO 30,000 for individual item having more than 1 year life time are required to be capitalised.

#### iv) Construction in progress

These expenditures will be capitalized and recognized as operating assets upon completion of the acquisition process or construction, where applicable and physical possession thereof.

#### v) Depreciation of property, plant and equipment

Straight line depreciation method is followed and depreciation has been charged on all assets acquired that are put on use except land. Full month's depreciation is charged for the month of acquisition and no depreciation is charged for the month of disposal. The rates of depreciation and

category of property, plant and equipment (PP&E) are as follows:

| Category of PP&E      | Rate %  |
|-----------------------|---------|
| Leasehold improvement | 20      |
| Building              | 2       |
| Plant building        | 2.5     |
| Technical facilities  | 3.33    |
| Plant & machinery     | 3.33    |
| Other plant equipment | 10      |
| Vehicles              | 20      |
| Computer equipment    | 33.33   |
| Office equipment      | 20 & 50 |
| Furniture & fixtures  | 10      |
|                       |         |

#### 3.8 Intangible assets

#### i) Software

Software costs are capitalized where it is expected to provide future enduring economic benefits. Capitalization costs include license fees and cost of implementation/system integration services which are capitalized in the year in which the relevant software is installed for use. Costs of maintenance, upgradation and enhancements are charged off as revenue expenditure unless they bring similar significant additional long term benefits.

#### ii) Others

Capitalization costs of leased land and quarry land include statutory fees, lump sum payment to lessor and subsequent development cost. These are shown as "intangible assets" in line with group policy.

#### iii) Construction in progress

These expenditures will be capitalized and recognized as operating assets upon completion of the development process.

#### iv) Amortization of intangible assets

#### a) Software

Software are amortized using the straight-line method over their useful lives (Three years).

#### b) Others

The leased land and quarry land are amortized using the straight-line method over their amortization year calculated on the basis of different leased year. However, the quarry land are amortized over a year of maximum 30 years.

#### 3.9 Inventories

Inventories are stated at the lower of cost and net realizable value while packing materials and spare parts are valued at cost. The cost of inventories is based on the weighted average method.

#### 3.10 Financial instruments

Financial instrument is any contract that gives rise to both a financial asset of one entity and a financial liability or equity instrument of another entity.

#### i) Non-derivative financial assets

Non-derivative financial assets consist of trade receivable, other receivable (except prepayments), cash and cash equivalents that are available for use by the Company without any restriction. All non-derivative financial assets are accounted for at trade date. The carrying amount of all non-derivative financial assets are reviewed for impairment on an annual basis to assess if there is any indication that the asset may be impaired. The Company derecognises a non-derivative financial asset when no further cash flow is expected to flow to the Company from the asset and if substantially all risks and rewards attached to the asset has been transferred.

#### a) Trade receivables

Trade receivables represent the amounts due from customers for delivering goods. Trade and other receivables are initially measured at cost which is the fair value of the consideration given in return. After initial measurement these are carried at cost less impairment losses due to uncollectibility of any amount so measured. Impairment loss is recognized in the consolidated income statement.

#### b) Cash and cash equivalents

Cash and cash equivalents comprise cash in hand and cash at bank.

#### ii) Non-derivative financial liabilities

Non-derivative financial liabilities consist of trade payables, other payables, short term debt and long term debts. The Company initially accounted for all non-derivative financial liabilities on the transaction date. The Company derecognises a non-derivative financial liabilities when its contractual obligations are discharged or cancelled or expired.

#### iii) Derivative instruments

The Company enters into financial derivative contracts only in order to reduces its exposure to



changes in interest rates and foreign currency exchange rates.

Forward exchange contracts are used to hedge foreign currency exchange rate exposures.

Pursuant to the guidance in BAS 39 and BAS 32, the Company records in the consolidated statement of financial position derivative instruments at their fair value. The accounting of changes in fair value of a derivative depends on the intended use of the derivative and the resulting designation. The Company designates its derivatives based on the criteria established under BAS 39.

In case of fair value hedge relationship, changes in fair value on the hedging items are recognized in the consolidated income statement of the period of change.

In case of cash flow hedge relationship, changes in fair value on the hedging items are recognized directly in other comprehensive income for the effective portion and in the consolidated income statement under the "Finance cost/income" caption for the ineffective portion. The gain and loss recognized in equity is subsequently reclassified to the consolidated income statement when hedge exposure affects earnings.

#### 3.11 Foreign currency translation/ transaction

Transactions in foreign currencies are initially recorded in the functional currency by applying the exchange rate between the functional currency and foreign currency at the date of the transaction.

At each financial position date, monetary assets and liabilities denominated in foreign currencies recorded at historical cost are retranslated at the functional currency closing rate provided by the Bangladesh Bank (Central bank). The resultant gain and loss has been reflected in the financial statements. These rates are as follows:

#### 3.12 Employees' benefit schemes

#### i) Gratuity scheme

The Company operates an unfunded gratuity scheme, provision for which has been made in respect of all eligible employees and reflected in these accompanying financial statements. In the time of separation, the liability to each employee is settled in cash. Actuary valuation of the gratuity fund is carried out by a professional actuary.

#### ii) Provident fund

The Company also operates a recognized provident fund scheme with equal contribution by the employees and the Company. The fund is administered by the Board of Trustees.

#### iii) Workers' profit participation and welfare fund

The Company recognizes a provision for Workers' Profit Participation and Welfare funds @ 5% of

income before tax before charging such expenses as per Labour Act, 2006.

#### 3.13 Taxation

Income tax expenses represent the sum of the tax currently payable and deferred tax.

#### **Current tax**

Current tax is computed @ 0.50% of the amount representing company's gross receipts of income from all sources as per Income Tax Ordinance 1984.

#### Deferred tax

Deferred income tax is provided in full, using liability method, on temporary differences arising between the tax base of assets and liabilities and their carrying amounts in the financial statements

| Currencies         | 20                  | 13                  | 2012                |                     |  |
|--------------------|---------------------|---------------------|---------------------|---------------------|--|
| Ouriencies         | Closing rate        | Average rate        | Closing rate        | Average rate        |  |
| BDT/USD<br>BDT/EUR | 77.7500<br>106.8246 | 78.1015<br>103.7895 | 79.7750<br>105.2312 | 81.8250<br>105.2599 |  |
| BDT/GBP            | 128.0854            | 122.2228            | 129.5028            | 129.7182            |  |
| BDT/INR            | 1.2561              | 1.3306              | 1.4564              | 1.5345              |  |

in accordance with the provisions of BAS 12. Currently enacted tax rates are used in the determination of deferred income tax.

Deferred tax liabilities are recognised for all temporary taxable differences.

Deferred tax assets are recognised to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised.

No deferred income tax has been provided in the financial statements with respect to Lafarge Umiam Mining Private Limited due to the fact that Lafarge Umiam Mining Private Limited enjoys tax holiday benefits for 10 years and it is uncertain whether deferred tax asset of the Company can be adjusted in the future years.

#### 3.14 Revenue recognition

Sale of the products, net of value added tax and discounts/commission is recognized upon raising invoices to customers.

#### 3.15 Provision

The Company recognizes provisions when it has a legal or constructive obligation resulting from past events, the resolution of which would result in outflow of resources embodying economic benefits to the Company.

#### 3.16 Offsetting

Financial assets and liabilities are offset and the net amount is reported in the financial statements only when there is legally enforceable right to set-off the recognized amounts and the Company intends either to settle on a net basis, or to realize the assets and to settle the liabilities simultaneously.

#### 3.17 Materiality and aggregration

Each material class of similar items are presented separately in the financial statements. Items of dissimilar nature or function are presented separately unless they are immaterial.

#### 3.18 Comparatives

Comparative figures and account titles in the financial statements have been rearranged/reclassified where necessary to conform with changes in presentation in the current year.

#### **4 Financial Risk Management Policies**

The management of the Comapny has the overall responsibility for the establishment and oversight of the Company's risk management framework. Financial risk management policies require establishing standard procedures to identify and analyse the main risks to which the Company is exposed and continually deploying and managing risk management systems designed to eliminate or reduce the probability that risks will arise and to limit their impact.

The Company is exposed to credit risk, liquidity risk and market risk.



5 Property, Plant and Equipment

| Total   | 16  | 16,689,914                  | 3,438,864<br>(25,890)<br>571,374<br>(57,788)  | 3,926,560            |                 | 12,763,354          | 13,369,232           | 2012<br>Taka'000             | 91,771<br>68,627<br>34,035   | 194,433 | 2012<br>Taka'000                                  | 546,207<br>24,414  | 570,621    |  |
|---|---|-----------------------------|---|----------------------|-----------------|---------------------|----------------------|------------------------------|--|---------|---|--|------------|--|
| Construction<br>in progress                   | 194,433<br>102,815<br>-                               | 220,498                     | 1 1 1   | 1                    |                 | 220,498             | 194,433              | -                            |  |         | _   |  |            |  |
|   | 62,269<br>2,311<br>(789)<br>402                       | (1,020)<br>63,173           | 32,526<br>(704)<br>5,700<br>(542)   | 36,980               |                 | 26,193              | 29,743               | 2013<br>a'000                | 111,226<br>105,560<br>3,712  | 498     | 2013<br>a'000                                     | 545,813<br>25,561  | 571,374    |  |
| Computer Office Furniture equipment equipment | 73,800<br>5,334<br>(1,167)<br>2,764                   | 78,656                      | 54,328<br>(1,162)<br>7,089<br>(1,080)   | 59,175               |                 | 19,481              | 19,472               | 2013<br>Taka'000             | 111<br>105<br>3  | 220,498 | 2013<br>Taka'000                                  | 545<br>25  | 571        |  |
| Computer<br>equipment                         | 97,313<br>5,763<br>(52)<br>4,593                      | (1,701)<br>105,836          | 80,717<br>(16)<br>10,082<br>(1,247)   | 89,536               |                 | 16,300              | 16,596               |                              |  |         |   |  |            |  |
| Vehicles                                      | 192,438<br>218<br>(22,297)                            | (4,94 <i>2</i> )<br>165,417 | 109,429<br>(20,577)<br>26,128<br>(3,453)  | 111,527              |                 | 53,890              | 83,009               |                              |  |         |   |  |            |  |
| Other plant<br>equipment                      | 61,499<br>13,398<br>10,448                            | 85,345                      | 23,539  | 30,293               |                 | 55,052              | 37,960               |                              |  |         |   |  |            |  |
| Plant &<br>machinery                          | 14,839,307<br>54,008<br>(14,361)<br>28,503            | 14,664,477                  | 3,032,831<br>(3,431)<br>497,164<br>(49,764)   | 3,476,800            |                 | 11,187,677          | 11,806,476           |                              |  |         |   |  |            |  |
| Technical<br>facilities                       | 52,531<br>88<br>3,434                                 | (1007)<br>55,893            | 10,359  | 12,085               |                 | 43,808              | 42,172               |                              |  |         |   |  |            |  |
| Plant<br>building                             | 513,969<br>1,954<br>13,442                            | 529,365                     | 75,001  | 88,040               |                 | 441,325             | 438,968              |                              |  |         | ed to   | 2)   |            |  |
| Building                                      | 158,251<br>10,404<br>9,234                            | (14,010)<br>163,073         | 19,767<br>3,647<br>(1,657)  | 21,757               |                 | 141,316             | 138,484              |                              |  |         | ar allocat  | (Note-24.  |            |  |
| Leasehold<br>improvement                      | 367   | 367                         | 367   | 367                  |                 | -                   | •                    | SS                           |  |         | or the yea  | overhead<br>(penses (N   |            |  |
| Land  | Ω   | (4,103)<br>557,814          | 1 1 1 1   | 1                    |                 | 557,814             | 561,919              | n in progre                  | nd studies<br>nt works   |         | n charge f  | aintenance<br>inistrative e>   |            |  |
| Figures in Taka'000                           | COST At January 1, 2013 Additions Disposals Transfers | At December 31, 2013        | DEPRECIATION At January 1, 2013 Disposals Charge for the year Translation adjustments | At December 31, 2013 | CARRYING AMOUNT | At December 31,2013 | At December 31, 2012 | 5.1 Construction in progress | General survey and studies<br>Other equipment<br>Other improvement works |         | 5.2 Depreciation charge for the year allocated to | Production and maintenance overhead (Note- 24.2)<br>General and administrative expenses (Note- 25) |            |  |
| 4   |   |                             |   |                      |                 | THE PARTY NAMED IN  |                      |                              |  | 14 Y    | a segg  | MILLON,  | , of other |  |

#### 5.3 Disposal of property, plant and equipment

| Figures in Taka'000                  | Plant & machinery | Vehicles                   | Computer equipment         | Office equipment           | Furniture<br>& fixtures    | Total    |
|--------------------------------------|-------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------|
| Cost                                 | 14,361            | 22,297                     | 52                         | 1,167                      | 789                        | 38,666   |
| Accumulated depreciation             | (3,431)           | (20,577)                   | (16)                       | (1,162)                    | (704)                      | (25,890) |
| Carrying amount at December 31, 2013 | 10,930            | 1,720                      | 36                         | 5                          | 85                         | 12,776   |
| Sale proceeds                        | -                 | 7,433                      | 36                         | 103                        | 245                        | 7,817    |
| Mode of disposal                     | Company<br>policy | Tender                     | Tender                     | Tender                     | Tender                     |          |
| Particulars of purchaser             | Written off       | Third party &<br>Employees | Third party &<br>Employees | Third party &<br>Employees | Third party &<br>Employees |          |

# 6 Intangible Assets

| Figures in Taka'000  | Leasehold<br>land                | Quarry<br>land                          | Software                               | Construction in progress                      | Total  |
|--|----------------------------------|---|--|---|--|
| COST   |                                  |   |  |   |  |
| At January 1, 2013<br>Additions<br>Disposals<br>Transfers<br>Translation adjustments | 20,222<br>-<br>-<br>-<br>(2,781) | 1,227,822<br>-<br>-<br>-<br>(168,864)   | 65,384<br>1,487<br>-<br>4,226<br>(722) | 25,649<br>6,841<br>(32)<br>(4,226)<br>(2,998) | 1,339,077<br>8,328<br>(32)<br>-<br>(175,365) |
| At December 31, 2013   | 17,441                           | 1,058,958                               | 70,375                                 | 25,234  | 1,172,008                                    |
| AMORTIZATION   |                                  |   |  |   |  |
| At January 1, 2013 Charge for the year Translation adjustments At December 31, 2013  | 5,904<br>864<br>(860)<br>5,908   | 90,054<br>43,483<br>(14,820)<br>118,717 | 56,348<br>4,401<br>(659)<br>60,090     | -<br>-<br>-                                   | 152,306<br>48,748<br>(16,339)<br>184,715     |
| CARRYING AMOUNT  | 0,000                            | 110,111                                 | 00,000                                 |   | 10 1,1 10                                    |
| At December 31, 2013   | 11,533                           | 940,241                                 | 10,285                                 | 25,234  | 987,293                                      |
| At December 31, 2012   | 14,318                           | 1,137,768                               | 9,036                                  | 25,649  | 1,186,771                                    |

#### 7 Inventories

|                                    | 2013      | 2012      |
|------------------------------------|-----------|-----------|
|                                    | Taka'000  | Taka'000  |
| Raw materials                      | 467,912   | 581,410   |
| Spare parts                        | 860,095   | 688,300   |
| Packing materials                  | 10,782    | 14,857    |
| Other materials                    | 118,255   | 106,270   |
| Finished goods and work in process | 136,405   | 268,683   |
|                                    | 1,593,449 | 1,659,520 |



#### 8 Trade Receivables

|   | 2013<br>Taka'000                               | 2012<br>Taka'000                             |
|---|--|--|
| Trade receivables<br>Valuation allowance (Note- 8.1)                              | 808,346<br>(8,810)                             | 718,391<br>(6,762)                           |
|   | 799,536  | 711,629                                      |
| 8.1 The change in the valuation allowance for doubtful receivables is as follows: |  |  |
| Balance at 1 January Current year addition Cancellation                           | (6,762)<br>(2,048)                             | (7,803)<br>(100)<br>1,141                    |
| Balance at 31 December  | (8,810)  | (6,762)                                      |
| 8.2 Ageing of trade receivables   |  |  |
| The ageing of gross trade receivables at reporting date are as follows:           |  |  |
| Within the credit period 0-30 days 31-60 days 61-180 days Over 180 days           | 633,710<br>91,593<br>38,999<br>35,234<br>8,810 | 644,179<br>62,835<br>2,499<br>2,116<br>6,762 |
|   | 808,346  | 718,391                                      |

#### 9 Other Receivables

|   | 2013      | 2012      |
|---|-----------|-----------|
|   | Taka'000  | Taka'000  |
| Contractors, consultants, suppliers and others (Note 9.1) | 240,426   | 325,088   |
| Office and house rent                                     | 56,108    | 68,138    |
| VAT current account                                       | 117,171   | 127,473   |
| Advance to employees                                      | 19,164    | 10,794    |
| Advance to employees for SAR plan (Note 15.3)             | 23,108    | 23,882    |
| Security and other deposits (Note 9.2)                    | 6,588     | 4,809     |
| Prepaid expenses  | 94,203    | 108,294   |
| Other receivables   | 52,795    | 25,193    |
| Advance income tax-deducted at source                     | 1,067,068 | 747,425   |
| Accrued interest on bank deposits                         | 2,661     | 960       |
|   | 1,679,292 | 1,442,056 |
| Current portion   | 1,592,835 | 1,386,697 |
| Non-current portion                                       | 86,457    | 55,359    |

Receivables mentioned above are unsecured and considered good other than an amount of Taka 8,892 (in thousand) considered doubtful. The Company filed an arbitration case before the District Court, Dhaka dated on 26 February 2013 against the lessor Mrs. Begum Roushan Ara to recover the

amount paid as advance to secure office premises which was subsequently not taken in the absence of required licenses. Advances made to employees include advance related to employee matters and for running the day to day operation cost of different departments.

| 9.1 Advance to contractors, consultants, | 2013     | 2012     |
|--|----------|----------|
| suppliers and others                     | Taka'000 | Taka'000 |
| Letter of Credit-spare parts             | 32,350   | 51,123   |
| Letter of Credit-raw materials           | 4,097    | 15,331   |
| Custom duties                            | 13,121   | 19,658   |
| Others                                   | 190,858  | 238,976  |
|  | 240,426  | 325,088  |

| 9.2 Security and other deposits | 2013<br>Taka'000 | 2012<br>Taka'000 |
|---------------------------------|------------------|------------------|
|                                 | Taka 000         | Taka 000         |
| House rental                    | 520              | 520              |
| Telecommunications              | 527              | 527              |
| Central Depository System       | 500              | 500              |
| Other services                  | 5,041            | 3,262            |
|                                 | 6,588            | 4,809            |

#### **10 Cash and Cash Equivalents**

|   | 2013       | 2012<br>Takal000 |
|---|------------|------------------|
|   | Taka'000   | Taka'000         |
| Cash in hand  | 040        | 404              |
| Lafarge Surma Cement Limited Lafarge Umiam Mining Private Limited | 610<br>103 | 404<br>73        |
| Lataige Offiam Minning Fitvate Limited                            | 713        | 477              |
| Cash at banks   | 113        | 411              |
| Lafarge Surma Cement Limited                                      |            |                  |
| In current accounts   | 1,043,967  | 81,745           |
| In Short Term Deposit accounts                                    | 117,595    | 61,354           |
| In Short Notice Deposit account                                   | 3          | -                |
|   | 1,161,565  | 143,099          |
| Cash at banks   | ,          | ,                |
| Lafarge Umiam Mining Private Limited                              |            |                  |
| In current accounts   | 1,779      | 6,662            |
| In Term Deposit accounts  | 40,313     | 3,846            |
| Cash at banks   | 42,092     | 10,508           |
| Lum Mawshun Minerals Private Limited                              |            |                  |
| In current account  | 29         | 47               |
| In Security Deposit   | _          | 29               |
|   | 29         | 76               |
|   | 1,204,399  | 154,160          |

#### **11 Share Capital**

| 11.1 Authorized capital                      | 2013       | 2012       |
|--|------------|------------|
|  | Taka'000   | Taka'000   |
| 1,400,000,000 ordinary shares of Tk. 10 each | 14,000,000 | 14,000,000 |

In the year 2011, authorized capital has been increased from BDT 7,000,000,000 to BDT 14,000,000,000. Further, steps have been taken to issue right shares of 58,068,675 ordinary shares of BDT 100 per share at par value amounting to BDT

5,806,867,500 offered on the basis of 1:1, for which approval of Securities and Exchange Commission (SEC) has been received on 08 September, 2011. Moreover, face value of each ordinary share has been denominated from BDT 100 to BDT 10 at 4 December 2011.



| 11.2 Issued and subscribed capital           | 2013<br>Taka'000 | 2012<br>Taka'000 |
|--|------------------|------------------|
| 1,161,373,500 ordinary shares of Tk. 10 each | 11,613,735       | 11,613,735       |

| 11.3 Paid up capital  | 2013                             | 2012                             |
|---|----------------------------------|----------------------------------|
| TI.5 I ald up capital   | Taka'000                         | Taka'000                         |
| Fully paid up in cash Fully paid up in other than cash Fully paid up in cash as right issue | 5,759,888<br>46,980<br>5,806,867 | 5,759,888<br>46,980<br>5,806,867 |
|   | 11,613,735                       | 11,613,735                       |

#### 11.4 Composition of shareholders at 31 December

| Name of the shareholders  | Nationality Number of shares  |   |   | Nationality                           |                                       | ing % |
|---|---|---|---|---------------------------------------|---------------------------------------|-------|
| Name of the shareholders  | ivationality  | 2013  | 2012  | 2013                                  | 2012                                  |       |
| Surma Holding B.V International Finance Corporation Sinha Fashions Limited Islam Cement Limited Delta Life Insurance Company Ltd. | "The Netherlands"<br>U. S. A.<br>Bangladesh<br>Bangladesh<br>Bangladesh | 683,698,700<br>14,141,500<br>35,100,000<br>31,914,200<br>27,011,180 | 683,698,700<br>14,141,500<br>35,100,000<br>31,914,200<br>27,011,180 | 58.87<br>1.22<br>3.02<br>2.75<br>2.33 | 58.87<br>1.22<br>3.02<br>2.75<br>2.33 |       |
| Investment Corporation of Bangladesh Other Shareholders   | Bangladesh<br>Bangladesh & NRB  | 19,932,000<br>349,575,920   | 8,300,500<br>361,207,420  | 1.71<br>30.10                         | 0.71<br>31.10                         |       |
|   |   | 1,161,373,500   | 1,161,373,500   | 100.00                                | 100.00                                |       |

#### **11.5** Classification of shares by holding at **31** December

| Slabs by number of shares   | Number of shareholders |        | Holding % |        |
|-----------------------------|------------------------|--------|-----------|--------|
| ,                           | 2013 2012              |        | 2013      | 2012   |
| Less than 500 Shares        | 374                    | 377    | 0.00      | 0.00   |
| 501 to 5,000 Shares         | 14,186                 | 16,926 | 2.23      | 2.69   |
| 5,001 to 10,000 Shares      | 2,241                  | 2,763  | 1.53      | 1.87   |
| 10,001 to 20,000 Shares     | 1,437                  | 1,775  | 1.89      | 2.31   |
| 20,001 to 30,000 Shares     | 611                    | 643    | 1.34      | 1.41   |
| 30,001 to 40,000 Shares     | 302                    | 338    | 0.94      | 1.04   |
| 40,001 to 50,000 Shares     | 187                    | 221    | 0.75      | 0.89   |
| 50,001 to 100,000 Shares    | 453                    | 480    | 2.89      | 3.05   |
| 100,001 to 1,000,000 Shares | 358                    | 376    | 8.28      | 8.91   |
| Over 1,000,000 Shares       | 49                     | 52     | 80.15     | 77.83  |
|                             | 20,198                 | 23,951 | 100.00    | 100.00 |

#### 11.6 Retained Earnings

|  | 2013                     | 2012                     |
|--|--------------------------|--------------------------|
|  | Taka'000                 | Taka'000                 |
| Balance at 1 January Income for the year | (3,490,257)<br>2,546,127 | (5,343,728)<br>1,853,471 |
| Balance at 31 December                   | (944,130)                | (3,490,257)              |

#### 11.7 Other Components of Equity

|                 | 2013     | 2012     |
|-----------------|----------|----------|
|                 | Taka'000 | Taka'000 |
| Cash flow hedge | (52,603) | (11,894) |
|                 |          |          |

The effective portion of changes in the fair value of derivative instruments that are designated and qualify as cash flow hedges is recognised in other comprehensive income and accumulated under the

head. The loss relating to the ineffective portion is recognised immediately in income statement, and is included in the finance costs line item.

#### **12 Non-Controlling Interests**

|  | 2013                | 2012                |
|--|---------------------|---------------------|
|  | Taka'000            | Taka'000            |
| Retained earnings Share capital Share money deposits | (413)<br>178<br>353 | (385)<br>207<br>409 |
|  | 118                 | 231                 |

#### 13 Long Term Debt

| 13.1 Long portion                 | Currency | Amount '000      | 2013     | 2012      |
|-----------------------------------|----------|------------------|----------|-----------|
| 13.1 Long portion                 | Carrency | Foreign Currency | Taka'000 | Taka'000  |
| Name of lenders                   |          |                  |          |           |
| AB Bank Limited                   | BDT      | -                | -        | 8,356     |
| Citibank N.A Mumbai               | USD      | 3,000            | 233,246  | 430,799   |
| Standard Chartered Bank - Mumbai  | INR      | 210,000          | 263,781  | 509,740   |
|                                   |          | Total            | 497,027  | 948,895   |
| 13.2 Current portion              |          |                  |          |           |
| Name of lenders                   |          |                  |          |           |
| International Finance Corporation | USD      | -                | -        | 1,122,375 |
| Asian Development Bank            | USD      | =                | -        | 455,857   |
| Europeon Investment Bank          | USD      | -                | -        | 837,430   |
| AB Bank Limited.                  | BDT      | -                | -        | 27,883    |
| Citibank N.A Mumbai               | USD      | 3,000            | 233,246  | 191,467   |
| Standard Chartered Bank - Mumbai  | INR      | 140,000          | 175,854  | 203,896   |
|                                   | Total    |                  | 409,100  | 2,838,908 |



#### **Details of loan agreements**

Name of LendersTypeAmountTenureCitibank N. A. - MumbaiTerm LoanUSD 12 million5 periods

The repayment of the loan has started from 30 June 2011 and will end on 31 March 2016

Standard Chartered Bank - Mumbai

Term Loan INR 700 million 5 periods

The repayment of the loan has started from 5 September 2011 and will end on 30 May 2016.

#### 14 Deferred Tax (Liabilities)/Assets

|  | 2013                         | 2012                                |
|--|------------------------------|-------------------------------------|
|  | Taka'000                     | Taka'000                            |
| The tax effects of temporary differences that resulted in deferred tax liabilities and assets.  Deferred tax liabilities   |                              |                                     |
| Property, plant and equipment  | 2,432,162                    | 3,328,003                           |
|  | 2,432,162                    | 3,328,003                           |
| Deferred tax assets Provision for gratuity Provision for doubtful debts Business loss Cash flow hedge  | 32,722<br>2,423<br>1,172,507 | 36,517<br>2,536<br>2,676,458<br>292 |
|  | 1,207,652                    | 2,715,803                           |
|  | 1,224,510                    | 612,200                             |
| Deferred tax rate has been taken 27.5% compared to 37.5% in the previous year as the Company expects future assets or liabilities to be settled on the basis of this rate. |                              |                                     |

#### **15** Employee Benefits

|  | 2013     | 2012     |
|--|----------|----------|
|  | Taka'000 | Taka'000 |
| Gratuity scheme (Note- 15.1)                       | 125,521  | 104,015  |
| Stock Appreciation Rights (Note- 15.2)             | 12,296   | 10,406   |
|  | 137,817  | 114,421  |
| 15.1 Contribution to gratuity scheme               |          |          |
| Balance at 1 January                               | 104,015  | 68,094   |
| Current service cost                               | 23,143   | 37,770   |
| Benefits paid during the year                      | (1,637)  | (1,849)  |
| Balance at 31 December                             | 125,521  | 104,015  |
| 15.2 Provision for Stock Appreciation Rights (SAR) |          |          |
| LEA 2009   |          |          |
| Balance at 1 January                               | 5,886    | 9,291    |
| Current year addition                              | 253      | 497      |
| Cancellation                                       | -        | (3,902)  |
| Balance at 31 December                             | 6,139    | 5,886    |
| LEA 2011   |          |          |
| Balance at 1 January                               | 4,520    | 1,072    |
| Current year addition                              | 1,637    | 3,448    |
| Balance at 31 December                             | 6,157    | 4,520    |
|  | 12,296   | 10,406   |

#### 15.3 Stock Appreciation Rights (SAR)

These are the global programmes of Lafarge Group under which the employees of Lafarge Surma and its subsidiary (LUMPL) have subscribed for shares of Lafarge at the price ruling on the date of subscription after deduction of a discount on the shares. The

employees have been given an interest free loan repayable over a 24 month period to finance the share subscription. At the end of a five period vesting period, the gain, if any, on sale of shares will be given to the employees. Provision made on the account relates to the amount of discount on subscription.

#### 16 Derivative Instruments-Liabilities

| 2013     | 2012     |
|----------|----------|
| Taka'000 | Taka'000 |
| 48,355   | 7,641    |

The Company entered into forward contracts with the commercial banks in order to manage its foreign exchange exposure due to change in exchange rates. The amount is the difference between market prices and prices the company would pay to settle the foreign exchange liabilities at close of the period.

#### 17 Provisions

|                             | 2013     | 2012     |
|-----------------------------|----------|----------|
|                             | Taka'000 | Taka'000 |
| Site restoration provisions |          |          |
| Balance at 1 January        | 23,125   | -        |
| Current year addition       | 4,995    | 24,376   |
| Translation adjustment      | (4,974)  | (1,251)  |
|                             | 23,146   | 23,125   |

The Company is legally required to restore a quarry site, the estimated costs of site restoration are accrued and recognized to the cost of sales, on the basis of mines closure plan submitted to Indian Bureau of Mines (IBM).

#### **18 Trade Payables**

|  | 2013      | 2012      |
|--|-----------|-----------|
|  | Taka'000  | Taka'000  |
| Raw materials                              | 121,607   | 112,315   |
| Packing bags                               | 146,009   | 70,603    |
| Marketing expenses                         | 6,591     | 35,848    |
| Distribution cost                          | 161,694   | 114,654   |
| Computer expenses                          | 116,456   | 114,783   |
| Audit fee                                  | 2,803     | 2,676     |
| Maintenance                                | 99,841    | 104,941   |
| Administrative office expenses             | 64,827    | 60,277    |
| Royalty                                    | 181,854   | 160,322   |
| Consultancy                                | 6,841     | 2,119     |
| Security                                   | 16,010    | 16,151    |
| General assistance fee (Note- 18.1)        | 288,286   | 304,884   |
| Trademark license fee (Note- 18.2)         | 288,285   | 304,884   |
| Gas bill                                   | 147,588   | 134,001   |
| Operation and maintenance bill-Power Plant | 28,776    | 18,292    |
| Discount on sales                          | 91,318    | 78,156    |
| Advances paid by customers                 | 321,059   | 64,224    |
| Self insurance (Note- 18.3)                | 735       | 9,104     |
| Others                                     | 177,052   | 237,286   |
|  | 2,267,632 | 1,945,520 |



#### 18.1 General assistance fee

The amount is payable to Lafarge S.A. and Cementos Molins for general assistance fee (1 percent of annual net turnover of the company in accordance with the General Assistance Agreement).

#### 18.2 Trademark license fee

The amount is equally payable to Lafarge S.A. and Cementos Molins for trademark license fee (1 percent

with the Trademark License Agreement).

#### **18.3 Self insurance**

The Company provided the amount for covering future loss of product during transportation in lieu of the transport insurance. The objectives of this provision are i) recognition of the risks; ii) mitigate the higher insurance cost; iii) non availability of insurance cover for certain type of barges.

of annual net turnover of the company in accordance

#### 19 Other Payables

|   | 2013                                 | 2012                                   |
|---|--------------------------------------|--|
|   | Taka'000                             | Taka'000                               |
| Payables to supplier of property, plant & equipment Accrued interest and commitment fees Payable to employees Income tax & VAT deducted at source | 95,848<br>8,325<br>240,348<br>95,543 | 108,428<br>63,728<br>210,536<br>90,406 |
|   | 440,064                              | 473,098                                |

#### 20 Short Term Debt

|   | 2013  | 2012  |
|---|---|---|
|   | Taka'000  | Taka'000  |
| Bank overdraft facilities (Note 20.1)<br>Short term credit facilities (Note 20.2)   | 73,993<br>2,687,854                                   | 171,439<br>2,891,782                                  |
|   | 2,761,847   | 3,063,221   |
| 20.1 Used bank overdrafts facilities  |   |   |
| Lafarge Surma Cement Limited<br>Standard Chartered Bank<br>Trust Bank Limited<br>Citibank N.A.                                    | -<br>-<br>-   | 52,850<br>4,634<br>23,159                             |
|   | -   | 80,643  |
| Lafarge Umiam Mining Private Limited<br>Standard Chartered Bank, Mumbai<br>Citibank N.A.,Mumbai<br>State Bank of india            | 29,678<br>13,822<br>30,493<br>73,993<br><b>73,993</b> | 90,796<br>-<br>90,796<br><b>171,439</b>               |
| 20.2 Used short term credit facilities  |   |   |
| Lafarge Surma Cement Limited<br>Citibank N.A.<br>The Hongkong and Shanghai Banking Corporation Limited<br>Standard Chartered Bank | 382,554<br>396,525<br>644,750                         | 808,353<br>574,380                                    |
|   | 1,423,829   | 1,382,733   |
| Lafarge Umiam Mining Private Limited<br>Standard Chartered Bank, Mumbai<br>Citibank N.A.,Mumbai                                   | 451,549<br>812,476<br>1,264,025<br><b>2,687,854</b>   | 414,426<br>1,094,623<br>1,509,049<br><b>2,891,782</b> |

#### **21** Current Tax Liabilities

|   | 2013              | 2012             |
|---|-------------------|------------------|
|   | Taka'000          | Taka'000         |
| Balance at 1 January Provision for the year | 115,592<br>57,690 | 62,147<br>53,445 |
|   | 173,282           | 115,592          |
|   |                   |                  |

# **22 Commitments and Contingencies**

#### **22.1** Commitments

|  | Less than<br>1 year                     | 1 to 5 years       | More than 5 years    | At Dec 31,<br>2013                         | At Dec 31,<br>2012                       |
|--|---|--------------------|----------------------|--|--|
| Commitments given  |   |                    |                      |  |  |
| Commitments related to operating activities  |   |                    |                      |  |  |
| Purchase commitments Capital expenditure commitments Operating leases Guarantees given | 1,127,857<br>104,564<br>35,911<br>3,168 | 119,029<br>299,502 | -<br>-<br>-<br>7,301 | 1,127,857<br>104,564<br>154,940<br>309,971 | 637,700<br>125,747<br>158,186<br>319,297 |
| Commitments related to financing operations  |   |                    |                      |  |  |
| Assets pledged Other commitments Commitments received                                  | -                                       | -                  | -                    | -<br>-                                     | 14,438,274<br>293,634                    |
| Guarantees received  | 629,173                                 | -                  | -                    | 629,173                                    | 502,410                                  |

## **22.2** Contingent Liability and Claims

|  | 2013     | 2012     |
|--|----------|----------|
|  | Taka'000 | Taka'000 |
| Clinker production of the Company at the plant stopped from April 2010 due to the suspension of supply of limestone from the quarry and resumed in August 2012. During this period, the gas consumption from Jalalabad Gas Transmition and Distribution System Limited drastically reduced since there was no clinker production. Under the agreement with Jalalabad Gas, the Company needs to take a minimum quantity failing which it needs to pay as advance the shortfall between the minimum quantity and the actual quantity consumed. The Company raised a dispute with Jalalabad Gas that this is a force majeure event and hence, the Company is not liable to pay this advance but this was not accepted by them. Thereafter the matter has been referred to arbitration. The lawyers of the Company have given an opinion that there are merits in the case for the company to get a favourable decision from the arbitration. An amount of BDT 568 |          |          |
| million was accumulated provision in this respect.   | 568,515  | 568,515  |



|   | 2013     | 2012     |
|---|----------|----------|
|   | Taka'000 | Taka'000 |
| Claim of VAT Authority for cancellation of VAT rebate relating to 2008-2009, 2009-2010 & 2010-2011 for which Writ Petitions 6074/2011, 6493/2012 and 11839/2013 respectively have been filed by the company before the Hon'ble High Court of Dhaka, the outcome of which are yet to be received. However, the Company is in the opinion that the claim by the VAT authority is unjustified and has no merit as well.  | 35,066   | 21,747   |
| Claim of VAT Authority for cancellation of VAT rebate relating to 2006-2008 for which a Writ Petition No. 6492/2012 has been filed and the Company has already received a favourable decision from VAT Appellate Tribunal but the VAT authority has preferred a writ petition before the Hon'ble High Court of Dhaka, and the matter is awaiting disposal. However, the Company expects a favourable decision since there is no strong ground in support of the claim raised by the VAT authority.  | 74,157   | 74,157   |
| During the assessment year 2008-2009 the rate of Gross Profit (GP) of the Company was 11.51% as per audited financial statements. At that time of tax assessment, the Deputy Commissioner of Taxes (DCT) unilaterally raised the GP rate to 29.68% with reference to past records. The Company filed an appeal against the Order of DCT and at the first appeal the rate was reduced to 25%. Thereafter, the Company went for the second appeal with the Taxes Appellate Tribunal, Divison Bench-1, Dhaka. The Tribunal after hearing reduced the GP to 24%. This resulted an additional amount of Gross Profit Taka 299,745 (in thousand) as per the tax assessment. However, the Company's management feels that the claim by the Tax authority is unjustified and has no merit. The Company has decided to go for filing an Appeal before the Hon'ble High Court against the Order of Tribunal which is in progress. | 112,404  | _        |
| During the assessment year 2009-2010 following the Taxes Appellate Tribunal's order a tax demand has been created. This was due mainly to the fact that company's contribution to Workers' Profit Participation Fund was disallowed unlawfully and the receipts of insurance claim were considered twice. Moreover, treatment of exchange loss and cost of goods was also unjust and not maintainable in the eye of Law. However, the Company's management feels that the claim by the Tax authority is unjustified and has no merit. The Company has decided to go for filing an Appeal before the Hon'ble High Court against the Order of Tribunal which is in progress.  | 135,111  | <u>-</u> |
| 22.3 Claims   |          |          |
| a. Claims against the Company not acknowledged as debt  | Nil      | Nil      |
| a. olalino againot the company not devilorite aged as debt  | INII     | INII     |

#### 23 Revenue

|                                  | 2013       | 2012       |
|----------------------------------|------------|------------|
|                                  | Taka'000   | Taka'000   |
| Sale of gray cement*             | 8,531,358  | 8,576,544  |
| Sale of cement clinker           | 2,799,016  | 2,063,517  |
|                                  | 11,330,374 | 10,640,061 |
| *Sale of gray cement             |            |            |
| Local sales                      | 8,529,981  | 8,564,060  |
| Export in Export Processing Zone | 1,377      | 12,484     |
|                                  | 8,531,358  | 8,576,544  |

#### 24 Cost of Sales

|  | 2013   | 2012   |
|--|--|--|
|  | Taka'000   | Taka'000   |
| Opening finished goods and work in process (Note 7) Raw materials consumed (Note 24.1) Toll manufacturing Power and fuel consumed Production and maintenance overhead (Note 24.2) General and social expenses (Note 24.3) Distribution cost to customers Internal distribution cost Site restoration costs Closing finished goods and work in process (Note 7) | 268,683<br>2,440,234<br>185,146<br>1,041,861<br>1,308,663<br>507,658<br>371,868<br>634,333<br>4,995<br>(136,405) | 505,093<br>2,638,477<br>909,559<br>1,240,498<br>488,739<br>275,296<br>638,930<br>23,033<br>(268,683)<br><b>6,450,942</b> |
| 24.1 Raw materials consumed  |  |  |
| Limestone Clay Gypsum Iron Ore Sand Slag Packing Bag Others  | 1,220,970<br>91,521<br>209,182<br>90,993<br>23,050<br>220,496<br>430,146<br>153,876                              | 1,346,185<br>85,508<br>221,834<br>116,259<br>14,184<br>220,470<br>464,324<br>169,713<br><b>2,638,477</b>                 |
| 24.2 Production and maintenance overhead   |  |  |
| Salary, allowances and benefits Contributions to employees' benefit schemes Maintenance Other supplies and spares Material handling Other expenses Technical studies Depreciation Amortization of intangible assets  | 257,131<br>12,900<br>167,688<br>169,634<br>101,690<br>2,354<br>6,871<br>545,813<br>44,582<br><b>1,308,663</b>    | 224,857<br>20,044<br>107,404<br>187,475<br>95,636<br>2,679<br>4,881<br>546,207<br>51,315                                 |



| 24.3 General and social expenses            | 2013     | 2012     |
|---|----------|----------|
| 24.3 deficial and social expenses           | Taka'000 | Taka'000 |
| Salary, allowances and benefits             | 99,172   | 91,252   |
| Contributions to employees' benefit schemes | 5,115    | 4,891    |
| Staff welfare expenses                      | 23,065   | 16,044   |
| Training, seminars and meeting              | 3,420    | 2,511    |
| Travelling                                  | 19,088   | 24,628   |
| Rent  | 4,264    | 3,885    |
| Gas, electricity and water                  | 10,243   | 7,729    |
| Telephone, fax and postage                  | 3,322    | 3,308    |
| Entertainment                               | 1,440    | 1,090    |
| Office maintenance                          | 42,508   | 43,426   |
| Security services                           | 83,257   | 84,414   |
| Printing and stationery                     | 1,702    | 1,227    |
| Computer expenses                           | 33,157   | 19,416   |
| Other supplies and spares                   | 32,871   | 11,360   |
| Other office expenses                       | 9,347    | 36,453   |
| Registration and other fees                 | 238      | 465      |
| Legal expenses                              | 5,238    | 6,325    |
| Audit and tax advisory fees (Note 26)       | 1,635    | 1,886    |
| Consultancy                                 | 14,197   | 15,275   |
| Vehicles running expenses                   | 19,189   | 17,560   |
| Corporate social activities                 | 20,849   | 23,325   |
| Insurance                                   | 74,341   | 72,269   |
|   | 507,658  | 488,739  |

# General and Administrative Expenses

|  | 2013     | 2012     |
|--|----------|----------|
|  | Taka'000 | Taka'000 |
| Salary, allowances and benefits            | 165,545  | 158,198  |
| Contributions to retirement benefit scheme | 10,878   | 16,092   |
| Staff welfare expenses                     | 567      | 2,436    |
| Training, seminars and meeting             | 16,179   | 19,411   |
| Travelling                                 | 9,207    | 10,173   |
| Rent                                       | 36,907   | 27,147   |
| Gas, electricity and water                 | 2,672    | 2,125    |
| Telephone, fax and postage                 | 4,609    | 3,808    |
| Entertainment                              | 5,551    | 2,837    |
| Office maintenance                         | 6,296    | 6,343    |
| Office security services                   | 1,680    | 3,035    |
| Printing and stationery                    | 1,683    | 1,547    |
| Computer expenses                          | 34,424   | 29,986   |
| Other office expenses                      | 6,942    | 11,031   |
| Registration and other fees                | 2,494    | 1,088    |
| Audit and tax advisory fees (Note 26)      | 1,609    | 1,551    |
| Legal expenses                             | 1,981    | 1,600    |
| Vehicles running expenses                  | 19,223   | 16,435   |
| Publicity and public relation              | 12,609   | 13,342   |
| General assistance fee                     | 107,734  | 103,648  |
| Trademark license fee                      | 107,734  | 103,647  |
| Insurance                                  | 5,467    | 2,410    |
| General survey and studies                 | 2,556    | 2,089    |

|   | 2013                       | 2012                       |
|---|----------------------------|----------------------------|
|   | Taka'000                   | Taka'000                   |
| Depreciation<br>Amortization of intangible assets<br>Contribution to Workers' Profit Participation and welfare Fund | 25,561<br>4,166<br>144,400 | 24,414<br>1,783<br>112,589 |
|   | 738,674                    | 678,765                    |

# **26 Audit and Tax Advisory Fees**

|  | 2013     | 2012     |
|--|----------|----------|
|  | Taka'000 | Taka'000 |
| Statutory audit fee  | 200      | 200      |
| Group audit fee  | 510      | 510      |
| Certification fees   | 50       | 50       |
| Annual consolidation audit                                 | 200      | 200      |
| Pocket expenses  | 35       | 32       |
| Tax and VAT advisory services                              | 614      | 559      |
| Total for Lafarge Surma Cement Limited (Note 25)           | 1,609    | 1,551    |
| Statutory audit fee  | 1,122    | 1,294    |
| Tax advisory services                                      | 419      | 483      |
| Total for Lafarge Umiam Mining Private Limited (Note 24.3) | 1,541    | 1,777    |
| Statutory audit fee  | 45       | 57       |
| Tax advisory services                                      | 49       | 52       |
| Total for Lum Mawshun Minerals Private Limited (Note 24.3) | 94       | 109      |
|  | 3,244    | 3,437    |

# **27 Sales and Marketing Expenses**

|  | 2013     | 2012     |
|--|----------|----------|
|  | Taka'000 | Taka'000 |
| Salary, allowances and benefits            | 58,167   | 58,022   |
| Contributions to retirement benefit scheme | 4,778    | 5,274    |
| Training, seminars and meeting             | 1,472    | 2,997    |
| Travelling                                 | 8,675    | 6,790    |
| Gas, electricity and water                 | 192      | 131      |
| Telephone, fax and postage                 | 1,218    | 1,146    |
| Entertainment                              | 293      | 79       |
| Office maintenance                         | 1,023    | 503      |
| Printing and stationery                    | 410      | 1,066    |
| Other office expenses                      | 207      | 162      |
| Registration and other fees                | 1,635    | 1,630    |
| Vehicles running expenses                  | 6,563    | 5,469    |
| Advertisement and promotion                | 64,524   | 68,884   |
| Insurance                                  | 155      | 211      |
| Bad debts                                  | 158      | 107      |
| Provision for trade receivables            | 2,048    | 100      |
| General survey and studies                 | 911      | 713      |
|  | 152,429  | 153,284  |

